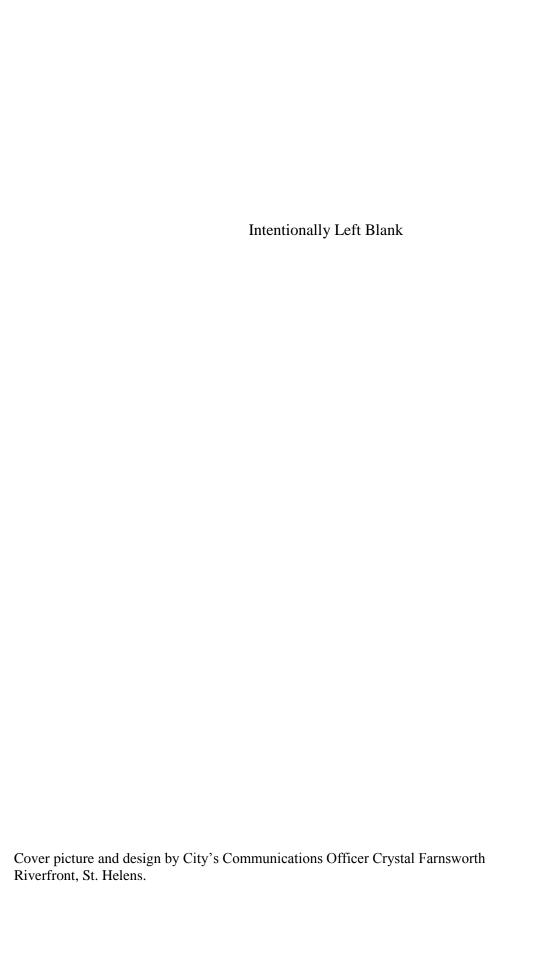
City of St. Helens

# 2014 2015

**Adopted Budget** 





#### City of St. Helens Fiscal Year 2014-15 Budget

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City of St. Helens



2014-15 Annual Budget Introduction



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of St. Helens, Oregon for its annual budget for Fiscal Year beginning July 1, 2013.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## **City of St. Helens Budget Committee**

#### **Council Members**

| Member         | Appointed         | Expires    |
|----------------|-------------------|------------|
| Randy Peterson | Mayor             | 12/31/2014 |
| Douglas Morten | Council President | 12/31/2014 |
| Keith Locke    | Councilor         | 12/31/2016 |
| Susan Conn     | Councilor         | 12/31/2014 |
| Ginny Carlson  | Councilor         | 12/31/2016 |

#### **Citizen Members**

| Member             | Appointed  | Expires    |
|--------------------|------------|------------|
| Michael Funderburg | 2/8/2012   | 12/31/2014 |
| Garrett Lines      | 12/31/2013 | 12/31/2016 |
| Paul Barlow        | 2/1/2012   | 12/31/2014 |
| Bill Eagle         | 5/2/2007   | 12/31/2015 |
| Patrick Birkle     | 1/18/2012  | 12/31/2014 |

#### **Administrative Staff**

| John Walsh        | City Administrator                |
|-------------------|-----------------------------------|
| Terry Moss        | Chief of Police                   |
| Margaret Jeffries | Library Director                  |
| Sue Nelson and    | Public Works Director             |
| Neal Sheppeard    |                                   |
| Jon Ellis         | Finance Director / Budget Officer |

#### The Budget Message

**Date:** April 11, 2014

To: City of St. Helens Budget Committee

From: John Walsh, City Administrator

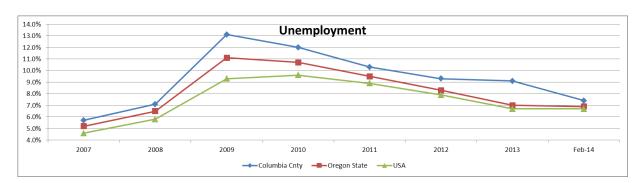
Jon Ellis, Budget Officer

Subject: Fiscal Year 2014-15 Budget Message

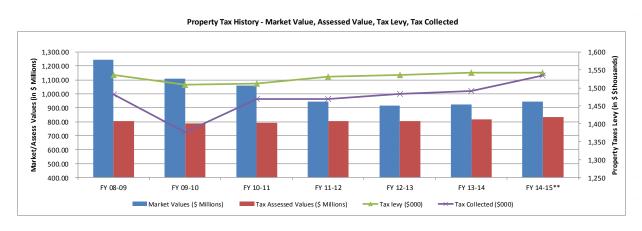


I respectfully submit the proposed budget for the City of St. Helens for Fiscal Year 2014-15.

Unlike the past five years, Fiscal Year (FY) 2014-15 budget proposal does not include any recommendation for additional reductions to service levels or programs. The budget generally reflects a status quo maintaining desired City services. Although the economy continues to show signs of improvement, the budget reflects a caution considering the past economic trends. The Columbia County economy has historically lagged behind both the state and national trends as illustrated in the following table on unemployment.



While property tax revenues show signs of stabilization, the prevailing perspective throughout the governmental finance community is that property tax will never come back to the proportion of operating revenues they once were, so the long-term perspective is we will need to live within the new limited resource reality.



This is the first year in recent history that the funding of City's services is balanced with operating revenues without drawing on reserve funds. Obtaining this balance or "stabilization" required reducing staffing levels, delaying capital investments and deferring maintenance involving many difficult decisions by the Budget Committee and City Council. The local economy appears to be on the path to recovery and while it may be time to take our foot off the brake, we should proceed cautiously, and by no means press too hard on the accelerator. Some of the difficult decisions necessary to stabilize the budget consisted of the following:

• Reduction to services levels through staff reductions

City Wide - All Departments / Funds

| erty Wide Air Departments / Funds |         |         |         |         |            |            |            |            |
|-----------------------------------|---------|---------|---------|---------|------------|------------|------------|------------|
|                                   | Actual  | Adopted | Adopted | Adopted | Adopted    | 2013-14    | Actual 2   | 007-08 *   |
| Department                        | 2007-08 | 2012-13 | 2013-14 | 2014-15 | -VS- Adopt | ed 2014-15 | -VS- Adopt | ed 2014-15 |
|                                   | or peak |         |         |         | Change     | Percent    | Change     | Percent    |
| Administrative /                  |         |         |         |         |            |            |            |            |
| Community Services                | 18.50   | 14.50   | 14.00   | 14.00   | -          | 0.00%      | (4.50)     | -24.3%     |
| Police                            | 24.00   | 18.00   | 17.00   | 17.00   | -          | 0.00%      | (7.00)     | -29.2%     |
| Library                           | 7.00    | 5.50    | 5.46    | 5.29    | (0.17)     | -3.09%     | (1.71)     | -24.4%     |
| Public Works *                    | 36.70   | 32.80   | 30.50   | 29.75   | (0.75)     | -2.29%     | (6.95)     | -18.9%     |
| Total FTE                         | 86.20   | 70.80   | 66.96   | 66.04   | (0.92)     | -1.30%     | (20.16)    | -23.4%     |

<sup>\*</sup> public works peaked employment due to Capital Projects was in FY 10-11

- Personnel services Staffing stepped up with no cost-of-living increases for several years, increased medical premium contributions, and giving up some past benefits.
- Elimination of community grant programs shifting revenue sharing from a program of providing other service agencies in the community funding to utilizing those dollars to help stabilize service levels (i.e. avoid further layoffs and service reductions).
- Foregoing maintaining General Fund equipment at a sustainable level.

The City's total budget is \$35.09 million, but after netting un-appropriated funds (\$6.64 million), contingencies (\$2.35 million), inter-fund transfers (\$4.89 million), and internal services (\$1.88 million); the net budget (anticipated cash out the door) is \$19.33 million. The General Fund net budget totals \$4.17 million (after netting out contingencies and un-appropriated funds).

The overall changes in the adopted FY 14-15 budget (as compared to the adopted FY 13-14 budget) are summarized as follows:

Personal Services increased \$33,800 or .49% primarily due to:

- Anticipated cost of living and merit increases of \$200,000 or 3.5%
- Anticipated medical insurance cost increase of \$62,000 or 6%
- Offset by:
  - Change in medical/VEBA/employee contributions resulting in reductions of \$72,000
  - o Reduction to PERS rates \$90,000 (2 additional years for amortizing unfunded liability)
  - o Reduction in staffing (Engineering \$50,00 and Library \$15,000)
  - o Change in employee mix (turn-over)

Materials and Services increased \$376,000 or 1.7% primarily due to:

- \$45,000 increase of 15.7% in City/County Insurance Services (CIS General Liability/Auto).
- \$168,000 contract services associated with:
  - o \$ 50,000 Cost of Service Allocation (COSA) Study
  - o \$ 44,000 Financial Software upgrade
  - o \$100,000 Wastewater Treatment Plant Sludge mitigation study
- \$90,000 Tourism sponsored events. Tourism initiated a new City promotional program that includes four new City-sponsored events and enhancement to the existing Spirit of Halloweentown month-long event. This program allows for corporate sponsorship packages that cover all events and enhances promotion of City's tourism.

Capital Outlay increased \$.18 million or 2.6% primarily due to change in capital project mix consisting of carryover projects, continuation of projects and/or new projects. The most significant of capital improvements are:

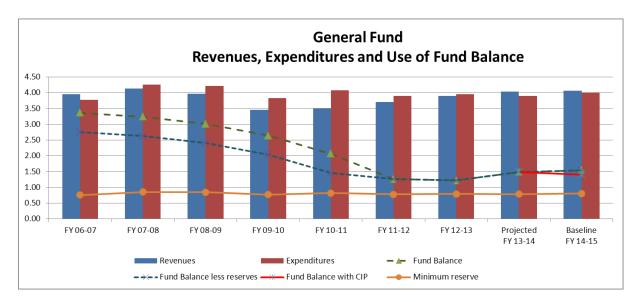
- Anticipated purchase of the Boise Veneer property The City is in the process of assessing, with intent to purchase, the Boise Veneer property which would be funded by a dedication of timber revenues and an inter-fund borrowing from the Capital Improvement Fund.
- Godfrey Outfall Upgrade two primary storm systems merge in Godfrey Park and existing infrastructure is undersized and show signs of potential failure.
- St. Helens Street Overlay Construct an asphalt overlay of St. Helens Street from 12<sup>th</sup> Street to Milton Way.
- 2MG Reservoir Rehabilitation In lieu of a full reservoir replacement costing millions of dollars, this project will rehabilitate the existing 2 million gallon reservoir by installing a spray-on or membrane liner inside the 85-year-old concrete reservoir. The proposed rehabilitation is a very cost-efficient method to significantly extend the service life of the facility.

For further details and a listing of all projects refer to the Capital Improvement Fund section of this document.

#### The General Fund

At first blush, the General Fund Budget for Fiscal Year 2014-15 (reference attachment) shows that:

- The ending fund balance on June 30, 2015, assuming no draw on contingencies, will be \$1.4 million or approximately 35% of annual operating costs, and
- The anticipated operating revenues should exceed anticipated operating expenditures by \$29,480 (please note that this measurement excludes one time capital purchases proposed by staff below).



Great news, especially in reflection of the long-term trend of draining reserves.

The budget has been developed on the basis of maintaining service levels budgeted for in the Fiscal Year 2013-14 and trying to get caught up on some deferred capital needs. Therefore, the tough decisions will lay with what is not currently reflected in the FY 2014-15 Budget and whether continuations of these practices are sustainable. The following is the laundry list of the items in no specific order:

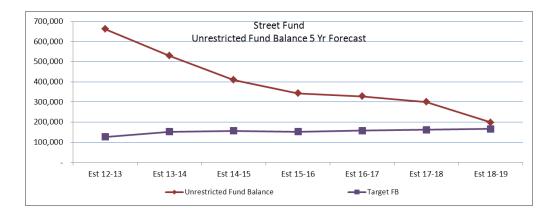
- Contract negotiations with St. Helens Police Association (SHPA) currently in mediation.
- Public Employees' Retirement System (PERS) rate increases pending Anticipate a 10% increase on July 1, 2015.
- Equipment replacement reserve for General Fund Departments/Divisions current budget proposes draw on reserves for one time purchases of severely past due replacement equipment (\$113,400) and adds an additional \$25,000 to be placed in a reserve fund for future replacement of equipment.
- Staffing levels associated with maintaining parks currently is .8 FTE.
- Library Service levels in FY 2013-14 eliminated .5 FTE from library resulting in reducing operating hours at the library on Mondays by 5 hours.
- Law/Code enforcement in FY 2013-14 eliminated the Code Enforcement Officer position and decided to not fill the Police Lieutenant position.
- Community Development Contract Building Official and Inspection Services or fill the Building Official vacant position and is there sufficient activity to justifying reinstating a Community Development Director which was eliminated in the 2010 reductions?
- Main Street Program Do we continue supporting the Main Street Program?
- Certified Local Government (CLG) Program Due we promote and expand program?

In conclusion, there are many important decisions to be made over this budget cycle as to the General Fund's long-term financial condition and appropriate service levels. Some difficult trade-offs.

#### Special Revenue Funds

Special Revenue funds are funds that receive dedicated revenues for a restricted purpose. The funds defined as special revenues are Tourism, Community Enhancement, Streets (Gas Tax), Community Block Grant, and Capital Projects Funds. Since funds are relatively non-discretionary, there are limited decisions associated with expenditures but some of the concerns / opportunities to be discussed are:

• Street (Gas Tax) Fund – Gas Tax growth has not kept pace with infrastructure maintenance demands, resulting in reductions to the operating fund reserves which are not sustainable. While in the current year the fund is balanced and ending fund reserves will be approximately 50% of operating costs, this is significantly down from two years ago when reserves were 120% of operating costs. A discussion on alternative revenue sources (Local Gas Tax, Transportation Utility Fee, etc.) may be appropriate during budget deliberation to gain a sense of how to address future shortfalls.



- Capital Improvement Fund Storm funds The City will be replacing the Godfrey Park Storm Outfall, the project is estimated at \$1.8 million dollars in FY 14-15. Since Storm does not have adequate reserve to pay for the growth portion of the project, staff will be recommending the dedication of future SDC cash flow to pay for the growth portion of the project (internal borrowing).
- Other items of interest Development of new fund to address economic development, property acquisition and management will be presented still under construction. Tourism implemented new multi-event menu to increase promotion of St. Helens and develop a sponsorship program for promotion of events. Community Development Block Grant Community Action Team (CAT) is currently completing a \$400,000 housing rehabilitation program.

#### **Internal Service Funds**

Internal Service Funds are used to account for cost of services that are utilized by all departments throughout the organization. The costs are captured in a centralized cost center and then are allocated to departments / divisions in a reasonable and rational methodology. Internal Service

funds are Administrative Services Fund, Public Works Fund, and the Fleet Maintenance Fund. Some of the concerns or opportunities are:

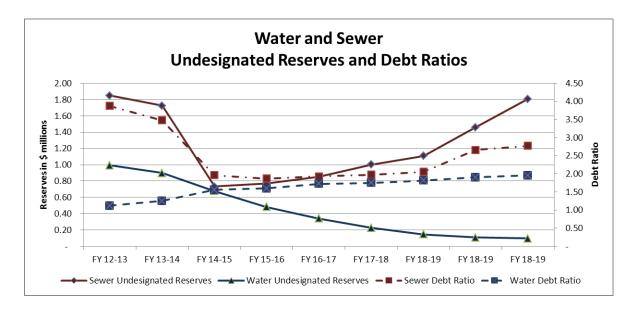
- Administrative Services opportunities
  - How to handle grant-purchased computer equipment that were not initially budgeted for in the IT Replacement Reserve (Police and Library).
  - o Financial software upgrade staff will be working diligently over the next 12 months on the migration of the City's financial software and anticipate to go live in the winter of 2014 or spring 2015.
  - o City insurances with City/County Insurance Services (CIS) are increasing 15.6%.
- Public Works changes and opportunities
  - City Engineering costs are down primarily due to temporarily reducing a full time Engineering Technician to quarter time and a shift of some support staff dedication to Finance and Building.
  - Operations costs increase due to change in practice of allocating fuel costs. In the current year, fuel delivered at the shops was allocated to divisions utilizing a control log on vehicle usage and trying to match up with fuel purchases to charge to the appropriate Fund and Cost Center. The original purchase costs were all charged to water with offsetting revenues when allocated out to cost centers. The change is to record purchases out of Operations, still utilize control log, but then the costs will be allocated with all other internal costs associated in this fund to departments based on the annual time survey of staff (included in the indirect cost allocation for Public Works). This eliminates guestimates of cost to be allocated and assures full recovery based on actual usage history.
- Fleet no user rate increases are proposed. Please note that in FY 12-13 rates were reduced 20%.

#### Enterprise Funds

Enterprise Funds are operations that costs are recovered 100% through user fees from outside customers. Enterprise funds are Water and Sewer/Storm. Some of the more mentionable items included in the budget are:

- A rate increase of 4.5% in FY 14-15 was set this past December via a biennium rate setting resolution.
- A comprehensive review and update to the City's Cost of Service Allocation (COSA) is scheduled for next year. This review will reassess current policies and practices utilized in determining COSA and provide enhanced public involvement in the review (estimated cost \$50,000).
- Sewer revenues are anticipated to continue to decline associated with the Boise plant closure and have been minimized to a certain point from the leasing of some of these facilities to Cascades (loss estimated at \$50,000).

• Debt ratio which is a measurement of the ability of a fund to pay debt service. The City is required to maintain a minimum of 1.1 as defined by our bond covenants with Capital One. An industrial standard is closer to 2.0. The Water Fund for FY 14-15 is projected to have a 1.5 debt ratio and the Sewer Fund a 2.6 debt ratio.



For comments, questions or concerns, please feel free to contact:

Jon Ellis, Finance Director/Budget Officer P.O. Box 278
St. Helens, OR 97051
jellis@ci.st-helens.or.us
503-366-8227

#### Acknowledgement

In closing, the development of a budget document takes the efforts of many people throughout the City's organization. I wish to express my appreciation to the Mayor and City Council, Department Heads, Division Managers, and Administrative staff for their timely insight and especially their patience that is required when developing and publishing a budget.

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#### City of St. Helens



2014-15 Annual Budget Reader's Guide

#### City of St. Helens



St. Helens is the county seat of Columbia County, Oregon. It was founded by Captain H.M. Knighton, a native of New England, in 1845 as "Plymouth" The name was changed to St. Helens in the later part of 1850 for its view of Mount St. Helens some 39 miles away in Washington.

#### **History**



St. Helens was established as a river port on the Columbia River in the 1840's, and was the primary deep-water port in Oregon, surpassing Portland until the destruction of the mill docks by fire. The docks burned down twice under mysterious circumstances, after which Portland became Oregon's primary port. St. Helens was incorporated as a city in 1889.

#### Geography

The City has a total area of 5.3 square miles, of which, 4.3 square miles of it is land and 1.0 square miles of it is water.

#### **Our Community**



St. Helens is located in southeastern Columbia County, on the Columbia River, approximately 30 miles northwest of Portland, Oregon. Near the riverfront, the Olde Towne portion of St. Helens features a Nationally Registered Historic District encompassing 10 blocks, which includes residences and civic buildings dating back nearly a century. Originally settled by New England loggers, St. Helens' basalt rock quarry was also a major industry in the early 1900s. Major employers today include government, manufacturing, leisure and hospitability, and retail.

|      | Top Ten Property Tax Payers      |                                       |                                  |      |                                |                                       |                                  |
|------|----------------------------------|---------------------------------------|----------------------------------|------|--------------------------------|---------------------------------------|----------------------------------|
|      | Fiscal Year 13-14                |                                       |                                  |      | Fiscal Year 05-                | 06                                    |                                  |
| Rank | Property owner                   | Assessed<br>Value<br>(in \$ millions) | Percent<br>of total<br>valuation | Rank | Property owner                 | Assessed<br>Value<br>(in \$ millions) | Percent of<br>total<br>valuation |
| 1    | Armstrong World Industry         | 23.19                                 | 2.8%                             | 1    | Boise White Paper LLC          | 88.83                                 | 11.9%                            |
| 2    | Boise White Paper LLC            | 20.25                                 | 2.5%                             | 2    | Armstrong World Industry       | 28.23                                 | 3.8%                             |
| 3    | Cascade Tissue Group of Oregon   | 12.41                                 | 1.5%                             | 3    | Cascade Tissue Group of Oregon | 18.96                                 | 2.5%                             |
| 4    | Wal-Mart                         | 8.03                                  | 1.0%                             | 4    | Wal-Mart                       | 6.53                                  | 0.9%                             |
| 5    | Northwest Natural Gas            | 6.89                                  | 0.8%                             | 5    | Graymont Western US Inc        | 5.64                                  | 0.8%                             |
| 2    | Comcast Corporation              | 6.42                                  | 0.8%                             | 6    | Letica Corporation             | 5.70                                  | 0.8%                             |
| 7    | Letica Corporation               | 6.28                                  | 0.8%                             | 7    | Stimson Lumber Company         | 5.30                                  | 0.7%                             |
| 8    | Weston Investment Co LLC         | 5.78                                  | 0.7%                             | 8    | Northwest Natural Gas          | 5.56                                  | 0.7%                             |
| 9    | Callaway Properties LLC          | 4.73                                  | 0.6%                             | 9    | St Helens Properties LLC       | 5.29                                  | 0.7%                             |
| 10   | Nationwide Health Properties LLC | 4.70                                  | 0.6%                             | 10   | Boise Building Solutions       | 4.99                                  | 0.7%                             |
|      | Total Top Ten                    | 98.66                                 | 12.1%                            |      | Total Top Ten                  | 175.03                                | 23.4%                            |
|      | Total Assess Value - City Wide   | 815.44                                | 100.0%                           |      | Total Assess Value - City Wide | 748.09                                | 100.0%                           |

#### City of St. Helens

#### **Population History**

|       | City of St. Helens |        | Columbia Co | unty    |
|-------|--------------------|--------|-------------|---------|
|       | Percent            |        |             | Percent |
| Year* | Population         | Growth | Population  | Growth  |
| 2013  | 12,895             | -0.2%  | 49,850      | 0.3%    |
| 2012  | 12,920             | 0.2%   | 49,680      | 0.1%    |
| 2011  | 12,890             | 1.4%   | 49,625      | 2.1%    |
| 2010  | 12,715             | 2.7%   | 48,620      | 0.4%    |
| 2009  | 12,380             | 0.4%   | 48,410      | 0.7%    |
| 2008  | 12,325             | 2.1%   | 48,095      | 1.1%    |
| 2007  | 12,075             | 1.1%   | 47,565      | 1.3%    |
| 2006  | 11,940             | 1.2%   | 46,965      | 1.6%    |
| 2005  | 11,795             | 3.7%   | 46,220      | 1.2%    |
| 2004  | 11,370             | 1.1%   | 45,650      | 1.4%    |
| 2003  | 11,250             | 4.4%   | 45,000      | 0.9%    |
| 2002  | 10,780             | 3.9%   | 44,600      | 0.7%    |
| 2001  | 10,380             | 2.8%   | 44,300      | 1.4%    |
| 2000  | 10,100             | 34.0%  | 43,700      | 16.4%   |
| 1990  | 7,535              |        | 37,557      |         |

<sup>\*</sup> Population estimated as of July 1st each year from Portland State University, Population Research Center

City of St. Helens is the largest City in Columbia County and the County seat. Over the past ten years the City of St. Helens was the second fastest growing city in Columbia County with a growth of 15% compared to the Columbia County population growth of 11%.

#### City of St. Helens

#### Government

The City of St. Helens, incorporated in 1889, currently has a Council-Mayor form of government consisting of four Councilors, elected to four-year terms, and a Mayor, elected to a two-year term. At each biennial general election, the Mayor and two Councilors are elected. Appointed City officials include the City Administrator, City Recorder, Finance Director, City Attorney, Public Works Director, Community Development Director, Police Chief, Wastewater Treatment Plant Superintendent, Building Official, Library Director, and Municipal Court Judge.

The Council is assisted by the following Boards and Commissions serving in an advisory capacity: Planning Commission, Parks Commission, Library Board, Tourism Committee, Arts and Cultural Commission, Bicycle and Pedestrian Commission, and other various boards. All members of these boards and commissions are appointed by the City Council and serve at its pleasure.

The Budget Committee, an important financial advisory body, consists of all five members of the City Council and five appointed lay members from the community. The Budget Committee is charged with the annual review of the City's budget, making any changes, and approving the annual City Budget. Final adoption of the annual City Budget is completed by the City Council at a separate public hearing.

The City Council, meeting on a regular basis the first and third Wednesday evenings of each month, conducts all regular City business at these sessions. Councilors approve small payments of claims or services against the City and authorize large expenditures. They pass ordinances and resolutions that set policy or regulation of matters within the City. Other meetings and public hearings, as needed, are scheduled and also require their attendance.

Additionally, on the first and third Wednesday afternoons, the Council meets for an informal work session. This is a time for Councilors to discuss, in detail, policy issues of relevance to the City. The Mayor also assigns to each Councilor and to him/herself, departments, boards, and commissions responsibilities. Councilors are responsible for liaison with their assigned departments, boards and commissions with the rest of the Council.

The Mayor and Councilor positions are all non-partisan. The Mayor and Councilors represent all residents of the City. They are not elected by wards or districts. The City Charter requires that the Mayor and Councilors be registered voters within the City limits and have lived in St. Helens for one year prior to the election.

#### **Council Mission and Goals**

### The City of St. Helens' Mission is to provide quality, effective and efficient service to our citizens.

By doing so we will:

- Develop and preserve the highest possible quality of life for our residents, businesses and visitors.
- Provide a safe and healthy environment within a sound economic framework.
- Provide leadership which is open and responsive to the needs of the community and works for the benefit of all.

The main goals set by council are:

| GOAL 1 | Provide Effective Governance and Fiscal Management |
|--------|--|
| GOAL 2 | Improve Service, Communication and Relationships   |
| GOAL 3 | Foster a Safe and Healthy Community                |
| GOAL 4 | Facilitate Economic Development Activities         |
| GOAL 5 | Provide Sound Stewardship of Community Assets      |

#### **GOAL 1 - Provide Effective Governance and Fiscal Management**

The operation of government is reflected in the organization structure and management of financial resources.

**DESIRED OUTCOME** – City government operates efficiently and effectively in carrying out its tasks and meeting its goals. The process of governance is transparent and accessible to the Citizens. Financial management is prudent and sound.

- ✓ Promote Fiscal Sustainability
  - Maintain sufficient operating reserves in General Fund and Enterprise fund accounts
  - Update financial elements of capital improvement plans
  - Consider sustainability in purchasing decisions
  - Improve tax base and revenue sources
  - Explore options to reduce unfunded PERS liability
- ✓ Promote balanced revenue system that reflects service demands

- ✓ Support stable, effective and accountable management
  - Implement Springbrook, Full Court and IVR telephone dialing software
  - Evaluate refinance of I&I project DEQ loan debt
  - Review/update stormwater fees/utility billing policies
- ✓ Improve efficiencies and effectiveness
  - Explore returning dog licensing to County
  - Conduct organizational assessment
  - Continue to explore, develop and implement cost saving efficiencies

#### **GOAL 2 - Improve Service, Communication and Relationships**

The channels of communication, service and partnership are embodied in the relationships between City government and the Citizens.

**DESIRED OUTCOME** – Effective leveraging of resources, respect, and good will mark the relationship between City government and its Citizens. Citizens feel valued and actively participate in their community and government.

- ✓ Provide open and transparent government
  - Encourage citizen involvement
  - Promote separation of policy and administrative decision making processes
  - Participate in initiatives which further the City's goals
  - Explore community survey options to measure City governance performance
- ✓ Improve communication
  - Assure good communication between City departments
  - Utilize P.E.G. programming to improve community outreach efforts
  - Explore live camera feeds on City website
  - Continue social media engagement efforts: Gazette, Facebook, Twitter, E-blasts, YouTube channels
- ✓ Deliver excellent customer service
  - Promote positive workplace environment and good employee morale
- ✓ Improve community relationships
  - Explore youth council representative
  - Promote estate/endowment donation to support services and improve sense of community
  - Develop plan for recruiting and sustaining volunteers
  - Improve civic relationships (schools, county, state, federal and community partners)
- ✓ Promote inclusive governance

#### GOAL 3 - Foster a Safe and Healthy Community

The City government facilitates access to available resources in order to ensure a healthy, safe and prosperous community.

**DESIRED OUTCOME** – The community is safe, attractive and inviting. Citizens have good access to public resources and take pride in their personal health and the overall health of their community.

- ✓ Provide resources to support City services (ie. Police, Library, Parks, Public Works)
  - Support Police reserve program
  - Support Police accreditation program
  - Support Library operations and programming
- ✓ Support City infrastructure and facilities
  - Maintain streets in safe/serviceable condition
  - Explore alternative funding for street maintenance
  - Provide clean drinking water and compliant waste water treatment
  - Adequately staff, equip and house police services
  - Evaluate alternatives to possible County jail closure
- ✓ Promote access to social and health services
- ✓ Promote education, activities and programs to improve community health and welfare
  - Improve personal/family preparedness
  - Exercise disaster/emergency preparedness plans
  - Support public art and beautification
- ✓ Support parks, trails and recreation programs
  - Explore alternative funding for parks maintenance

#### **GOAL 4 - Facilitate Economic Development Activities**

The City's programs and leadership encourage sustainable economic development.

**DESIRED OUTCOME** – The City has a vibrant and durable local economy with job growth in both the commercial and industrial sectors. The three commercial districts are all prosperous with a variety of viable businesses and high occupancy rates.

- ✓ Leverage assets to retain, support and attract local business
  - Support Columbia County Economic Team (CCET)
  - Support tourism promotion activities
  - Support SHEDCO and the Main Street Program

- ✓ Establish development policies and public improvements/standards that recognize economic trends and community "livability"
- ✓ Collaborate with community organizations to create a cohesive Economic Development effort
  - Develop strategic partnerships to further the City's mission and goals
  - Participate in regional economic development activities
- ✓ Encourage business-friendly policies
- ✓ Encourage private investment in the City

#### **GOAL 5 - Provide Sound Stewardship of Community Assets**

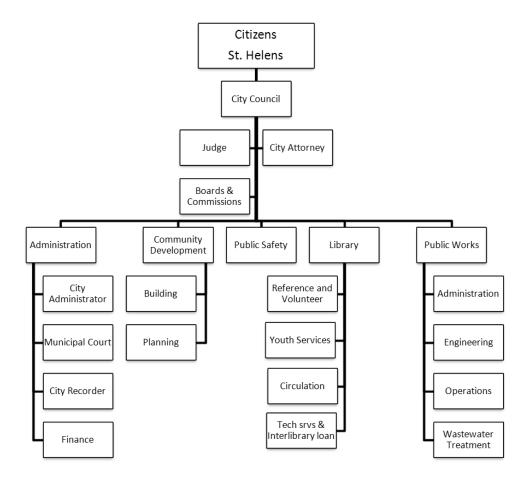
The community's assets are maintained and operated in a manner demonstrating professionalism and community pride.

**DESIRED OUTCOME** – The City exercises wise stewardship of public infrastructure assuring facilities are built to meet growing needs, infrastructure is maintained to industry standards, and provisions are made to provide funding for needed future investments. Private spaces visible or usable by the public are well maintained.

- ✓ Complete capital projects in a timely and cost effective manner
  - Sand Island restrooms replacement
  - Courthouse docks utility upgrades
  - Godfrey Park stormwater outfall
  - Continue meter replacement program
  - Continue I&I reduction program
  - Library roof replacement
- ✓ Secure Infrastructure funding resources
  - Evaluate urban renewal infrastructure funding options
  - Ensure capital facilities plans are up to date
  - Secure grants, loans and funding
  - Develop public/private partnerships and collaborations
  - Secure waterfront planning and design funds
  - Pursue street/highway safety project funding
- ✓ Maintain compliance with local, state and federal regulations

- ✓ Complete community visioning and planning projects
  - Consider STAR Sustainability Goals and Guiding Principles in the decision making process
  - Complete corridor planning project
  - Complete Parks and Trails Master Plan
  - Conduct SDAT (Sustainable Design Assessment Team) project
  - Update 2006 Economic Development Strategy
  - Update Waterfront Development Plan
  - Explore alternate Public Works shop site locations

#### **City-Wide Organizational Chart**



A budget as defined by Oregon State Law (Oregon Revised Statutes (ORS), Chapter 294) is a financial plan containing estimates of revenues and expenditures for a given period or purpose, such as the fiscal year. The City is required to budget all funds and for each fund to have a balanced budget. The state of Oregon defines balanced budget as one in which total resources, including beginning resources, current resources and debt proceeds, equal total requirements, including current year expenditures, capital outlay, transfers, debt service and other requirements such as debt service reserves.

As a rule, local governments in Oregon operate on a fiscal year that begins on July 1 and ends the following June 30. St. Helens' budget operates on this schedule. Budgeting is critical to cities because it requires local government to evaluate plans and establish priorities in relation to available financial resources. Also under ORS, a legally adopted budget is necessary to establish and justify a given rate and/or amount of property taxes to be levied on the property within the city.

City of St. Helens' budget will accomplish each of the four major purposes of Oregon Local Budget Law (ORS 294.305-294.555 and 294.565), including:

- Establish standard financial procedures
- Outline programs and services in conjunction with the fiscal policy and implement those policies
- Provide methods of estimating revenue, expenditures and proposed tax levies
- Encourage public involvement in the budgeting process before budget adoption

St. Helens prepares and adopts its annual budget in accordance with the City Charter, Oregon Law and Government Finance Officers Association budget guidelines.

Before the budget can accomplish these goals, a schedule for preparation is developed. This schedule is called the budget calendar.

| Table 1 - FY 2014-15 Budget Schedule |         |   |  |  |
|--------------------------------------|---------|---|--|--|
| Date Time                            |         | Agenda  |  |  |
| Tuesday, April 15, 2014              | 6:00 PM | General Budget Overview                                   |  |  |
|                                      |         | Review of Administration, Library, and Police Departments |  |  |
| Tuesday, April 29, 2014              | 6:00 PM | Review of Public Works Department                         |  |  |
| Tuesday, May 06, 2014                | 6:00 PM | Budget Committee Public Hearing                           |  |  |
| Tuesday, May 20, 2014                | 6:00 PM | Alternative Budget Committee Public Hearing (if needed)   |  |  |
| Wednesday, June 04, 2014             | 6:30 PM | City Council Public Hearing                               |  |  |
| Wednesday, June 18, 2014             | 7:00 PM | Adoption of Budget Resolutions                            |  |  |

<sup>\*</sup> All meetings are held in the City Council Chambers located at 265 Strand Street.

At the start of the calendar year, meetings are held with department heads, Mayor and City Council to set goals and priorities for the upcoming year. In April, a preliminary budget is prepared and presented to the budget committee, which, by law, comprises the Mayor, City Councilors, and five citizen members. A summary of the recommended budget is published in the local newspaper. The City Council holds a public hearing prior to July 1, which results in further changes. If a change will increase property taxes or increase expenditures within a fund by more than ten percent, the budget must be referred back to the Budget Committee. The City Council adopts the budget and levies prior to June 30 each year. The adopted budget is filed with the County Clerk and the State of Oregon, and the Property Tax Levy is certified to the County Assessor by July 15 each year.

Oregon Budget Law allows for amendments to the City budget for reasons unforeseen at the time of adoption. The City Council may adopt resolutions changes that decrease one existing appropriation and increase another. Certain changes of ten percent or more to any fund require a supplemental budget. All changes of ten percent to any fund require a supplemental budget process similar to the annual budget requiring a public hearing. Further detail may be found in ORS Chapter 294.

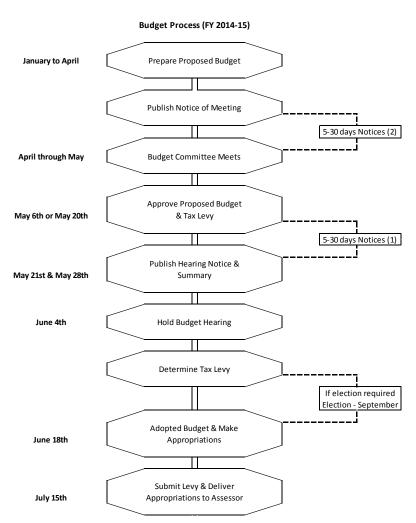
#### **The Budget Committee**

The Budget Committee is composed of the Mayor, City Councilors, and five citizen members appointed by the governing board.

The appointed members:

- Must live in the City of St. Helens,
- Cannot be officers, agents, or employees of the local government,
- Serve three-year terms that are staggered so that approximately one-third of the terms end each year, and
- Can be spouses of officers, agents, or employees of the Municipality.

#### **The Budget Process Schematics**



#### The Budget Basis

The budget is prepared using the *modified accrual method of accounting*. This means that obligations of the City are budgeted as expenses when the related goods or services are available for use rather than when invoices are paid. The City of St. Helens manages its finances according to generally accepted accounting principles (GAAP). During the year, expenditures and revenues are closely monitored to ensure compliance with the adopted budget and state law. Monthly budget comparisons are distributed to management. Quarterly financial reports, prepared on the budgetary basis of accounting, are distributed to the City Council, and the general public.

Annually, an audit is performed and filed with the State of Oregon by an independent certified public accountant. The City of St. Helens publishes annual financial report that documents the City's budgetary performance and the financial health of the City. This report compares budgeted to actual revenues and expenditures, thus documenting the City's budgetary compliance.

The government-wide financial statements and proprietary funds financial statements are reported using the economic resources measurement focus and the full accrual basis of accounting as is the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing related to cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are considered to be available when they are collectible within the current period or soon thereafter to pay liabilities when they are collectible within the current period. For this purpose the City considers revenues to be available if they are collected within 60 days of the end of current fiscal period. Expenditures are generally recorded when a liability is incurred, under accrual accounting. However, long-term compensated absences are recorded only when payment is due.

Principal and interest on long-term debt are recorded as fund liabilities only when due, or when amounts have been accumulated in the debt services fund for payment to be made early in the following year.

#### **The Budget Document**

A budget as defined by Oregon State law is a "financial plan containing estimates of revenues and expenditures for a single fiscal year". Local governments have the option of budgeting on a 24-month biennial budget period or by fiscal year.

The City of St. Helens operates on a fiscal year beginning July 1 and ending the following June 30. Budgeting requires local governments to evaluate plans and priorities in light of the fiscal resources available to meet those needs.

The budget document describes how the City of St. Helens' government plans to meet the needs of the community and is a resource for the citizens interested in learning more about the operations of their city government.

#### **Fiscal Policies**

The City of St. Helens is committed to responsible fiscal management through financial integrity, prudent stewardship of public assets, planning, accountability and transparency. The purpose of the Fiscal Policies is to enable the City to achieve and maintain a long-term stable and positive financial condition. These policies are adopted by Council as the basic framework for overall financial management of the City, to guide day-to-day and long range fiscal planning and decision making.

#### The City of St. Helens' financial goals seek to:

- Ensure the financial integrity of the City.
- Improve financial information for decision makers at all levels.
- Assist policy makers as they contemplate long-term City decisions.
- Guide department managers as they implement policy on a day-to-day basis.
- Demonstrate accountability in the financial operation of the City.
- Provide the financial stability needed to navigate through economic downturns.
- Fully comply with financial related legal mandates, laws and regulations.

To achieve these goals, fiscal policies generally cover areas of revenue management, operating and capital budgeting financial planning and forecasting, investments and asset management, debt management, accounting and financial reporting, reserves and internal controls.

#### **Fiscal Objectives**

 Revenue Policies - Design, maintain and administer a revenue system that will assure reliability, equitability, diversity and sufficient revenue stream to support desired City services.

- a. The City will actively identify and administer funding sources that create a reliable, equitable and diverse revenue stream to shelter the City from short-term fluctuations in any single revenue source and to maintain desired levels of services.
- b. The City will estimate its annual revenues by an objective, analytical process. Revenues will be conservatively estimated in the budget process.
- c. The City will maximize the use of service users' charges in lieu of taxes and subsidies from other City funds, for services that can be identified and where costs are directly related to the level of service provided.
- d. The City will consider full costs (operating, direct, indirect and capital) for providing the services, and comparable rates charged by other municipalities of similar size in establishing users' charges (charges, rates, and fees).
- e. The cost for providing specific services shall be recalculated periodically, and the fee adjusted accordingly. The City shall maintain a current schedule of fees, showing when the fees were last reviewed and/or recalculated,
- f. The City shall pursue an aggressive policy of collecting delinquent accounts. When necessary, discontinuing service, small claims court, collections agencies, foreclosure, liens and other methods of collections, such as imposing penalties, collections and late charges, may be used.
- II. **Expenditure Policies** Identify priority services, establish appropriate service levels, and administer the expenditure of available resources to assure fiscal stability and the effective and efficient delivery of services.
  - a. The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of fund balance accumulated through prior years.
  - b. The City shall take immediate corrective actions if at any time during the fiscal year expenditure and revenue re-estimates are such that an operating deficit is projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of contingencies. Expenditure deferrals into the following fiscal year, short-term loans, or use of one-time revenue sources to balance the budget shall be avoided.
  - c. Expenditures will be regulated through appropriate internal controls and procedures administrated by the City Administrator. The City Administrator must ensure expenditures comply with the legally adopted budget. Each Department Head will be accountable for the administration of his/her department budget to include accomplishing the goals and objectives incorporated into the budget and monitoring his/her department budget for compliance with spending limitations.
  - d. All purchases of goods and services must comply with the City's Purchasing Policies, guidelines and procedures and with State laws and regulations. Staff shall use competitive bidding to attain the best possible price on goods and services.

- e. The City Administrator shall undertake periodic staff and third-party reviews of City programs for both efficiency and effectiveness. Privatization and contracting with other governmental agencies will be evaluated as alternatives to service delivery. Programs that are determined to be inefficient and/or ineffective shall be reduced in scope or eliminated.
- III. **Reserves / Contingencies Policies** Maintain the reserves, contingencies, and ending fund balances of the various operating funds at levels sufficient to protect the City's financial position from emergencies.
  - a. The City shall strive to maintain the combination of appropriated contingencies and unappropriated reserves in each of the Operating Funds to equal a minimum of 20% of the operating expenditures or expenses of that fund (excluding debt service, capital outlay, equity transfers, and other reserves).
  - b. The City shall establish contingency appropriations for unanticipated expenditures of a nonrecurring nature, unexpected increases in service delivery cost, and/or unexpected reduction to revenue streams. Contingencies should be appropriated within a range of 10% to 20% of operating expenditures.
- IV. **Capital Improvement Plan Policies** Annually review and monitor the state of the City's capital equipment and infrastructure, setting priorities for its replacement and renovation based on needs, funding alternatives, and availability of resources.
  - a. The City will develop a multi-year plan for capital improvements, update it annually and make all capital improvements in accordance with the plan.
  - b. The City will maintain its physical assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs. The budget will provide for adequate maintenance and orderly replacement of capital assets from current revenues where possible.
  - c. Capital projects will conform to the following criteria:
    - i. Will be part of an approved City plan;
    - ii. Will be part of an adopted maintenance and/or replacement schedule;
    - iii. Will minimize operating costs; and
    - iv. Will be selected according to the established Capital Improvement Plan.
  - d. The capital budget process works in conjunction with the regular operating budget process. CIP projects are flagged as funded or unfunded depending on whether or not the forecasted operating budget can support or fund the project. All funded CIP projects are included in the operating budget for the current budget year.
- V. **Capital Asset Management Policies** The capital assets of the City of St. Helens are property owned in-common by the citizens of our community.
  - a. These community assets will not be degraded, given away, or allowed to deteriorate except by action of the City Council.

- b. Funding new long-term capital assets will be the responsibility of the community as a whole and should be funded through general obligation bonds, System Development Charges (SDC) proportionate equity asset share, grants and gifts, or volunteer contributions when appropriate.
- c. The Capitalization threshold used in determining if a given asset qualifies for capitalization are non-consumable assets with a purchase price of \$5,000 or greater and a useful life of more than one year.
- d. The Administrative Services Finance Division will oversee a physical count/inspection of all capital assets at least on a biennial basis. All additions, deletions, and depreciations of infrastructure will be reported consistent with the requirements of the Government Accounting Standards Board (GASB) Statement Number 34.
- e. Adequate insurance will be maintained on all capital assets.
- VI. **Debt Policy** Establish guidelines for debt financing that will provide needed capital equipment and infrastructure improvements while minimizing the impact of debt payments on current revenues.
  - a. The City will confine long-term borrowing to capital improvements too large to be financed from current revenues and to avoid depleting the capital reserve funds.
  - b. The City will follow a policy of full disclosure on every financial report and bond prospectus.
  - c. The City shall maintain its bond rating at the highest level fiscally prudent, so that future borrowing costs are minimized and access to the credit market is preserved.
  - d. The City shall ensure that its debt margins are within the 3% true cash value limitation as set forth in ORS 287.004.
  - e. No debt shall be issued for which the City is not confident that a sufficient specifically identified revenue source is available for repayment. The Finance Director shall prepare an analysis of the source of repayment prior to issuance of any debt.
- VII. **Accounting, Auditing and Financial Reporting Policies** Comply with prevailing federal, state, and local statutes and regulations. Conform to generally accepted accounting principles as promulgated by the Governmental Accounting Standards Board (GASB), the American Institute of Certified Public Accountants (AICPA), and the Government Finance Officers Association (GFOA).
  - a. The City shall establish and maintain its accounting system according to generally accepted accounting practices and shall adhere to generally accepted accounting principles and standards. Promulgated by the Government Finance Officers Association (GFOA), Government Accounting Standards Board (GASB) and the Financial Accounting Standards Board (FASB).
  - b. An annual audit shall be performed by an independent public accounting firm, which will issue an official opinion on the annual financial statements, along with a management letter identifying areas needing improvement, if necessary.

- c. Full disclosure shall be provided in the financial statements and bond representations.
- d. A system of internal controls and procedures will be maintained to provide reasonable assurance of the safeguarding of assets and proper recording of financial transactions and compliance with applicable laws and regulations.
- e. Quarterly financial reports showing the current status of revenues and expenditures shall be prepared and distributed to the Council in a timely manner and made available for public inspection.
- VIII. **Investment Policies** Invest the City's operating cash to ensure its legality, safety, provide for necessary liquidity, avoid imprudent risk, and optimize yield.
  - a. The administration of the City's funds and the investment of those funds shall be handled as the City's highest public trust.
  - b. Investments shall be made in a manner that will provide the maximum security of principal invested, employing limitations on maturities and diversification of the portfolio while meeting the daily cash flow needs of the City and conforming to all applicable state and City statues governing investment of public funds
  - c. Receipt of a market rate of return will be secondary to safety and liquidity requirements.
  - **d.** Earnings from investments will be used in a manner that best serves the public trust and interest of the local government.
  - IX. **Management of Fiscal Policies** Monitoring compliance and assuring timely updates to fiscal policies.
    - a. Fiscal policies and changes in policies shall be approved by the City Council and adopted by resolution.
    - b. The Finance Director shall recommend fiscal changes in policy to the City Council. Recommendations shall be accompanied by a report explaining the substantive impact of all recommendations and their impact on the City's operations, service levels and/or finances.
    - c. The Budget Committee shall review the City's fiscal policies annually.
    - d. The City Administrator shall implement fiscal policies and monitor compliance.

#### **Fund Descriptions**

The City's financial structure is organized and operated on the fund basis accounting. There are both federal and state requirements for local governments to budget by fund as a means of maintaining records for resources that are designated to carry out specific activities or meet particular objectives. Oregon Administrative Rules define a fund as "a fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities, balances and changes, all segregated for specific, regulated activities and objectives."

The City shall prepare an itemized balanced budget for each fund. The City of St. Helens budgets are at the "department" level for the General Fund. For all other funds, the authorized appropriations are established at the "category" level; personal services, materials and services, capital outlay, operating contingency, interfund transfers, debt service, and other uses.

Major funds represent the significant activities of the City and basically include any fund whose revenues or expenditures, excluding other financial sources and uses, constitute more than ten percent of the revenues or expenditures of the appropriated budget.

The following is a breakdown of the City's fund structure and brief explanation of the purpose of each fund by type; governmental or proprietary and major or non-major.

#### **Fund Detail**

The City of St. Helens presents budgeted financial information in budget detail by fund. Each fund section will include the following:

- Fund Description: information about the purpose or services provided by the fund, sources of revenue and approved expenditures.
- Accomplishments- FY 2013/14
- Goals & Objectives- FY 2014/15
- Budget Highlights- FY 2014/15
- Budget Summary- Revenues & Expenditures by category
  - \*Two years of prior year actual data
  - \*Adopted Budget FY 2013/14 data
  - \*Proposed Budget FY 2014/15 data
  - \*Committee Approved Budget FY 2014/15 data
  - \*Council Adopted Budget FY 2014/15 data

#### **Governmental Funds**

#### **Major Funds**

**General Fund-** This fund is the City's primary operating fund. It accounts for all financial resources of the general governmental activities, except those that are required to be accounted for in another fund. It includes most tax revenues and such services as Mayor and City Council, Municipal Court, Planning, Police, Library, and Parks.

**State Street Fund-**This fund accounts for activities for the City's streets.

Capital Improvement Fund – This fund accounts for the construction of all cities capital improvement projects such as streets, water, sewer and parks and covers the gambit of funding sources from loans, System Development Charges (SDC), and rate payers' pay-as-you-go projects. Each classification of infrastructure is account for in their specifically designated costs center.

#### **Non-Major Funds**

**Community Enhancement Fund** -This fund accounts for reserves that have been set aside for Library, Parks, Police and the Arts and Cultural Commission. Set up new cost center to account for potential economic development.

**Building Fund** – **Discontinued** - **merged with the General Fund in FY 13-14** Applicable reserve set up in general fund to account for all net building activity as stipulated by ORS and annual report provided.

**Community Development Block Grant (CDBG) Fund** – Accounts for proceeds received from Federal and State CDBG funds.

**9-1-1 Emergency Fund** – Discontinued due to recent legislative actions in FY 13-14-Accounts for the pass through from the State Telephone Tax Revenue to the Columbia 9-1-1 Communications District per ORS 401.808.

**St. Helens Visitor and Tourism Fund** – Accounts for the collection and utilization of the Hotel / Motel transient fees.

State Revenue Sharing Fund – Discontinued - merged with the General Fund in FY 13-14 - Accounts for the State-Shared Liquor Revenues (14%) distributed to cities.

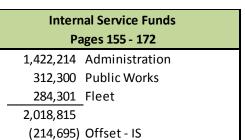
#### **Proprietary Funds**

#### **Major Funds**

**Water Fund-**Dedicated to operations and maintenance on City-owned water filtration plant, water wells, reservoirs, and transmission and distribution system.

**Sewer Fund-**Dedicated to operations, maintenance, and debt service on wastewater collections and treatment system, and storm drainage.

# **Fund Organization Chart**



670,918

General Fund
Page 105 - 118

64,410 City Council
349,420 Municipal Court
178,550 Planning
200,420 Building
2,391,930 Police
544,200 Library
233,250 Parks
263,970 Non-Dept.
805,700 Contingency
5,031,850 Total budget

Special Rev - CIP Funds
Pages 119 - 154

240,100 Visitor & Tourism
4,356,360 Community Enhancement
6,552,000 Capital Improvement
- Revenue Sharing
56,830 CDBG
1,018,750 Streets

Enterprise Funds
Pages 173 - 188

5,403,710 Water Operating
6,067,394 Sewer Operating

11,471,104 Total budget

884,512

# **Summary of Revenues and Expenditures by Fund**

|                             |            | Resources  |              | Use          | s           |           |             |                |
|-----------------------------|------------|------------|--------------|--------------|-------------|-----------|-------------|----------------|
|                             | Beginning  |            |              |              |             | Resources |             |                |
|                             | working    |            |              |              |             | in excess |             | Unappropriated |
| Fund                        | capital    | Revenues   | Transfers    | Expenditures | Transfers   | of Uses   | Contingency | Fund Balance   |
| General Fund                | 1,469,528  | 4,067,060  | 19,000       | 4,031,950    | 194,200     | 1,329,438 | 805,700     | 523,738        |
| Special Revenue Funds       |            |            |              |              |             |           |             |                |
| Visitor & Tourism           | 279,103    | 199,450    | -            | 196,100      | 19,000      | 263,453   | 25,000      | 238,453        |
| Community Enhancement       | 464,244    | 1,078,790  | 3,003,863    | 4,336,360    | -           | 210,537   | 20,000      | 190,537        |
| Capital Improvement         | 5,765,708  | 1,071,000  | 2,066,000    | 5,012,000    | 1,000,000   | 2,890,708 | 540,000     | 2,350,708      |
| CDBG                        | -          | 56,830     | -            | 56,830       | -           | -         | -           | -              |
| Streets (Gas Tax)           | 538,502    | 799,000    | -            | 781,250      | 137,500     | 418,752   | 100,000     | 318,752        |
| Internal Service Funds      |            |            |              |              |             |           |             |                |
| Administrative Services     | 97,354     | 1,293,460  | 31,400       | 1,362,620    | 2,063       | 57,531    | 57,531      | -              |
| Public Works                | -          | 272,300    | 40,000       | 272,300      | -           | 40,000    | 40,000      | -              |
| Fleet                       | 34,301     | 250,000    | -            | 272,060      | -           | 12,241    | 12,241      | -              |
| Enterprise Funds            |            |            |              |              |             |           |             |                |
| Water Operating             | 2,665,012  | 4,177,000  | -            | 2,724,100    | 2,465,000   | 1,652,912 | 214,610     | 1,438,302      |
| Sewer Operating             | 2,716,144  | 4,608,700  | -            | 4,050,474    | 1,342,500   | 1,931,870 | 674,420     | 1,257,450      |
| Grand Total                 | 14,029,896 | 17,873,590 | 5,160,263    | 23,096,044   | 5,160,263   | 8,807,442 | 2,489,502   | 6,317,940      |
| Total Budget                |            |            | 37,063,749   |              | 37,063,749  |           |             |                |
| Unappropriated fund balance |            |            | (14,029,896) |              | (6,317,940) |           |             |                |
| Contingency                 |            |            | 0            |              | (2,489,502) |           |             |                |
| Transfers                   |            |            | (5,160,263)  |              | (5,160,263) |           |             |                |
| Internal Services           |            |            | (1,878,180)  |              | (1,878,180) |           |             | Draw on        |
| Net Budget                  |            |            | 15,995,410   |              | 21,217,864  |           | (5,222,454) | reserves       |

# **Summary of Revenues and Expenditures**

The following table summarizes the revenues and expenditures for all City funds. The table compares fiscal years for revenue and expenditures by categories. A combination of financial data and graphs is intended to provide the reader with a broad overview of the City's budget.

|                                  | Actual     | Actual         | Adopted    | Proposed   | Approved   | Adopted    |
|----------------------------------|------------|----------------|------------|------------|------------|------------|
|                                  | 2011-12    | 2012-13        | 2013-14    | 2014-15    | 2014-15    | 2014-15    |
|                                  | Whe        | re does it con | ne from?   |            |            |            |
| Resources:                       |            |                |            |            |            |            |
| Beginning working capital        | 11,985,511 | 11,880,273     | 12,638,818 | 13,863,946 | 13,764,046 | 14,029,896 |
| Property taxes                   | 1,469,211  | 1,502,083      | 1,491,400  | 1,535,200  | 1,535,200  | 1,535,200  |
| Franchise fees                   | 1,298,420  | 1,377,207      | 1,442,000  | 1,469,500  | 1,469,500  | 1,469,500  |
| Motel/hotel                      | 74,123     | 75,663         | 73,130     | 80,000     | 80,000     | 80,000     |
| Charges for services             | 7,279,493  | 8,080,584      | 7,721,570  | 8,769,140  | 8,999,140  | 8,999,140  |
| Licenses and permits             | 245,819    | 279,730        | 255,720    | 334,290    | 334,290    | 334,290    |
| Fines and forfeitures            | 247,476    | 241,721        | 214,000    | 207,000    | 207,000    | 207,000    |
| Intergovernmental                | 1,178,834  | 1,696,770      | 2,266,960  | 1,564,330  | 1,564,330  | 1,594,330  |
| Interest earnings                | 58,536     | 66,070         | 72,000     | 66,800     | 66,800     | 66,800     |
| Other                            | 958,920    | 9,729,327      | 3,750,000  | 275,500    | 1,275,500  | 1,550,500  |
| System devel. charge             | 101,082    | 165,448        | 119,000    | 180,000    | 180,000    | 180,000    |
| Miscellaneous                    | 226,145    | 207,260        | 195,790    | 253,800    | 253,800    | 253,800    |
| Indirect cost allocation - CC    | 1,563,707  | 1,380,918      | 1,493,860  | 1,603,030  | 1,603,030  | 1,603,030  |
| Transfers                        | 5,877,429  | 1,694,253      | 1,747,781  | 4,887,263  | 5,141,263  | 5,160,263  |
| Total current revenues           | 20,579,195 | 26,497,034     | 20,843,211 | 21,225,853 | 22,709,853 | 23,033,853 |
| Total Reources                   | 32,564,706 | 38,377,307     | 33,482,029 | 35,089,799 | 36,473,899 | 37,063,749 |
|                                  | 1          | Nhere does i   | t go?      |            |            |            |
| <u>Uses:</u>                     |            |                |            |            |            |            |
| Personnel Services               | 6,811,350  | 6,371,423      | 6,682,920  | 6,715,960  | 6,715,960  | 6,717,760  |
| Materials & Services             | 5,416,341  | 5,132,191      | 5,788,064  | 6,164,240  | 6,194,240  | 6,196,540  |
| Debt Services                    | 973,048    | 9,006,663      | 993,950    | 1,179,494  | 1,179,494  | 1,179,494  |
| Transfers                        | 5,877,538  | 1,694,253      | 1,747,781  | 4,887,263  | 5,141,263  | 5,160,263  |
| Total Operating Requirements     | 19,078,277 | 22,204,530     | 15,212,715 | 18,946,957 | 19,230,957 | 19,254,057 |
| Capital Outlay                   | 1,606,156  | 2,923,563      | 6,969,360  | 7,149,700  | 8,333,700  | 9,002,250  |
| Total Operating and Capital      | 20,684,433 | 25,128,093     | 22,182,075 | 26,096,657 | 27,564,657 | 28,256,307 |
| Contingency                      | -          | -              | 3,013,689  | 2,349,502  | 2,349,502  | 2,489,502  |
| Ending fund balances (reserves)  | 11,880,273 | 13,249,214     | 8,286,265  | 6,643,640  | 6,559,740  | 6,317,940  |
| Total contingencies and reserves | 11,880,273 | 13,249,214     | 11,299,954 | 8,993,142  | 8,909,242  | 8,807,442  |
| Total Uses                       | 32,564,706 | 38,377,307     | 33,482,029 | 35,089,799 | 36,473,899 | 37,063,749 |

#### **Summary of Revenues and Expenditures** – Quick facts

|     |                               | Adopted       | Percent  | Adjustments  |                   | Percent | Percent |
|-----|-------------------------------|---------------|----------|--------------|-------------------|---------|---------|
|     |                               | 2014-15       | total    | to net*      | <b>Net Budget</b> | total   | current |
| Res | sources                       |               |          |              |                   |         |         |
|     | Beginning working capital     | 14,029,896    | 38%      |              | 14,029,896        | 47%     | 0%      |
|     | Charges for services          | 9,179,140     | 25%      | (275,140)    | 8,904,000         | 30%     | 56%     |
|     | Intergovernmental             | 1,594,330     | 4%       |              | 1,594,330         | 5%      | 10%     |
|     | Property taxes                | 1,535,200     | 4%       |              | 1,535,200         | 5%      | 10%     |
|     | Franchise fees                | 1,469,500     | 4%       |              | 1,469,500         | 5%      | 9%      |
|     | Loan Proceeds                 | 1,550,500     | 4%       |              | 1,550,500         | 5%      | 10%     |
|     | Licenses and permits          | 334,290       | 1%       |              | 334,290           | 1%      | 2%      |
|     | Fines and forfeitures         | 207,000       | 1%       |              | 207,000           | 1%      | 1%      |
|     | Miscellaneous                 | 253,800       | 1%       |              | 253,800           | 1%      | 2%      |
|     | Motel/hotel                   | 80,000        | 0%       |              | 80,000            | 0%      | 1%      |
|     | Interest earnings             | 66,800        | 0%       |              | 66,800            | 0%      | 0%      |
|     | Transfers                     | 5,160,263     | 14%      | (5,160,263)  | -                 | 0%      | 0%      |
|     | Indirect cost allocation - CC | 1,603,030     | 4%       | (1,603,030)  | -                 | 0%      | 0%      |
|     | Current revenues              | 23,033,853    | 62%      | (7,038,433)  | 15,995,420        | 53%     | 0%      |
| Tot | al resources                  | 37,063,749    | 100%     | (7,038,433)  | 30,025,316        | -       |         |
|     | Personnel Services            | 6,717,760     | 18%      |              | 6,717,760         | 32%     | 0%      |
|     | Materials and Supplies        | 6,196,540     | 17%      | (1,878,170)  | 4,318,370         | 20%     | 0%      |
|     | Capital Outlay                | 9,002,250     | 24%      |              | 9,002,250         | 42%     | 0%      |
|     | Debt Service                  | 1,179,494     | 3%       |              | 1,179,494         | 6%      | 0%      |
|     | Transfers                     | 5,160,263     | 14%      | (5,160,263)  | -                 | 0%      | 0%      |
|     |                               | 28,256,307    | 76%      | (7,038,433)  | 21,217,874        | 100%    | 0%      |
|     | Contingency                   | 2,349,502     | 6%       | (2,349,502)  | -                 | 0%      | 0%      |
|     | Ending fund balance           | 6,457,940     | 17%      | (6,457,940)  |                   | 0%      | 0%      |
|     |                               | 37,063,749    | 100%     | (15,845,875) | 21,217,874        | 100%    | 0%      |
|     |                               | Net draw on i | reserves |              | (5,222,454)       |         |         |

<sup>\*</sup> Adjustments to net - negates the inflation to the budget caused by intra-department charges for services and transfers required to fund certain services/programs. While these intra-department costs result in inflating the total cost of the budget, it provides the important service of measuring the true cost of providing services and programs and reflects best management practices.

#### Other Facts

 Staffing (Full Time Equivalent)
 66.04

 Debt Outstanding (6/30/2014)
 \$13,584,744

 Projected Debt Outstanding (6/30/2015)
 \$12,815,100

Tax Rate 1.9078 per \$1,000 of

assessed value

Major revenues in FY 2014/15, 94% of revenues is represented by five categories.

#### **Major Revenue Sources**

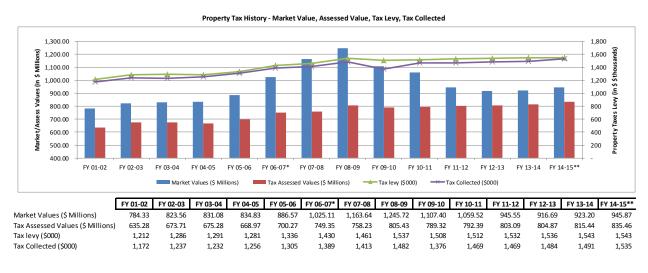
#### **Charges for Services**

Revenues are primarily derived from fees paid by customers utilizing the City's water, sewer, and storm utilities. Based on a utility study completed in 2013, the proposed budget incorporates the study's recommended rate increase of 4.5% in water, sewer, and storm. In December 2013, City Council adopted a set of biennium rate increases, with first round of 4.5% increase taking effect in December 2013 and the second set of 4.5% increasing in December 2014.

#### **Property Taxes**

Overview - In 1997, voters approved Measure 50 which separated real market values from assessed value, rolled back assessed values to 90% of 1995-96 values and limited future increases of taxable assessed values to 3% per year, except for major improvements. Tax rates are now fixed and not subject to change. Voters may approve local initiatives above the fixed rate provided there is a majority approval at a general election in an even number year or at any other election in which at least 50% of registered voters cast a ballot.

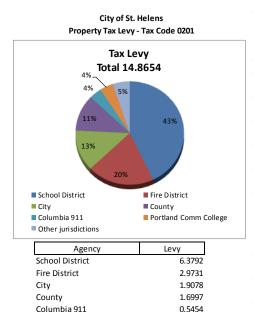
Assessed Valuation – Assessed value is a measure of the taxable value of real, personal and utility property in the city. Property taxes are paid by business and home owners based on the assessed value of their property. The budget assumes an estimated assessed valuation of \$835 million for the FY 2014-15 budget. This is a 2.4% increase from the 2013-14 actual assessed valuation, which was reported at \$815 million.



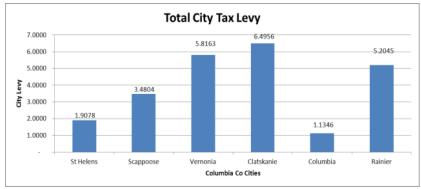
Please note in the above illustration that the Assessed Value is approximately 12% below the Market Value in FY 2014-15. This is a significant drop from the 2008-09 value of 35% below Market Value.

#### **Major Revenue Sources (Continued)**

General Levy Property Tax Rate – In St. Helens, the permanent tax rate is \$1.9078 per \$1,000 of assessed valuation without any outstanding local initiatives. As with FY 13-14, the FY 14-15 budget levies the full 1.9078 rate. Budgeted taxes are less than levied amounts due to estimated uncollectables, delinquencies and discounts. Collection rate for FY 13-14 is assumed at 95%. Please note that property taxes represent approximately 37% of general fund revenues.



Increase in permanent tax rates and any new local option levies must be approved at a General Election. The table to the left illustrates the distribution of the total tax levy between jurisdictions within the City of St. Helens. The table below compares the City of St. Helens tax rate with other cities in Columbia County (please note that Scappoose and Clatskanie include their library districts for comparability for services being provided).



The table to the right illustrates the top ten tax payers in Columbia County in FY 01-02 compared to the top ten tax payers in FY 11-12.

Portland Comm College Other jurisdictions

Percent per \$1,000 Assessed Value

Total Levy

0.5981

0.7621

14.8654

| _                                 | Columbia County top ten Taxpayers |             |             |           |      |             |             |           |
|-----------------------------------|-----------------------------------|-------------|-------------|-----------|------|-------------|-------------|-----------|
|                                   |                                   | FY          | 2001-02     |           |      | FY          | 2011-12     |           |
| Owner Name                        | Rank                              | RMV         | Av          | Taxes     | Rank | RMV         | Av          | Taxes     |
| NW Natural Gas                    | 2                                 | 123,615,120 | 122,250,840 | 1,237,110 | 1    | 171,190,830 | 171,190,157 | 1,977,153 |
| United States Gypsum              |                                   |             |             |           | 2    | 73,852,420  | 73,852,420  | 1,255,520 |
| Portland Electric                 | 3                                 | 91,302,800  | 94,302,800  | 1,016,235 | 3    | 321,198,246 | 321,175,043 | 1,102,004 |
| Longview Fibre / timber           | 4                                 | 52,573,690  | 45,386,310  | 461,629   | 4    | 66,398,196  | 42,549,649  | 502,986   |
| Clastkanie PUD                    |                                   |             |             |           | 5    | 35,585,900  | 35,585,900  | 440,140   |
| Armstrong World Industries        | 5                                 | 29,838,000  | 29,838,000  | 453,651   | 6    | 28,373,900  | 28,373,900  | 408,559   |
| Columbia River PUD                | 7                                 | 25,796,400  | 25,796,400  | 303,482   | 7    | 31,570,700  | 31,570,700  | 395,209   |
| Boise Cascade Corp.               | 1                                 | 139,301,800 | 138,996,410 | 2,102,994 | 8    | 24,452,825  | 20,766,363  | 299,704   |
| Coastal Refining/ Dyno Nobel Inc. | 9                                 | 18,067,590  | 11,983,010  | 168,976   | 9    | 24,253,540  | 23,815,810  | 296,534   |
| American Tissue / Cascade         | 6                                 | 29,648,100  | 29,648,100  | 450,764   | 10   | 16,687,910  | 16,687,910  | 240,290   |
| Qwest Corp.                       | 8                                 | 13,144,509  | 13,144,509  | 177,744   |      |             |             |           |
| John Hancock Mut. Life            | 10                                | 15 /50 630  | 13 3/0 200  | 135 076   |      |             |             |           |

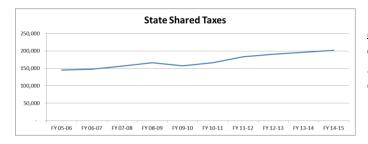
#### **Major Revenue Sources (Continued)**

#### <u>Intergovernmental</u>

Intergovernmental revenues represent State shared revenues for taxes on gas, cigarette and liquor, grants from state and federal agencies for streets/parks, and reimbursements from other government agencies for services provided (school district for police services).

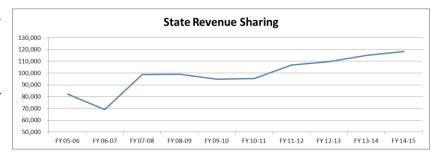
Motor Vehicle Tax (Gas Tax) – Revenue collected by the state at the pump allocated to counties and cities based on a combination of vehicle registrations and population. Gas tax is the primary revenue source to the City's street fund. In FY 11-12 revenues increased 17% primarily due to a rise in State gas taxes. Since revenues are trending at just under 2% growth.





<u>State Shared Taxes</u> – Taxes levied on cigarettes and alcohol by the State and allocated based on population. This is General Fund revenue. The revenues in FY 14-15 are anticipated to increase 2.5%.

State Revenue Sharing – 14% of the State taxes collected on the sale of alcohol are allocated to counties and cities on a formula basis derived by OLCC. The FY 14-15 budget anticipates an increase of revenues of 3%. The revenue requires specific action by resolution by the City Council to receive these funds and they are tracked in the State Revenue Sharing fund.



<u>STP Funds</u> – The Surface Transportation Program provides federal funding to states and local governments which can be used for highways, bridges, or transit projects. Under provisions of the program, urbanized areas with a population of 200,000 and above receive an annual allocation of STP funding based on their populations. Under an agreement developed in cooperation with Oregon cities and counties, ODOT shares a portion of its yearly STP funding with local governments with populations above 5,000 and less than 200,000. The City anticipates \$361,000 in FY 14-15 to do overlays at St. Helens Street and Eisenschmidt, preliminary engineering for reconstruction of 1<sup>st</sup> Street, and crack seal streets.

#### **Major Revenue Sources (Continued)**



<u>Franchise Fees - The City currently assesses</u> franchise fees on cable, television, electric, garbage, gas and utilities. The franchise fee is charged for the privilege of using public right-of-way and property within the City for public and private services. The franchise fee ranges from 5% - 10% of gross revenues generated by the utility within the city limits. The FY 13-14 budget anticipates an increase of 2% primarily due to continued anticipated rate increases.

#### **Expenditures Overview**

The City has been experiencing declining fund balances in most funds from FY 08-09 through FY 12-13 primarily due to declining revenues associated with the economy, increasing expenditures from inflationary pressures, and increased capital demands associated with aging infrastructure. In FY 13-14 this trend has reversed primarily due to reductions to services (i.e. elimination of code enforcement officer and part-time librarian), reduction in anticipated Public Employees Retirement (PERS) increases due to SB 822 (modifying retirees cost of living increases and increasing amortization of unfunded liability an additional 2 years), and a slight rebound to revenues from the economic recovery. The City anticipates continued sluggish recover; therefore, the current budget is based on service levels set in FY 13-14 (please note the reductions to staffing levels totaled 22% overall and 33% general fund over the past 5 years).

#### Personnel Services

The City employs 63 full-time, 4 part-time (1.46 FTE) and 6 part-time (1.5 FTE) seasonal employees and provides a monthly stipend to 1 mayor and 4 councilors. Staffing has been reduced by .58 full-time equivalents (FTE) from FY 13-14. For further detailed information on salaries and benefits, please reference the Personnel section of this document.

#### **Expenditures Overview (Continued)**

|                             |          | FTE      |         |                                 |
|-----------------------------|----------|----------|---------|---------------------------------|
| Dept / Division / Position  | FY 13-14 | FY 14-15 | Changes | Notes                           |
| dministration               |          |          |         |                                 |
| Administration              | 1.00     | 1.00     | -       |                                 |
| City Recorder               | 4.00     | 4.00     | -       |                                 |
| Courts                      | 2.00     | 2.00     | -       |                                 |
| Finance                     | 5.00     | 5.00     | -       |                                 |
| Total Administration        | 12.00    | 12.00    | -       |                                 |
| ommunity Development        |          |          |         |                                 |
| Building                    | 1.00     | 1.00     | -       | Assumes City will fill Building |
| Planning                    | 1.00     | 1.00     | -       | Official Vacancy                |
| Total Community Development | 2.00     | 2.00     | -       |                                 |
|                             |          |          |         | Eleimination of PT Library      |
| ibrary                      | 5.46     | 5.29     | (0.17)  | Assistant 3/1/14                |
| olice                       |          |          |         |                                 |
| Sworn Officers              | 16.00    | 16.00    | -       |                                 |
| Support Staff               | 1.00     | 1.00     | -       |                                 |
| Total Police                | 17.00    | 17.00    | -       |                                 |
| ublic Works                 |          |          |         |                                 |
| Aministration               | -        | -        | -       | Underfill Engineering Tech      |
| Engineering                 | 4.00     | 3.25     | (0.75)  | position with part-time and     |
| Operations - Admin          | 19.50    | 19.50    | -       | continue director position      |
| Operations - Fleet          | 2.00     | 2.00     | -       | interim shared between          |
| Operations - WFF            | 2.00     | 2.00     | -       | Operations Supervisor and       |
| Wastewater Treatment        | 3.00     | 3.00     | -       | City Engineer                   |
| Total Public Works          | 30.50    | 29.75    | (0.75)  |                                 |
| irand Total                 | 66.96    | 66.04    | (0.92)  |                                 |

Personnel services increased \$34,840 or .52% primarily due to:

- Anticipated cost of living and merit increases of \$200,000 or 3.5 %,
- Anticipate increase in medical on average 6% or \$62,000
- Offset by
  - o Change in medical/VEBA/employee contributions \$72,000
  - o Reduction to PERS rates \$90,000
  - o Reduction in staffing (Engineering \$50,000 and Library \$15,000)
  - o Change in employee mix (turn-over)

#### Materials and Services

- Materials and Services increased \$408,476 or 7% primarily due to:
  - o \$45,000 increase of 15.7% in City/County Insurance Services (CIS, General Liability/Auto).
  - o \$168,000 contract services associated with:
    - \$ 50,000 Cost of Service Allocation Study (COSA)
    - \$ 44,000 Financial Software upgrade
    - \$100,000 Wastewater Treatment Plant Sludge mitigation study
  - \$90,000 Tourism sponsored events. Tourism initiated new City promotional program that includes four new city sponsored events and enhancement to the existing Spirit of Halloweentown month long event. This program allows for corporate sponsorship packages that cover all events and enhances promotion of City's tourism.

#### **Expenditures Overview (Continued)**

#### Capital Outlay

Capital Outlay increased \$2 Million or 29% primarily due to change in capital project mix consisting of carryover projects, continuation of projects and/or new projects. The following table illustrates the adopted FY 13-14 projects and the proposed FY 14-15 projects.

Capital Outlay - Summary Project Listing

|                                      | Adopted   | Approved  |            | П   |                                     | Adopted      | Approved  |           |
|--------------------------------------|-----------|-----------|------------|-----|-------------------------------------|--------------|-----------|-----------|
| Account Description                  | 2013-14   | 2014-15   | Notes      | H   | Account Description                 | 2013-14      | 2014-15   | Notes     |
| 009-Communty Enhancement             |           |           |            | i I | 010 - Capital Projects - 303/304    | - Sewer/Stor | <u>m</u>  |           |
| Gateway project - phase I            | 43,500    | 48,550    | Carry-over | il  | Sodium Hypochlorite tanks           | 50,000       | -         |           |
| Disc Golf Course                     | 14,860    | -         |            | H   | Sewer main replacement              | 300,000      | 300,000   |           |
| Potential Park Property Acquisition  | -         | 79,800    |            | H   | I&I Reduction                       | 1,250,000    | 550,000   |           |
| Library roof                         | -         | 75,000    |            | H   | Meter & Lift Stations               | -            | 115,000   |           |
| Development opportunities            | 2,740,000 | 3,700,000 | Carry-over | il  | Storm drains                        | 200,000      | 200,000   |           |
|                                      | 2,798,360 | 3,903,350 |            | H   | Godfrey Outfall                     | 350,000      | 1,800,000 |           |
| 010 - Capital Projects - 301 - Stree | ts        |           |            | ΙÍ  |                                     | 2,150,000    | 2,965,000 |           |
| Unimproved paving                    | 190,000   | 30,000    |            | i l | 010 - Capital Projects - 300 - Par  | rks          |           |           |
| Sidewalk                             | 75,000    | 25,000    | Carry-over | H   | Potential Park Property Acquisition | -            | 50,000    |           |
| First Street Reconstruction          | -         | 50,000    |            | ΙÍ  |                                     | -            | 50,000    |           |
| Eisenschmidt Sidewalk-Overlay        | 31,000    | 31,000    | Carry-over | i l | Various - Other Capital Outlays     |              |           |           |
| Street Light upgrades                | 24,000    | -         |            | il  | SUV - pickup 2                      | 35,000       | -         |           |
| Signal Controllers                   | -         | -         |            | H   | Used Loader                         | 75,000       | -         |           |
| St Helens Street Overlay             | 245,000   | 230,000   | Carry-over | il  | Street Sweeper                      | -            | 275,000   |           |
|                                      | 565,000   | 366,000   |            | il  | City Entryway Signage               | 20,000       | -         |           |
| 010 - Capital Projects - 302 - Wate  | <u>r</u>  |           |            | H   | Computers, Software                 | 32,000       | 69,300    |           |
| Telemetry System Upgrade             | 325,000   | 250,000   | Carry-over | il  | Various Bldg./Equipment             | 29,000       | 183,600   |           |
| Water main replacement               | 200,000   | 200,000   |            | il  | Housing Rehab Program               | 400,000      | -         |           |
| Water meter replacement              | 100,000   | 200,000   |            |     | <u> </u>                            | 591,000      | 527,900   |           |
| 2 MG Reservior Rehabilitation        | -         | 300,000   |            | l   |                                     |              |           |           |
| Purchase land for reservoir          | 240,000   | 240,000   | Carry-over |     |                                     |              |           |           |
|                                      | 865,000   | 1,190,000 |            | Ш   |                                     |              |           |           |
|                                      |           |           |            |     | Total Capital Outlay                | 6,969,360    | 9,002,250 | 2,032,890 |

#### Transfers in/out

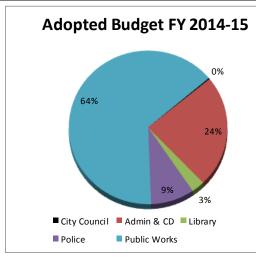
Transfers in and out increased primarily due to the funding for the potential acquisition of the Boise Veneer property (Economic Development).

#### **Indirect Costs Allocation**

The City initiated in FY 11-12 the principles and practices associated with pooling and allocating shared costs as defined by OMB A-87. Funds were formed to facilitate the pooling of costs associated with general administrative functions (i.e. records management, administration, and finance) and public works administration (i.e. director, engineering and shared operations). In FY 2014-15 costs increased 2% primarily due to increased training and contract services. For more information please reference applicable funds and the other schedules section.



# **City Departments**



|                             | Adopted    | Adopted    |             |
|-----------------------------|------------|------------|-------------|
| Departments                 | 2013-14    | 2014-15    | Change      |
| City Council                | 54,410     | 64,410     | 10,000      |
| Admin & CD                  | 5,895,191  | 6,700,223  | 805,032     |
| Library                     | 626,194    | 755,780    | 129,586     |
| Police                      | 2,383,880  | 2,509,660  | 125,780     |
| Public Works                | 13,222,400 | 18,226,234 | 5,003,834   |
| Total operating and capital | 22,182,075 | 28,256,307 | 6,074,232   |
| Contingency                 | 3,013,689  | 2,489,502  | (524,187)   |
| Ending Fund Balances        | 8,286,265  | 6,317,940  | (1,968,325) |
| Total Uses                  | 33,482,029 | 37,063,749 | 3,581,720   |

|                       | Beginning Fund | Restricted | Discretionary |              |             | Ending Fund |
|-----------------------|----------------|------------|---------------|--------------|-------------|-------------|
| Department            | Balance        | Revenues   | Revenues      | Expenditures | Contingency | Balance     |
| City Council          |                | 64,410     |               | 64,410       |             |             |
| Administration &      |                |            |               |              |             |             |
| Community Development | 395,644        | 6,288,533  | 337,030       | 6,700,223    | 82,531      | 238,453     |
| Library               | 349,022        | 91,090     | 531,200       | 755,780      | 20,000      | 195,532     |
| Police                | 16,230         | 64,500     | 2,428,930     | 2,509,660    |             |             |
| Public Works          | 11,799,472     | 13,148,100 | 208,150       | 18,226,234   | 1,581,271   | 5,348,217   |
| General Fund Reserves | 1,469,528      | -          | (128,090)     | -            | 805,700     | 535,738     |
| Total budget          | 14,029,896     | 19,656,633 | 3,377,220     | 28,256,307   | 2,489,502   | 6,317,940   |
| Net Budget Amounts    |                | 23,033,853 | -             | 28,256,307   |             |             |
| Gross Budget Amounts  |                |            | 37,063,749    |              |             | 37,063,749  |



# **Mayor and City Council**

The City of St. Helens currently has a Council-Mayor form of government consisting of a Mayor, elected to a two-year term, and four Council members, elected to four-year terms. They represent all residents of the city. The City Council is governed by the City Charter and adopts



ordinances which enact laws known as the St. Helens Municipal Code. They also adopt resolutions that set policy or regulation of matters within the City.

The Council conducts work sessions. These meetings are informal and allow Council and staff to discuss, in detail, policy and other issues of relevance to the City. The Council also meets in a formal regular session which is where they vote on official items before the Council, including ordinances,

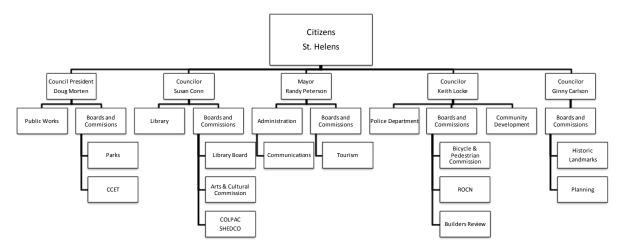
resolutions, contracts, expenditures, minutes, etc. Periodically, a public forum is held which addresses a topic pertinent to the City and its residents. Occasionally, a public hearing will also come before the City Council.

The Mayor assigns to each Council member (and to him/herself) departments, boards and commissions, communications and other responsibilities. Council members are commissioners for their assignments and are responsible to report back to the rest of the Council. Council members also have custodial responsibility for all City property including buildings, equipment and land. They also direct the financing, maintenance and operation of all City departments. Council members also represent the City on several outside committees involving everything from economic development to law enforcement.

# **Mayor and City Council**

#### Mission Statement

To provide quality, effective and efficient service to our citizens. By doing so we will develop and preserve the highest possible quality of life for our residents, businesses and visitors, provide a safe and healthy environment within a sound economic framework, and provide leadership which is open and responsive to the needs of the community and works for the benefit of all.



#### Assignments

The Mayor is responsible for assigning departments, boards and commissions, special committees, and economic development organizations to each Councilor. Council assignments for 2014 are as follows:

- Mayor Randy Peterson: Administration Department, Communications, Tourism Committee
- Council Position No. 1 Doug Morten: Council President, Public Works Department, Parks Commission, Columbia County Economic Team (CCET)
- Council Position No. 2 Keith Locke: Police Department, Community Development, Bicycle & Pedestrian Commission, Regional Organized Criminal Narcotics Team (ROCN), Builders Review Board
- Council Position No. 3 Susan Conn: Library, Library Board, Arts & Cultural Commission, Columbia Pacific Economic Development District (COLPAC Regional), St. Helens Economic Development Corp (SHEDCO Local)
- Council Position No. 4 Ginny Carlson: Planning Commission, Historic Landmarks Commission

# **Mayor and City Council**

#### **Budget Summary**

Funding for the City Council is through utilization of an indirect cost allocation which charges operating programs their proportionate share to general government based on the prior year's approved budget.

|                                | Actual  | Actual  | Adopted | Adopted |
|--------------------------------|---------|---------|---------|---------|
| Expenditures                   | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| City Council                   |         |         |         |         |
| By Expenditure Classifications |         |         |         |         |
| Personnel services             | 32,648  | 32,714  | 32,350  | 32,350  |
| Materials & supplies           | 23,603  | 20,183  | 22,060  | 32,060  |
| Capital outlay                 |         | -       | -       | -       |
| Total Exp                      | 56,251  | 52,897  | 54,410  | 64,410  |
| By Fund & Program              |         |         |         |         |
| 001-General                    | 56,251  | 52,897  | 54,410  | 64,410  |
| 100 - General Government       | 56,251  | 52,897  | 54,410  | 64,410  |

In Fiscal Year 2010-11, City Council, Municipal Court, and Planning were budgeted in department cost center 001-General Government

Personnel services – City Council members are designated to receive a stipend as a percent (10 to 15 %) of the salary received by the County Commissioners. Since 2010-11, City Council has elected to receive a lesser flat stipend of \$500 per month.

Materials and services primarily cover office supplies, public meeting costs, professional development, and information services. For further details, please reference applicable Fund sections.

#### What's New?

\$10,000 was appropriated for City Council discretionary grants and awards.

#### **Workload Indicators**

| Indicators             | Actual<br>FY 10 | Actual<br>FY 11 | Actual<br>FY 12 | Actual<br>FY 13 | Projected<br>FY 14 |
|------------------------|-----------------|-----------------|-----------------|-----------------|--------------------|
| Work Sessions          | 22              | 22              | 22              | 22              | 22                 |
| Public Forums          | 7               | 14              | 8               | 2               | 3                  |
| Public Hearings        | 12              | 7               | 7               | 9               | 12                 |
| Regular Sessions       | 22              | 22              | 22              | 21              | 22                 |
| Special/Joint Meetings | 3               | 1               | 2               | 1               | 1                  |



# Administration and Community Development



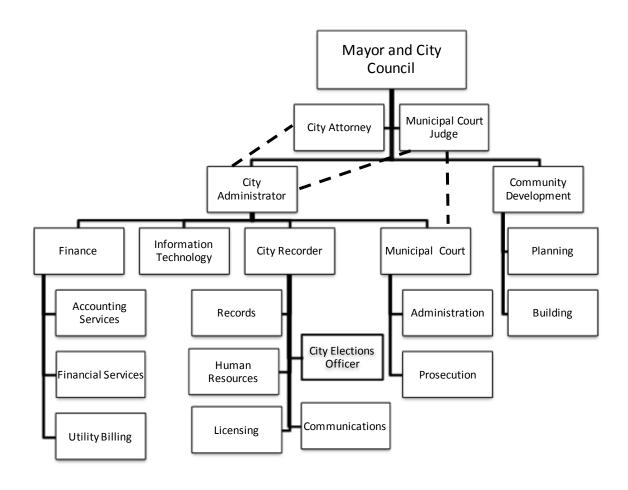
The Administration and Community Development Department provides for the general administrative oversight of the City to insure implementation of the City Council goals, policies and governing policy and a variety of development services including planning, building, permitting, neighborhood planning and land use. In January 2010, the Community Development Department and the Administration Department merged to reduce personnel costs to the General Fund, reduce overhead costs associated with the Building Fund and streamline administration. This merger is proposed to continue in the 2014-15 fiscal year.

The Administration and Community Development Department is comprised of six divisions: Administration, Finance, City Recorder, Municipal Court, Planning, and Building.

#### **Mission Statement**

To oversee and coordinate the City of St. Helens administrative affairs in collaboration with City departments to accomplish the goals, policies, objectives and directives of the City Council; Ensuring City services are delivered in an efficient and effective manner; Promoting community health, safety and welfare; and providing effective and efficient building and planning services.

# **Administration and Community Development**



# **Administration and Community Development**

#### **Budget Summary**

Funding for the Administration and Community Development Department are primarily from charges for services, intergovernmental, and other financings. Further detail is illustrated in the following table with more detail available in the applicable Fund details.

| Funding Sources - Administr   | Funding Sources - Administration and Community Development Department |           |           |           |  |  |  |  |
|-------------------------------|---|-----------|-----------|-----------|--|--|--|--|
|                               | Actual  | Actual    | Adopted   | Adopted   |  |  |  |  |
| Funding Source                | 2011-12   | 2012-13   | 2013-14   | 2014-15   |  |  |  |  |
| Beginning reserves            | 369,971   | 760,971   | 517,139   | 395,644   |  |  |  |  |
| Revenues                      |   |           |           |           |  |  |  |  |
| Motel/hotel                   | 74,123  | 75,663    | 73,130    | 80,000    |  |  |  |  |
| Charges for services          | 371,145   | 301,234   | 276,290   | 357,430   |  |  |  |  |
| Fines and forfeitures         | 225,615   | 226,934   | 200,000   | 193,000   |  |  |  |  |
| Intergovernmental             | 151,118   | 184,428   | 783,000   | 15,000    |  |  |  |  |
| Financing                     | -   | -         | 2,500,000 | 1,000,000 |  |  |  |  |
| Miscellaneous                 | 12,351  | 17,145    | 101,830   | 180,320   |  |  |  |  |
| Indirect cost allocation - CC | 1,209,943   | 1,150,999 | 1,240,320 | 1,268,320 |  |  |  |  |
| Discretionary resources       | 981,024   | 163,878   | 261,590   | 337,030   |  |  |  |  |
| Transfers                     | 102,130   | 30,578    | 350,000   | 3,194,463 |  |  |  |  |
| Current revenues              | 3,127,449   | 2,150,859 | 5,786,160 | 6,625,563 |  |  |  |  |
|                               |   |           |           |           |  |  |  |  |
| Total Resources               | 3,497,420   | 2,911,830 | 6,303,299 | 7,021,207 |  |  |  |  |

Discretionary resources reflect the amount of General Fund non-restricted revenues that are utilized by the department in funding their General Fund Programs. Discretionary resources include property taxes, franchise fees, intergovernmental shared state revenues, interest, etc. Programs that utilize discretionary resources in part are Municipal Court, Planning, Building, and Non-Departmental.

Expenditures by classification and programs are illustrated in the following tables:

| Administration and Community Developme | Administration and Community Development Department - Expenditures by Classifications |           |           |           |  |  |  |  |
|--|---|-----------|-----------|-----------|--|--|--|--|
|  | Actual  | Actual    | Adopted   | Adopted   |  |  |  |  |
| Expenditures                           | 2011-12   | 2012-13   | 2013-14   | 2014-15   |  |  |  |  |
| Personnel services                     | 1,410,416   | 1,192,923 | 1,292,530 | 1,322,980 |  |  |  |  |
| Materials & supplies                   | 674,358   | 863,335   | 1,245,380 | 1,331,580 |  |  |  |  |
| Capital outlay                         | 34,446  | 229,360   | 3,174,500 | 3,830,400 |  |  |  |  |
| Transfers                              | 617,228   | 82,226    | 182,781   | 215,263   |  |  |  |  |
| Total Operating & Capital              | 2,736,448   | 2,367,844 | 5,895,191 | 6,700,223 |  |  |  |  |
| Contingency                            | _   | =         | 176,702   | 82,531    |  |  |  |  |
| Total Budget                           | 2,736,448   | 2,367,844 | 6,071,893 | 6,782,754 |  |  |  |  |
| FTE                                    | 15.70   | 14.50     | 14.00     | 14.00     |  |  |  |  |
| Note: FTE in FY 2007-08 totaled 18.5   | -   | -         | -         | -         |  |  |  |  |

| Administration and Community Developmen | nt Departmen | t - Expenditur | es by Fund a | nd Program |
|---|--------------|----------------|--------------|------------|
|   | Actual       | Actual         | Adopted      | Adopted    |
| Expenditures                            | 2011-12      | 2012-13        | 2013-14      | 2014-15    |
| By Fund & Program                       | 2,736,449    | 2,367,844      | 5,895,191    | 6,700,223  |
| 001-General                             | 1,393,779    | 871,719        | 733,810      | 992,360    |
| 1 001-General Government                | 1,393,779    | 6/1,/19        | 733,810      | 992,300    |
| 103-Municipal Court                     | 426,689      | 329,211        | 335,520      | 349,420    |
| 2 104-Planning                          | 125,958      | 126,444        | 161,990      | 178,550    |
| 3 105-Building                          | 174,021      | 172,642        | 183,930      | 200,420    |
| 110-Non-Departmental                    | 667,111      | 243,422        | 52,370       | 263,970    |
| ·                                       |              |                |              |            |
| 008-Tourism                             | 50,199       | 98,747         | 114,450      | 215,100    |
| 008-Tourism                             | 50,199       | 98,747         | 114,450      | 215,100    |
| 009-Community Enhancement               | 2,037        | 5,758          | 3,160,000    | 4,021,250  |
| 206-PEG Access                          | 2,037        | 5 <i>,</i> 758 | 10,000       | 21,250     |
| 4 207-Grants                            | -            | -              | 300,000      | -          |
| 5 209-Economic Development              | -            | -              | 2,850,000    | 4,000,000  |
| 010-Captial Projects                    | -            | -              | -            | 50,000     |
| 305 - Phone System                      | -            | -              | -            | 50,000     |
| 012-Administrative Services             | 1,235,616    | 1,208,916      | 1,297,320    | 1,364,683  |
| 101-City Administrator                  | 285,007      | 192,794        | 232,020      | 245,080    |
| 102-City Recorder                       | 261,606      | 269,980        | 288,440      | 277,850    |
| 106-Finance                             | 574,316      | 579,411        | 628,650      | 652,840    |
| 107-City Hall Facilities                | 90,994       | 109,348        | 91,210       | 92,550     |
| 108 IT and Self Insurance               | 23,694       | 57,383         | 57,000       | 96,363     |
| 032-Revenue Sharing                     | 54,818       | 101,848        | 132,781      | -          |
| 3 032-Revenue Sharing                   | 54,818       | 101,848        | 132,781      | -          |
| 033-Community Development Block Grant   | -            | 80,856         | 456,830      | 56,830     |
| 033-Housing Rehabilitation              | -            | 80,856         | 456,830      | 56,830     |

#### **City Administrator**

Oversees the administration of City Council Policies and provides direction to the Administration and Community Development Department. Responsible for coordination between departments of consistent application of contracting and purchasing, information technology, legal services, human resources, communications, economic development, property and casualty insurance programs/risk management, inter-governmental relations, community grant administration and special projects.

#### Accomplishments

- Main Street Program successfully worked with Planning to complete third year of this program.
- Labor negotiations continue work with collective bargaining units to reach agreement on wages and benefits within City's capacity. Successfully completed three year contract with AFSCME and waiting on outcome of mediation with SHPA.
- Submitted funding assistance requests to leverage local resources with state and federal funds.
  - o SDAT- Sustainable Design Assessment Team Waterfront Redevelopment Strategy
  - McCormick Park Pedestrian Bridge OPRD
  - State Integrated Planning Grant Waterfront Redevelopment Strategy
  - Sand Island Marine Park Toilet Replacement- OSMB
  - Electric utility upgrades at Courthouse Docks OSMB
  - Main Street Program funding assistance AmeriCorps/Ford Family
  - o State Brownfields Assessment funding -
  - Your Town funding assistance NEA
  - o Parks Master Planning funding assistance
- Explore new phone system alternatives, technologies and cost savings opportunities.
- Support employee Recognition Program.
- Coordinate feasibility investigation and potential acquisition of the former Boise Veneer Mill property.
- Improve the City's Communications Plan.
- Strategic Planning Assisted in facilitating successfully completion in updating the City Council's Missions and Goals.

# **City Administrator**

#### Goals and Objectives

- Continue feasibility and planning of the Waterfront Redevelopment property
- Complete Corridor Improvement Planning Project and implementation strategy
- Continue SDAT recommendation and implementation efforts
- Update Personnel Policies and Procedures
- Complete phase III communications plan and initiate phase IV draft emergency communications plan

#### **Budget Summary**

| City Administrator   |     |     |         |         |         |         |
|----------------------|-----|-----|---------|---------|---------|---------|
|                      |     |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures         | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Personnel services   | 012 | 101 | 222,672 | 134,982 | 161,160 | 164,620 |
| Materials & services | 012 | 101 | 62,335  | 57,812  | 70,860  | 75,460  |
| Captial outlay       | 012 | 101 | -       | -       | -       | 5,000   |
| Total Budget         |     |     | 285,007 | 192,794 | 232,020 | 245,080 |
| FTE                  |     |     | 1.00    | 1.00    | 1.00    | 1.00    |

Materials & services increase reflect increases in insurance and consulting services. Equipment reflects replacement of office furniture. For further details, please reference applicable Fund sections.

# **City Recorder**

The City Recorder's Office provides administrative and technical support to the Mayor, City Council members, City Administrator, Board and Commission members and other City staff, as well as the public.

The Recorder's Office handles a broad range of City functions which includes licensing and permitting, public records requests, records management, human resources and website development and maintenance. The City Recorder serves as the Municipal Elections Officer.

#### Accomplishments

- Created comprehensive leave of absence form to encompass all types of leave.
- Worked with Administrative Services team to create short term disability process and application form for new self-funded insurance program.
- Successfully held employee recognition banquet with record breaking turnout to the event.
- Successfully promoted and filled the majority of boards and commissions vacancies.
- Monitored Community Development Block Grant for Housing Rehabilitation.
- Implemented Oregon Records Management System with HP-Trim as the document management program

#### Goals and Objectives

- Records Management Manual Create St. Helens Records Management Manual including Records Retention Schedule.
- Digital Archiving System continue to upload documents into HP-Trim.
- Public Records Disaster Preparedness & Recovery Plan Research and propose plan for preparing public records in case of a disaster and a plan for recovering records that get damaged.
- Certification Administrative Assistant is in year 3 of the 3-year certification program for Municipal Clerk.
- Update the Personnel Policies and Procedures

#### **Budget Summary**

| City Recorder        |     |     |         |         |         |         |
|----------------------|-----|-----|---------|---------|---------|---------|
|                      |     |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures         | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Personnel services   | 012 | 102 | 205,256 | 215,812 | 229,480 | 222,900 |
| Materials & services | 012 | 102 | 56,350  | 49,168  | 58,960  | 50,850  |
| Capital outlay       | 012 | 102 | -       | 5,000   | -       | 4,100   |
| Total Budget         |     | _   | 261,606 | 269,980 | 288,440 | 277,850 |
| FTE                  |     |     | 3.70    | 4.00    | 4.00    | 4.00    |

# **City Recorder**

Materials & services decreased primarily due to the decrease in Gazette printing and mailing costs and website support costs covered by PEG access reserves. For further details, please reference applicable Fund sections. Capital outlay reflects replacement of office equipment.

#### **Workload Indicators**

|                             | Actual | Actual | Actual | Actual | Projected |
|-----------------------------|--------|--------|--------|--------|-----------|
| Indicators                  | FY 10  | FY 11  | FY 12  | FY 13  | FY 14     |
| Records Request Processed   | 136    | 156    | 163    | 166    | 170       |
| Ordinances Processed        | 27     | 14     | 12     | 7      | 4         |
| Resolutions Processed       | 28     | 31     | 28     | 29     | 32        |
| Contracts Processed         | 61     | 41     | 58     | 34     | 45        |
| Dog Licenses Issued         | 1,588  | 2,187  | 772    | 953    | 949       |
| Business Licenses Issued    | 1,157  | 827    | 883    | 940    | 900       |
| Parks Reservations Issued   | 125    | 119    | 110    | 150    | 145       |
| Council Packets Processed   | 47     | 45     | 46     | 42     | 42        |
| Council Minutes Transcribed | 66     | 67     | 162    | 53     | 55        |
| Website Contact Responses   | 15     | 21     | 176    | 103    | 90        |

#### **Finance**

The Finance Division provides professional financial services and information to the City Council, City Administrator and City departments in order to promote fiscal stability and integrity. In addition to providing financial services related to accounting and payroll, the Finance Division prepares the annual budget, works with the City's auditors to prepare the annual audit and Annual Financial Report, performs utility billing and fee analysis, and manages the City investments and debts. The Division develops and oversees the budgets for Municipal Court and non-department programs of the General Fund.

The Finance Director supervises the Accounting Technician, Communications Officer, and Building and Administration Secretary. Staff is utilized (dispatched) to provide extensive support to Administration (City Administrator, Finance, and Court), Community Development (Building and Planning) and Public Works (Engineering).

#### Accomplishments

- Successfully received unqualified audit report.
- GFOA Budget Certification for FY 2013-14 Budget Document (second year).
- Timely processed all payroll and accounts payable payments.
- Timely collected and receipted utility payments.
- Assisted the negotiation management team in successfully completing AFSCME three year contract and the continued mediation of SHPA contract.

#### Goals and Objectives

- Complete annual financial audit in a timely manner.
- Development of a master fee schedule.
- Update water, sewer and storm Municipal Codes to reflect new and improved utility processes and administration policies.
- Update Cost of Service Allocation for Water, Sewer and Storm Utilities.
- Successfully implement Financial Software upgrade.
- Develop a formal process of adopting the five year CIP document.
- Implementation of a set of administrative policies for the Finance Division to reflect existing practices and previously written practices.

# **Finance**

#### **Budget Summary**

| Finance              |     |     |         |         |         |         |
|----------------------|-----|-----|---------|---------|---------|---------|
|                      |     |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures         | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Personnel services   | 012 | 106 | 435,147 | 437,843 | 470,200 | 493,690 |
| Materials & services | 012 | 106 | 136,950 | 138,436 | 155,950 | 157,150 |
| Capital outlay       | 012 | 106 | 2,219   | 3,132   | 2,500   | 2,000   |
| Total Budget         |     | _   | 574,316 | 579,411 | 628,650 | 652,840 |
| FTE                  |     |     | 5.00    | 5.50    | 5.00    | 5.00    |

Personnel services increase reflects the direct labor charge for the City's Communications Officer to support Finance in Financial Software Upgrade process. The remaining increases reflect anticipated inflationary pressures on costs. For further details, please reference applicable Fund sections.

#### What is new?

In FY 2014-15, Finance will be upgrading the City's Financial Software Programs. The City has been utilizing Springbrook Software as the main platform for its financial programs since 1993 and the current version 6 since 2008. Finance should complete the migration to version 7 in winter or early spring of FY 2014-15.

#### **Workload Indicators**

| Indicators                            | Actual<br>FY 10 | Actual<br>FY 11 | Actual<br>FY 12 | Actual<br>FY 13 | Projected<br>FY 14 |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|--------------------|
|                                       |                 |                 |                 |                 |                    |
| Total checks issued (A/P and Payroll) | 4,145           | 3,770           | 3,409           | 3,329           | 3,262              |
| W-2's Issued                          | 108             | 104             | 93              | 90              | 84                 |

# **City Hall Facilities**

The purpose of this cost center is to accumulate costs associated with the building's operations and maintenance including, but not limited to, supplies, janitorial services, copiers and utilities. The goal is to improve accountability and enhance efficiency of managing City facilities. Costs will be allocated based on occupancy of the building.

#### **Budget Summary**

| City Hall            |     |     |         |         |         |         |
|----------------------|-----|-----|---------|---------|---------|---------|
|                      |     |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures         | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Materials & services | 012 | 107 | 89,461  | 89,988  | 91,210  | 92,550  |
| Capital outlay       | 012 | 107 | 1,533   | 19,360  | -       | -       |
| Total Budget         |     | _   | 90,994  | 109,348 | 91,210  | 92,550  |

Materials & services increase primarily reflect general inflation. For further details, please reference applicable Fund sections.

#### IT and Self Insurance

The purpose of this cost center is to account for and accumulate reserves for computer/file-server replacements, uninsured claims that may arise that are not covered with existing policies, and a replacement reserve for a Full Court software upgrade.

#### **Budget Summary**

| IT and Self Insurance |     |     |         |         |         |         |
|-----------------------|-----|-----|---------|---------|---------|---------|
|                       |     |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures          | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Materials & services  | 012 | 108 | -       | -       | -       | -       |
| Self Insurance        | 012 | 108 | -       | 42,363  | 25,000  | 25,000  |
| Transfer              | 012 | 108 | -       | -       | -       | 2,063   |
| Capital outlay        | 012 | 108 | 23,694  | 15,020  | 32,000  | 69,300  |
| Sub-total             |     |     | 23,694  | 57,383  | 57,000  | 96,363  |
| Contingency           | 012 | 108 | -       | -       | 73,157  | 57,531  |
| Total Budget          |     |     | 23,694  | 57,383  | 130,157 | 153,894 |

Capital outlay increase reflects computer hardware scheduled to be replaced (\$28,300) and upgrade to Municipal Court Software programs (\$41,000). For further details, please reference applicable Fund sections.

# **Municipal Court**

The Court provides a local forum for the resolution of City Municipal Code violations, Oregon motor vehicle law violations, and misdemeanor criminal code violations in St. Helens as



cited/investigated by the St. Helens Police Department. The Municipal Court judge is appointed by the City Council and oversees the judicial process. Court staff must remain aware of current laws enacted by the legislature and provide knowledgeable and courteous service to the public.

Other responsibilities include maintaining court dockets, scheduling and processing court appearances, impaneling juries for jury trials, conducting traffic and code violation trials, and collecting and reporting fines and assessments to appropriate agencies. Arraignments by video are conducted between the Court and the Columbia County Jail to reduce

the number of transports needed by police services. The Court uses pretrial conferences as a tool in adjudicating cases more effectively. The use of deferred sentencing and diversion agreements, when appropriate, is a benefit to some first-time offenders. The Municipal Court is a court of record requiring the judge to be a member of the state bar and requiring the audio recording of court proceedings. Appeals of a decision in a court of record go directly to the State Court of Appeals.

#### Accomplishments

- Continue to sustain positive and quality customer service and support in all Court business.
- Updated violations bureau order which aided in the increased use of the violations bureau for adjudication of traffic violations.

#### Goals and Objectives

- Continue to monitor and manage cases to minimize past due accounts.
- Continue the use of a collection service for unpaid fines and fees.
- Provide a level of customer service to meet or exceed citizen expectation.
- Increase court revenues through the implementation of the Fine Amnesty Program, February 15, 2015 through May 31, 2015.
- Successfully upgrade Municipal Court Software programs.

# **Municipal Court**

#### **Budget Summary**

| Municipal Courts     |       |      |         |         |         |         |
|----------------------|-------|------|---------|---------|---------|---------|
|                      |       |      | Actual  | Actual  | Adopted | Adopted |
| Expenditures         | Fd D  | pt   | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Personnel services   | 001 1 | 103  | 298,155 | 143,013 | 156,940 | 164,650 |
| Materials & services | 001 1 | 103  | 123,734 | 181,398 | 178,760 | 184,770 |
| Transfers            | 001 1 | 103_ | 4,800   | 4,800   | -       | -       |
| Total Budget         |       |      | 426,689 | 329,211 | 335,700 | 349,420 |
| FTE                  |       |      | 3.50    | 2.00    | 2.00    | 2.00    |

Other than the usual inflationary pressures across the board, Personnel services reflect a reclassification of Legal Assistance to Municipal Court Clerk (\$2,200) and Materials & services reflect increase appropriations for a pro-tem Judge and Prosecutor (\$1,000). For further details, please reference applicable Fund sections.

#### What's New?

The budget includes appropriations for upgrading Municipal Court Software. This includes migration to Full Court Enterprise, Integrated Imagining, and Full Case to support the prosecutor's files.

Staff will be closely monitoring the progress of the County Sherriff's Jail Levy which goes to the voters this May 2014. If the levy fails to pass, it may have significant impact on existing court operations.

#### Workload Indicators

|                            | Actual | Actual | Actual | Actual | Projected |
|----------------------------|--------|--------|--------|--------|-----------|
| Indicators                 | FY 10  | FY 11  | FY 12  | FY 13  | FY 14     |
| Traffic Violations Filed   | 616    | 438    | 375    | 332    | 504       |
| Traffic Misdemeanors Filed | 107    | 108    | 93     | 84     | 84        |
| Non-Traffic Misdemeanors   | <br>   |        |        |        | <br>      |
| Filed                      | 478    | 491    | 462    | 339    | 350       |
| DUII Cases Filed           | 44     | 43     | 37     | 46     | 54        |
| Municipal Code Case Filed  | 149    | 101    | 139    | 88     | 19        |
| Jury Trials                | 1      | 0      | 0      | 4      | 6         |

## Non-Departmental

The Non-Departmental cost center accounts for the administrative costs in processing dog and business licenses, the maintenance of other City facilities (i.e. Senior Center, Alano Club, Olde Towne), the General Fund Contingency (representing 20% of the operating expenditures in the fund), and transfers of funds to cover short-term inter-fund loans and/or program subsidies outside the General Fund.

Please note that the ending fund balance reflects the amount contained in the operating contingency and unappropriated fund balance. The City's overall policy is to maintain a minimum 20% operating reserve. For FY 14-15 the minimum reserve total is \$805,700. The anticipated ending fund balance for FY 14-15 combined with contingency totals \$1,383,438, or 34.3% of total operating expenditures.

#### **Budget Summary**

| <u> </u>             |                  |         |         | 1       |           |  |  |  |
|----------------------|------------------|---------|---------|---------|-----------|--|--|--|
| Non-Departmental     | Non-Departmental |         |         |         |           |  |  |  |
|                      |                  | Actual  | Actual  | Adopted | Adopted   |  |  |  |
| Expenditures         | Fd Dpt           | 2011-12 | 2012-13 | 2013-14 | 2014-15   |  |  |  |
| Personnel services   | 001 110          | 19,646  | 27,563  | 29,570  | 26,520    |  |  |  |
| Materials & services | 001 110          | 21,357  | 71,634  | 22,800  | 39,640    |  |  |  |
| Capital outlay       | 001 110          | 7,000   | 116,799 | -       | -         |  |  |  |
| Transfers            | 001 110          | 612,428 | 27,426  | -       | 194,200   |  |  |  |
| Building reserves    | 001 110          | -       | -       | =       | 3,610     |  |  |  |
| Sub-total            |                  | 660,431 | 243,422 | 52,370  | 263,970   |  |  |  |
| Contingency          | 001 110          | -       | -       | 778,000 | 805,700   |  |  |  |
| Total Budget         |                  | 660,431 | 243,422 | 830,370 | 1,069,670 |  |  |  |

Personnel services cost decline reflects the updated employee time survey which tracks employees' time provided to specific programs. Unlike the general allocation provided through the indirect Cost Allocation Program (ICAP) based on budget, costs associated with providing direct support to a program are tracked and charged directly.

Materials & services costs increase primarily reflects applicable costs associated with the Finance Software Program upgrade.

Transfers reflect the purchase of equipment and software that have been deferred over numerous years and deferment is no longer sustainable. The dollar amount of the transfer was an exercise of a measured drawdown on reserves, with the goal of maintaining General Fund Reserve at a ratio to operating costs equal to, or better than, FY 2012-13 of 33%. The adopted additional draw on General Fund Reserves will result in a ratio at June 30, 2015 of 33%. The transfers reflect the following items:

- \$94,000 replacement of two police vehicles
- \$22,000 replacement of a parks' mower
- \$20,000 replacement of the telephone system (please note just General Fund portion, anticipated total cost is \$50,000)
- \$31,400 upgrade to Municipal Court Operating Software
- \$25,000 initiate reserve to allow for continued replacement of General Fund supported equipment (i.e. police cars, parks lawn mowers, etc..)
- \$1,800 this item reflects the anticipated increase in net revenue associated with the LSTA grant that promoted non-residential library cards. City Council adopted Resolution No. 1637 to allow reserve of these funds to assist in continuation of the grant program.

For further details, please reference applicable Fund sections.

#### **Community Development - Planning**

The Planning Division offers a variety of services intended to preserve and enhance the quality of life for those who visit, live and work in our community. The Division guides the physical development of the City of St. Helens in a manner that encourages sustained growth and helps protect the character of the community. The Division is responsible for the City's current land use development issues and long range planning. Through these efforts the Division reviews development proposals and prepares and administers plans, policies and regulations in accordance with federal, state and local law and policy. Additionally, the Division helps enforce aspects of the Development Code, assists with the City's geographic information systems (GIS), and other duties.

#### Accomplishments

- Obtainment, recruitment and supervision of AmeriCorps VISTA program year three (of three) which provides SHEDCO with a Main Street Program Coordinator staff person. Also supervision of the year two VISTA.
- Management of 2013-2014 CLG grant which is funding the City's second Historic Preservation Rehabilitation Grant program cycle.
- Worked successfully with the Oregon PUC and Warren Water Association regarding their Exclusive Territory application to protect the City's interest in properties in the St. Helens Urban Growth Area.
- Management of 2013-2014 TGM grant for highway and street corridor planning.
- Worked with Metro Planning, Inc. to establish a consistent and economically sustainable GIS solution for general City employee use within the limitations of staff capacity and budget resources.
- Provided consultant support to FY13-14 RARE AmeriCorps person with their parks and trails master plan efforts.

#### Goals and Objectives

- Continued management of 2013-2014 TGM grant for street corridor planning and adoption of a corridor master plan.
- Continued management and completion of 2013-2014 CLG grant which is funding the City's second Historic Preservation Rehabilitation Grant program cycle.
- Obtainment of 2015-2016 CLG grant for a yet to be determined project related to Historic Preservation.
- Work with the City's Historic Landmarks Commission (HLC) and the Oregon State Historic Preservation Office (SHPO) to conduct a reconnaissance level survey of the St. Helens Downtown Historic District, which is listed on the National Register of Historic Places. This may lead to further efforts (e.g., formal updates) depending on the findings of this effort.

# **Community Development - Planning**

• Obtainment, recruitment and supervision of a RARE AmeriCorps person which will provide SHEDCO with a Main Street Program Coordinator for a fourth consecutive year.

#### **Budget Summary**

| Community Developm   |       |     |         |         |         |         |
|----------------------|-------|-----|---------|---------|---------|---------|
|                      |       |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures         | Fd I  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Personnel services   | 001 1 | 104 | 92,687  | 93,830  | 98,030  | 99,990  |
| Materials & services | 001 1 | 104 | 33,271  | 32,614  | 36,960  | 42,560  |
| Special payments     | 001 1 | 104 | -       | -       | 27,000  | 36,000  |
| Total Budget         |       |     | 125,958 | 126,444 | 161,990 | 178,550 |
| FTE                  |       |     | 1.00    | 1.00    | 1.00    | 1.00    |

Other than the usual inflationary pressures across the board, Special payments increase reflects the continuation of the Main Street Program utilizing RARE AmeriCorps staffing (\$9,000) and Materials & services reflect enhanced training for the Planning Commissioners and City Planner (\$1,100). For further details, please reference applicable Fund sections.

#### What's New?

First, a street corridor plan is anticipated to be adopted, which is the first of its kind for the City of St. Helens. Second, some effort reviewing our sole federally recognized historic district, which has not been updated since its inception in the mid 1980s, is anticipated. Third, for the last three years, the City has assisted SHEDCO by acquiring and administering a Main Street Program Coordinator via the AmeriCorps VISTA program. The City has reached the maximum life of this program and will explore the RARE AmeriCorps program to continue this support.

#### **Workload Indicators**

| Indicators                                | Actual<br>FY 10 | Actual<br>FY 11 | Actual<br>FY 12 | Actual<br>FY 13 | Projected<br>FY 14 |
|---|-----------------|-----------------|-----------------|-----------------|--------------------|
| Land Use Permits                          | 93              | 92              | 99              | 97              | 96                 |
| County Referrals                          | 6               | 4               | 3               | 3               | 3                  |
| Street Vacations                          | 1               | 1               | 2               | 2               | 2                  |
| Annexations <sup>1</sup>                  | 6               | 1               | 2               | 0               | 2                  |
| Development Code Enforcement <sup>2</sup> | 7               | 5               | 6               | 10              | 7                  |
| Enforcement w/ Citation <sup>2</sup>      | 1               | 1               | 0               | 0               | 0                  |

<sup>&</sup>lt;sup>1</sup> Annexations set for elections are listed separately from those processed. Those received/processed are included under the Land Use Permits category.

<sup>2</sup> Numbers are estimated. This includes formal actions where notice has been sent and doesn't include right-of-way sign abatement with no notice, for example. This list doesn't include enforcement items not directly related to land use, though the Planning Department may have assisted with those cases. Enforcement cases with citations only list the year when the citation was issued; courtroom efforts can extend into the next year(s).

#### **Community Development – Building**

The Building Division insures that all buildings within the City are safe for the occupants. The division is responsible for enforcement of State and City Codes related to new construction, alterations, and repairs. It provides for structural, mechanical, plumbing, fire, grading work and performs all required inspections related to both commercial and residential construction. The Building Official acts as a Code Enforcement Officer as necessary to ensure compliance with City building ordinances and codes.

#### <u>Accomplishments</u>

• Continued to provide excellent customer service, accurate, timely plan reviews and thorough inspections.

#### Goals and Objectives

- Improve customer service and responsiveness through continued staff development and training.
- Protect neighborhood livability and natural resources through effective program and code enforcement.
- Improve responsiveness to new and existing businesses to assist in creating a businessfriendly climate.
- Assess State e-building permit program.
- Perform all requested inspections on time.
- Perform all requested plan reviews within established timelines.
- Review and update Building Fee Schedule
- Work with other departments to help streamline services to customers

#### **Budget Summary**

| Community Developm   |     |     |         |         |         |         |
|----------------------|-----|-----|---------|---------|---------|---------|
|                      |     |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures         | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Personnel services   | 001 | 105 | -       | -       | 147,150 | 150,610 |
| Personnel services   | 003 | 003 | 136,854 | 139,880 | -       | -       |
| Materials & services | 001 | 105 | -       | -       | 36,780  | 49,810  |
| Materials & services | 003 | 003 | 37,167  | 32,763  | -       | -       |
| Sub-total            |     |     | 174,021 | 172,643 | 183,930 | 200,420 |
| Contingency          | 003 | 003 | -       | -       | -       | -       |
| Total Budget         |     |     | 174,021 | 172,643 | 183,930 | 200,420 |
| FTE                  |     |     | 1.00    | 1.00    | 1.00    | 1.00    |

# **Community Development – Building**

The Building Funds have been merged with the General Fund in FY 2013-14 to reflect the anticipated continued General Fund support to assure continuation of Building services through this prolonged housing downturn and excess housing inventory. Building services will be reconciled annually and a reserve set-aside to track any residual balances of building fees to assure compliance with ORS 455.230 which assures that fees collected are applied only to direct costs applicable for providing services.

In July 2013, the Building Official position became vacant and the City has been contracting with Columbia County for inspection services and the City of Scappoose for Building Official administration services. The FY 2014-15 is built on the premise that the vacant position will be filled.

The overall increase cost reflects the anticipated increase in building activity.

#### **Workload Indicators**

| Indicators                         | Actual<br>FY 10 | Actual<br>FY 11 | Actual<br>FY 12 | Actual<br>FY 13 | Projected<br>FY 14 |
|------------------------------------|-----------------|-----------------|-----------------|-----------------|--------------------|
| Residential Single Family Dwelling | 15              | 14              | 12              | 22              | 16                 |
| Commercial permits issued          | 70              | 41              | 65              | 98              | 68                 |
| Total permits issued               | 414             | 383             | 400             | 309             | 364                |

# **Community Development – Visitor and Tourism**



The Visitor and Tourism program (Fund) provides for improvements to tourist attractions or cultural facilities and the promotion of St. Helens community events, festivals and tourism.

These activities are funded through the Transient Room Fee, commonly known as hotel/motel tax. The tax is seven percent of the nightly rate charged for lodging and is collected by lodging establishments within the St. Helens city limits. Expenditures of the fund are overseen by a nine member committee. Tourism functions are performed by a part-time contracted director.

#### Goals

- Entice events and activities to St. Helens by promoting facilities and opportunities within the City (Two types of events: small convention/sporting and community).
- Maintain a presence for the City of St. Helens on electronic and printed media.
- Maintain a visible presence in the city throughout the year.

#### **Budget Summary**

| Community Developm   |     |     |         |         |         |         |
|----------------------|-----|-----|---------|---------|---------|---------|
|                      |     |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures         | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Materials & services | 800 | 800 | 50,199  | 98,747  | 114,450 | 215,100 |
| Sub-total            |     | _   | 50,199  | 98,747  | 114,450 | 215,100 |
| Contingency          | 800 | 800 | -       | -       | 25,000  | 25,000  |
| Total Budget         |     | _   | 50,199  | 98,747  | 139,450 | 240,100 |

Materials & services increase reflects the increase of sponsored events by tourism. Tourism has added four new sponsored events and expanded its role in the month long Spirit of Halloweentown event. The expanded venues enhance development of corporate sponsorships and promotion of the City's visitor and tourism. For further details, please reference applicable Fund sections.

# <u>Community Enhancement – PEG Access, Grants, Economic Development</u>

<u>PEG Access</u> - reserves represent funds advanced by our local cable provider to make improvements to our electronic/internet infrastructure to enhance public access and televise public hearings.

<u>Grants</u> - the City received in FY 13-14 a State Marine Board grant for improvements to Sand Island and the docks.

<u>Economic Development</u> – this new cost center has been implemented to track potential economic development opportunities and assess the development of formation of an urban renewal area.

| Community Developm   |     |     |         |         |           |           |
|----------------------|-----|-----|---------|---------|-----------|-----------|
|                      |     |     | Actual  | Actual  | Adopted   | Adopted   |
| Expenditures         | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14   | 2014-15   |
| PEG Access Reserve   |     |     |         |         |           |           |
| Materials & services | 009 | 206 | 2,037   | 5,758   | 10,000    | 21,250    |
| Grants               |     |     |         |         |           |           |
| Materials & services | 009 | 207 | -       | -       | 300,000   | -         |
| Economic Developme   | ent |     |         |         |           |           |
| Materials & services | 009 | 209 | -       | -       | 60,000    | 300,000   |
| Capital outlay       | 009 | 209 | -       | -       | 2,740,000 | 3,700,000 |
| Transfers            | 009 | 209 | -       | -       | 50,000    | -         |
| Sub-total            |     |     | 2,037   | 5,758   | 3,160,000 | 4,021,250 |
| Contingency          | 009 | 207 |         |         | 18,545    | -         |
| Contingency          | 009 | 209 | -       | -       | 60,000    | -         |
| Total Budget         |     |     | 2,037   | 5,758   | 3,238,545 | 4,021,250 |

PEG Access Reserve will be utilized primarily to enhance telecasts of the City Council and Board and Commission meetings through improvement to Council Chambers multi-media infrastructure and enhance design of the City's website.

Economic Development reflects the cost of assessing and purchasing the Boise Veneer Property on the river. If successfully evaluated and purchased then the funds to purchase will be derived from dedication of the spring/summer 2014 timber sells and interfund borrowing from Capital Improvement reserves.

## **Community Development – Revenue Sharing**

The Revenue Sharing Fund accounts for the OLCC allocation of State Shared Revenues associated with the collection of 14% of the state liquor receipts given to cities on a formula basis outlined in ORS 221.770. The City must provide an opportunity for local citizens to give written or oral comments on the possible uses of the apportionment. During the FY 2013-14 budget processes, the Budget Committee approved merging Revenue Sharing Fund with the General Fund and that these revenues be dedicated to maintaining operating service levels in the general fund. While Revenue Sharing is only reflected as an General Fund revenue, annually per ORS 221.770 the City is still required annually hold a public hearing to discuss possible use of these funds and pass a resolution requesting State Revenue Sharing Funds.

#### **Budget Summary**

| Community Developm   |     |     |         |         |         |         |
|----------------------|-----|-----|---------|---------|---------|---------|
|                      |     |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures         | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Materials & services | 032 | 032 | 54,818  | 51,848  | -       | -       |
| Capital outlay       | 032 | 032 | -       | -       | -       | -       |
| Transfers            | 032 | 032 | -       | 50,000  | 132,781 | -       |
| Sub-total            |     |     | 54,818  | 101,848 | 132,781 | -       |
| Contingency          | 032 | 032 | -       | -       | -       | -       |
| Total Budget         |     | _   | 54,818  | 101,848 | 132,781 | -       |

# <u>Community Development – Community Development Block Grant (CDBG)</u>

Grant funding from the State of Oregon for low-income housing improvements for our jurisdiction was awarded in February 1987. The City contracted with Community Action Team (CAT) to establish and maintain the program. Loan payoffs by participants from the program are to be considered seed money for future housing improvements and returned to the CAT program coordinator.

#### **Budget Summary**

| Community Developm   |     |     |         |         |         |         |
|----------------------|-----|-----|---------|---------|---------|---------|
|                      |     |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures         | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Materials & services | 033 | 033 | 6,680   | 10,807  | 56,830  | 56,830  |
| Capital outlay       | 033 | 033 | -       | 70,049  | 400,000 | -       |
| Total Budget         |     |     | 6,680   | 80,856  | 456,830 | 56,830  |

The City was awarded CDBG grant funds for Housing Rehabilitation in the amount of \$400,000 in FY 2012-13, but due to the added administrative requirements by the State and finding a potential client base to make secure loans too, the appropriations were carried over to FY 2013-14, where it is anticipated the remaining funds will be fully draw on and grant closed accordingly. CAT administered this grant program for the City and funds were utilized in the tricounty area (Columbia, Clatsop and Tillamook).

## <u>Administration – Capital Improvement - Equipment</u>

The Capital Improvement Fund – Equipment Cost Center was set up to be the centralized area where all rolling equipment (Public Works primarily) and general fund capital projects were to be accounted. Until FY 2014-15, the General Fund deferred most general fund capital equipment, except for the items funded from time to time through the Revenue Sharing Fund. In FY 2014-15, the General Fund will be transferring \$107,000 to the Capital Improvement Equipment Reserve fund to purchase equipment and hopefully build a reserve that will be able to fund replacement equipment on an on-going basis.

#### **Budget Summary**

| Administration - Ca   |     |     |         |         |         |         |
|-----------------------|-----|-----|---------|---------|---------|---------|
| Actual Actual Adopted |     |     |         |         |         | Adopted |
| Expenditures          | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Capital outlay        | 010 | 305 | -       | -       | -       | 50,000  |
| Total Budget          |     |     | -       | -       | -       | 50,000  |

Capital Outlay reflects the purchase of a new telephone system for all City offices except Police. The Police Department purchased a new phone system in FY 2012-13. The phone system is over 20 years old and parts/maintenance is very limited. The system has partially failed at the Library and cannot be repaired. The project funding is 40% General Fund, 30% Water Fund, and 30% Sewer Fund.

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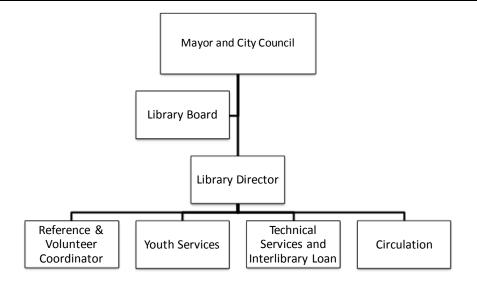
The St. Helens Public Library is a vital resource for St. Helens and the surrounding community. In 2013, over 56,000 patrons visited the Library or participated in our programs outside the Library's doors. This same year, our circulation of physical items – books, movies, magazines, CDs, cultural passes – topped 116,000 compared to 106,000 the previous year. Electronic downloads of audio books, eBooks, and music represent

another 5,500 items circulated. This increased activity is a result of vibrant programming for all ages and new services such as Cultural Passes that provide access to historical, cultural, and recreational venues in the Portland area and Freegal – our new "free and legal" downloadable music service.

A second year of Library Services and Technology Act (LSTA) grant funding has again extended library service to families within the school district boundaries who reside outside our service area. The grant has also provided additional personnel, equipment and materials. While it supplements our regular funding, it cannot be used to replace it. In March, the permanent reduction of a Library Assistant position following an employee retirement has resulted in a reduction in the Library's open hours from 47 to 42 hours per week. The challenge in the year ahead will be how to best meet this growing demand for services with a smaller staff and leaner budget.

#### Mission Statement

To provide optimal access to the best vocational, educational and recreational information to the people of the greater St. Helens area in order to promote and encourage lifelong learning, self-development and life enhancement.



#### **Accomplishments**

The Library supported the mission and goals of the City of St Helens through the effective delivery of services and the creative development of programs and partnerships.

City Council Goal 1: Provide Effective Governance and Fiscal Management

- Improved revenue sources with the second year of Library Services and Technology Act grant funding of \$76,668 and two other smaller grants
- Completed FY2012-2013 with actual expenditures at 98.6% of budget

City Council Goal 2: Improve Service, Communication and Relationships

- Created a Teen Advisory Board to enable teens to shape library programs and services
- Supported local students by hosting job shadows and school projects
- Worked productively with the Library Board and Friends of the Library to support the Library's mission
- Provided screening, training and recognition of volunteers in a well-established program that benefits both volunteers and the Library

City Council Goal 3: Foster a Safe and Healthy Community

- Delivered early literacy enhanced story times to young children and their parents throughout the community the Library, Head Start, ESD, area preschools and the high school teen parent program
- Augmented student learning through literacy activities, the Summer Reading Program and other programs with an emphasis on science, technology, engineering and math (STEM)

- Contributed to the creation of an Early Learning Hub grant proposal with community partners ESD, Commission on Children and Families, Community Action Team, and others to fulfill the Governor's mandate to restructure early learning services statewide
- Provided a safe and inviting place in the community where:
  - o Patrons can meet, learn and access resources
  - Teens can hang out after school
  - o Citizens can seek shelter and information in an emergency
- Provided babysitting training and food handler permit training/testing for teens

#### City Council Goal 4: Facilitate Economic Development Activities

- Contributed to the livability of St. Helens by continually enhancing the Library's role as a civic and cultural institution
- Assisted individuals with resume development and online job searches
- Proctored student exams through varied institutions of higher education
- Partnered with small businesses in the creation of Library programs that resulted in increased visibility for their businesses

#### City Council Goal 5: Provide Sound Stewardship of Community Assets

- Provided public computing and Wi-Fi for community members without internet access
- Acquired grants for the digitization of historical newspapers to enable online access
- Selected and maintained the Library's collection of over 45,000 items
- Provided oversight of the Columbia Center's use and upkeep

#### Goals and Objectives

- Continue to assess the best mix of programs, materials and services that the Library can offer with reduced staffing and hours of operation
- Pursue a third, and most likely, final year of LSTA grant funding
- Explore short and long-term funding options for the operation of the Library
- Nurture existing and develop new partnerships in the community in order to promote and encourage lifelong learning, self-development and life enhancement

#### **Budget Summary**

The Library receives the majority of the operating funds through the allocation of discretionary resources from the General Fund. Other revenues are illustrated in the following table.

| Funding Sources - Library |         |         |         |         |
|---------------------------|---------|---------|---------|---------|
|                           | Actual  | Actual  | Adopted | Adopted |
| Funding Source            | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Beginning working capital | -       | 370,519 | 329,000 | 365,251 |
| Revenues                  |         |         |         |         |
| Charges for services      | -       | 558     | 500     | 800     |
| Fines and forfeitures     | 21,862  | 14,787  | 14,000  | 14,000  |
| Intergovernmental         | 1,580   | 59,716  | 37,460  | 61,810  |
| Interest earnings         | 1,564   | 1,650   | 2,000   | 1,800   |
| Miscellaneous             | 9,602   | 23,858  | 20,600  | 10,880  |
| Discretionary resources   | 499,434 | 468,914 | 550,720 | 526,200 |
| Transfers                 | 373,556 | 1,648   | -       | 1,800   |
| Current revenues          | 907,598 | 571,131 | 625,280 | 617,290 |
|                           |         |         |         |         |
| Total Resources           | 907,598 | 941,650 | 954,280 | 982,541 |

In addition, the Library has reserves set aside in the Community Enhancement Fund (009) to utilize for repairs to the Library Building (202), repairs/replacements to Library Equipment (203), and to receive grants and donations (207/208/210). For budget presentation at the department level, the Arts and Cultural Commission art reserve is included as a Library program revenue and expenditure.

| Library - Expenditures by Classifications |         |         |         |         |
|---|---------|---------|---------|---------|
|   | Actual  | Actual  | Adopted | Adopted |
| Expenditures                              | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| Personnel services                        | 351,210 | 383,303 | 401,320 | 412,200 |
| Materials & services                      | 185,869 | 212,928 | 181,374 | 220,030 |
| Capital outlay                            |         | 2,248   | 43,500  | 123,550 |
| Total Operating & Capital                 | 537,079 | 598,479 | 626,194 | 755,780 |
| Contingency                               |         | -       | 27,000  | 20,000  |
| Total Budget                              | 537,079 | 598,479 | 653,194 | 775,780 |
| FTE                                       | 5.20    | 5.50    | 5.46    | 5.29    |
| Note: FTE in FY 2007-08 totaled 7.00      |         |         |         |         |

| Library - | Expenditures by Fund and Program |         |         |         |         |
|-----------|----------------------------------|---------|---------|---------|---------|
|           |                                  | Actual  | Actual  | Adopted | Adopted |
|           | Expenditures                     | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
| By Fund   | & Program                        | 537,079 | 598,479 | 626,194 | 755,780 |
| 001-Gen   | neral                            | 512,952 | 493,435 | 532,720 | 544,200 |
| 004       | 004 - Library                    | 512,952 | 493,435 | 532,720 | 544,200 |
| 009-Con   | nmunity Enhancement              | 24,127  | 105,044 | 93,474  | 211,580 |
| 201       | 201-Arts reserve                 | 2,233   | 6,351   | 47,250  | 63,550  |
| 202       | 202-Library Building Reserve     | 6,499   | 27,557  | 4,620   | 79,620  |
| 203       | 203-Library Equipment Reserve    | 11,932  | 8,119   | 2,500   | 2,000   |
| 207       | 207-Library Grants and Donations | 3,463   | 4,941   | 3,564   | 2,920   |
| 208       | 208-LSTA Grant                   | -       | 58,076  | 35,540  | 59,890  |
| 208       | 210-Library Grant Reserve        | -       | -       | -       | 3,600   |

General Fund – Library - Other than the usual inflationary pressures across the board, Personnel services increases were partially offset by reduction of .17 FTE (.5 FTE Part time Library Assistant, reduction in February 2014) and Materials & services had insurance costs increase of 15.6% (\$1,600), building expenses increase reflects aging of building and increased occurance of vandalism (\$5,000), and Indirect Cost Allocation Program (ICAP) increase 7% (\$2,000 - due to shift of proportionality of budgets).

Community Enhancement Reserves - Increase in capital outlay reflects:

- The carry forward of Arts and Cultural Commission's Gateway Project (\$35,000) that strives to improve the City's highway frontage by installing illuminated sculptures at the Milton Creek Bridge, and
- The roof replacement for the Library Facility (\$70,000). In order to fund the roof, staff is proposing that the Resolution for the building reserve be modified to allow for a one time reduction to the principal amount from \$225,000 to \$180,000, a reduction of \$45,000.

For further details, please reference applicable Fund sections.

## Workload Indicators

| Indicators                           | 2007   | 2008    | 2009    | 2010    | 2011    | 2012    | 2013    |
|--------------------------------------|--------|---------|---------|---------|---------|---------|---------|
| Population Served                    | 12,075 | 12,325  | 12,380  | 12,905  | 12,890  | 12,920  | 12,895  |
| Library Visitors                     | 46,173 | 53,512  | 56,292  | 56,873  | 53,693  | 52,889  | 53,776  |
| Outreach/Program Attendance          | n/a    | n/a     | n/a     | n/a     | 1,360   | 2,673   | 2,747   |
| Total Library Users                  | 46,173 | 53,512  | 56,292  | 56,873  | 55,053  | 55,562  | 56,523  |
| Open Hours per Week                  | 57     | 47      | 47      | 47      | 47      | 47      | 47      |
| Circulation (Checkouts and Renewals) | 76,416 | 97,355  | 102,501 | 105,652 | 102,835 | 106,052 | 116,233 |
| Audio/e-Book Downloads               | 116    | 794     | 977     | 1,972   | 3,166   | 4,061   | 5,117   |
| Freegal Music Downloads              | n/a    | n/a     | n/a     | n/a     | n/a     | n/a     | 402     |
| Total Circulation                    | 76,532 | 98,149  | 103,478 | 107,624 | 106,001 | 110,113 | 121,752 |
| Circulation per Population Served    | 6.34   | 7.96    | 8.35    | 8.34    | 8.22    | 8.52    | 9.44    |
| Indicators                           |        | FY07/08 | FY08/09 | FY09/10 | FY10/11 | FY11/12 | FY12/13 |
| Children's Programs                  |        | 125     | 150     | 161     | 145     | 156     | 166     |
| Young Adult and Adult Programs       |        | 9       | 2       | 14      | 11      | 34      | 60      |
| Volunteers                           |        | 8       | 9       | 15      | 17      | 19      | 18      |
| Volunteer Hours                      |        | 912     | 571     | 840     | 1,114   | 892     | 592     |
| Public Computers                     |        | 18      | 16      | 16      | 12      | 15      | 15      |



# **Police Department**



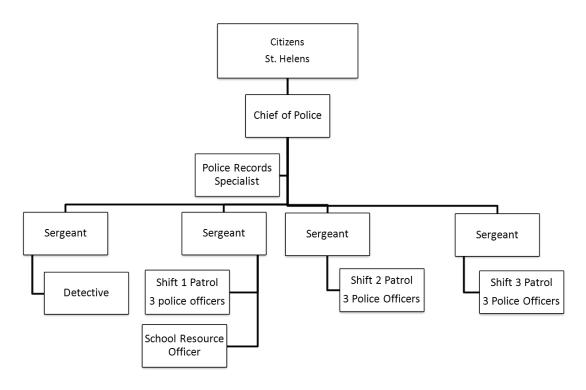
The City of St. Helens Police Department strives to be a full-service police agency. The Department currently provides police services twenty-four hours a day, seven days a week. While the Department does not schedule fewer than two officers per shift, this staffing level is frequently inadequate to meet our activity level. The Department averages over 1200 calls for service and initiates approximately 150 traffic stops each month.

In addition to patrol services, the Department conducts both criminal and narcotics related

investigations. It also provides a School Resource Officer for the St. Helens School District, a canine program, manages the Columbia Enforcement Narcotics Team (CENT), organizes the regional Community Emergency Response Team (CERT), and participates in numerous community service and charity programs and events.

The current structure of the St. Helens Police Department includes a management team of the Chief of Police and four (4) Sergeants. A Sergeant is assigned to each of the three patrol shifts while the fourth is assigned to supervise the Detective and CENT operations.

## **Police**



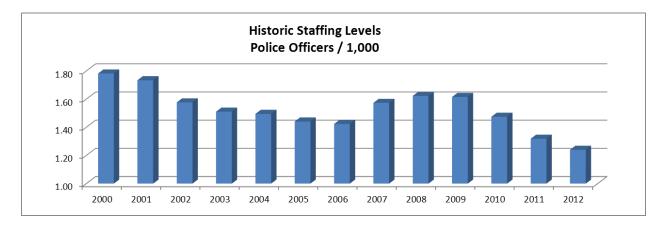
The following chart compares the size of the St. Helens Police Department and its budget between fiscal years 2008-09 and 2013-14.

|                                 | 2008        | 2013        |
|---------------------------------|-------------|-------------|
| Population                      | 12,325      | 12,895      |
| Total Budget                    | \$2,571,539 | \$2,366,650 |
| Sworn Personnel                 | 20          | 16          |
| Non-Sworn Personnel             | 4           | 1           |
| Department Personnel Total      | 24          | 17          |
| Officers Per Thousand Residents | 1.62        | 1.25        |

In 2008, the number of sworn police officers employed by the City of St. Helens totaled 20. In the proposed FY 14-15 budget, the sworn officers complement totals 16. With the proposed FY 14-15 budget, the staff level as measured per 1,000 persons has reached its lowest levels at 1.25 officers per 1,000 population (16 officers, 12,900 population).

A 2001 police staffing study conducted by Portland State University demonstrated that the St. Helens Police Department is understaffed. The study suggested that at a minimum, the City of St. Helens should be staffed by 20 police officers.

#### **Police**



In June 2013, the code enforcement officer position was eliminated. This shifted the bulk of code enforcement responsibility to the police officers. A consequence of this change was a shift in focus from the proactive enforcement of a dedicated staff member toward a complaint-driven process.

In addition to operating with reduced staff, the Department has made significant financial cuts in all aspects of its operation, including a reduction in training, elimination of almost all but life-safety capital expenditures and extension of the service life of patrol vehicles.

During the current budget cycle the Police Department made significant reductions including the elimination of the lieutenant and code enforcement officer positions.

In the spring of 2013, the Police Department invested in an online employee scheduling system. The tools provided by ISE® streamline the scheduling process and allow for improved oversight and flexibility in our scheduling system. The system was purchased at an initial cost of \$4,680. The system is incredibly comprehensive and has proven to be a wise investment for the City.

In 2004-05, the Police Department received a grant through the Homeland Security and Terrorism Prevention Programs to purchase Mobile Data Computers (MDC's) for each of our patrol cars. Mobile Data Computers allow the officers to receive dispatch information and access databases in the field. The MDC's reached their life expectancy and were due to be replaced. Chief Steve Salle' was instrumental in obtaining \$68,000 in funding through the Oregon State Homeland Security Grant Program. Those dollars were used to replace all of the MDC's in the St. Helens, Columbia City, Scappoose, Vernonia and Clatskanie Police Departments with Apple I-Pads. In March 2013, the old MDC's were removed and the I-Pads were installed. The I-Pads are less expensive, compact and are robust in technology that will continue to evolve as applications are developed. In addition, in 2012-13 the City allocated \$80,000 in revenue sharing to purchase 2 new police vehicles (Fall 2012). Police actively use and maintain 9 police vehicles. Five of those vehicles have between 82,000 to 115,600 miles on them. The police fleet is way behind the curve for replacement and is not sustainable.

There were no other capital improvements made with general fund or grant dollars during the 2013 calendar year. Despite these extremely disheartening financial issues, the men and women of the St. Helens Police Department continue to perform with high standards of professionalism.

#### **Budget Summary**

The Police Department receives the majority of its operating funds through the allocation of discretionary resources from the General Fund. Other revenues are illustrated in the following table.

| Funding Sources - Police  |           |           |           |           |
|---------------------------|-----------|-----------|-----------|-----------|
|                           | Actual    | Actual    | Adopted   | Adopted   |
| Funding Source            | 2011-12   | 2012-13   | 2013-14   | 2014-15   |
| Beginning working capital | -         | 14,522    | 52,230    | 16,230    |
| Revenues                  |           |           |           |           |
| Intergovernmental         | 108,066   | 183,597   | 46,000    | 46,000    |
| Miscellaneous             | 51,722    | 25,121    | 10,800    | 18,500    |
| Discretionary resources   | 2,341,063 | 2,231,254 | 2,274,850 | 2,374,930 |
| Transfers                 | 10,200    | -         | -         | -         |
| Current revenues          | 2,511,051 | 2,439,972 | 2,331,650 | 2,439,430 |
| Total Resources           | 2,511,051 | 2,454,494 | 2,383,880 | 2,455,660 |

Intergovernmental revenues represent reimbursement from the St. Helens School District for the School Resource Officer, and CENT reimbursements. Recent state legislation no longer requires the City to appropriate the pass through funds for Columbia 911 Communications District.

## **Police**

| Police - Expenditures by Classifications |           |           |           |           |
|--|-----------|-----------|-----------|-----------|
|  | Actual    | Actual    | Adopted   | Adopted   |
| Expenditures                             | 2011-12   | 2012-13   | 2013-14   | 2014-15   |
| Personnel services                       | 1,982,379 | 1,850,409 | 1,945,150 | 1,968,400 |
| Materials & services                     | 514,150   | 476,024   | 438,730   | 447,260   |
| Capital outlay                           | -         | 75,831    | -         | 94,000    |
| Total Budget                             | 2,496,529 | 2,402,264 | 2,383,880 | 2,509,660 |
| FTE                                      | 19.00     | 18.00     | 17.00     | 17.00     |
| Note: FTE in FY 2007-08 totaled 24.00    |           |           |           |           |

| Police - Expenditures by Fund and Program |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
|   | Actual    | Actual    | Adopted   | Adopted   |
| Expenditures                              | 2011-12   | 2012-13   | 2013-14   | 2014-15   |
| By Fund & Program                         | 2,496,529 | 2,402,265 | 2,383,880 | 2,509,660 |
| 001-General                               | 2,427,785 | 2,259,014 | 2,366,650 | 2,391,930 |
| 002 - Police                              | 2,427,785 | 2,259,014 | 2,366,650 | 2,391,930 |
| 007-Communications Center 911             | 63,066    | 61,903    | -         | -         |
| 007 - 911 Communications center           | 63,066    | 61,903    | -         | -         |
| 009-Community Enhancement                 | 5,678     | 81,348    | 17,230    | 23,730    |
| 205 205 - Data Cellular                   | 5,678     | 4,522     | -         | -         |
| 207 207 - Grants                          | -         | 76,826    | 17,230    | 17,230    |
| 211 211 - Police Reservist Reserve        | -         | -         | -         | 6,500     |
| 010-Capital Improvement - Equipment       | -         | -         | -         | 94,000    |
| 305 305-Equipment                         | -         | -         | -         | 94,000    |

General Fund – Police - Other than the usual inflationary pressures across the board, the costs for Personnel services and Material & services are status quo.

Community Enhancement fund - contains donations dedicated for the K-9 program and have been carried-forward.

Capital Improvement Fund – Equipment – represents the replacement of two police cars in FY 2014-15. In addition, the adopted budget contains a recommended annual transfer of funds to build an equipment replacement reserve to assist in on-going replacement of equipment. The current transfer if maintain will afford the replacement of a police car every other year and a parks mower every 4 years. While it is not the optimal solution, it is a start and hopefully is enhanced as the local economy improves.

For further details, please reference applicable Fund sections.

## **Police**

## Workload Indicators

| Indicators                   | Actual<br>FY 10 | Actual<br>FY 11 | Actual<br>FY 12 |
|------------------------------|-----------------|-----------------|-----------------|
| Officers employed            | 19              | 18              | 16              |
| Total Activities             | 15,881          | 15,963          | 11,891          |
| Traffic Stops                | 3,184           | 1,813           | 1,044           |
| Activities per officer       | 1,003           | 993             | 808             |
| Part 1 Crimes                | 298             | 285             | 312             |
| Part 2 Crimes                | 851             | 749             | 865             |
| Other Crimes                 | 1,924           | 1,241           | 1,319           |
| Part I Crimes Clearance Rate | 33%             | 34%             | 25%             |
| Part 2 Crimes Clearance Rate | 65%             | 59%             | 63%             |



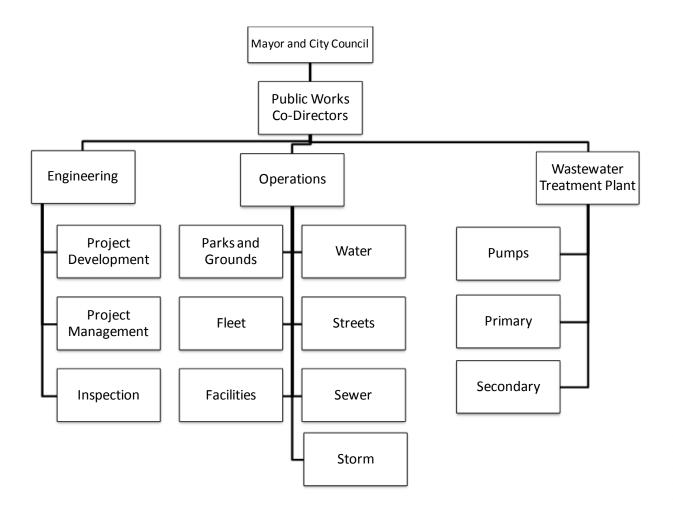
# **Public Works Department**



The fundamental role of the Public Works Department is to ensure that the City is providing the resources to ensure a healthy, safe, and prosperous community. This is accomplished by providing efficient. sustainable, and reliable infrastructure, facilities, and services for the City's parks, water, wastewater, storm water, transportation systems, and public buildings. These services are required around the clock, every day of the year and are essential in supporting the quality of life enjoyed by residents, businesses, and visitors.

The Public Works Department is comprised of

three divisions: Engineering, Operations and Wastewater Treatment.



## **Budget Summary**

The Public Works Department receives the majority of the operating funds through charges for services (Water, Sewer, Storm user fees), Financing (DEQ loans for Sewer/Storm I&I project), and Intergovernmental (Street Gas Tax funds and Marine Board grants). Other revenues are illustrated in the following table.

| Funding Sources - Public Wo   |            |            |            |            |
|-------------------------------|------------|------------|------------|------------|
|                               | Actual     | Actual     | Adopted    | Adopted    |
| Funding Source                | 2011-12    | 2012-13    | 2013-14    | 2014-15    |
| Beginning working capital     | 9,637,604  | 9,735,587  | 10,710,092 | 11,799,472 |
|                               |            |            |            |            |
| Intergovernmental             | 716,647    | 1,065,237  | 1,376,700  | 1,141,500  |
| Charges for services          | 7,154,167  | 8,041,302  | 7,700,500  | 8,975,200  |
| Interest earnings             | 44,751     | 53,217     | 60,000     | 55,000     |
| Financing - DEQ Loans         | 958,920    | 1,670,327  | 1,250,000  | 550,500    |
| Refinancing - Capital One     | -          | 8,059,000  | -          | -          |
| System devel. charge          | 101,082    | 165,448    | 119,000    | 180,000    |
| Miscellaneous                 | 57,380     | 84,297     | 49,460     | 30,600     |
| Indirect cost allocation - CC | 297,513    | 177,021    | 199,130    | 270,300    |
| Discretionary resources       | 235,946    | 220,331    | 199,530    | 208,150    |
| Transfers                     | 5,389,702  | 1,627,221  | 1,215,000  | 1,945,000  |
| Current revenues              | 14,956,109 | 21,163,401 | 12,169,320 | 13,356,250 |
| _                             |            |            |            |            |
| Total Resources               | 24,593,713 | 30,898,988 | 22,879,412 | 25,155,722 |

| Public Works - Expenditures by Classifications |            |            |            |            |  |
|--|------------|------------|------------|------------|--|
|  | Actual     | Actual     | Adopted    | Adopted    |  |
| Expenditures                                   | 2011-12    | 2012-13    | 2013-14    | 2014-15    |  |
| Personnel services                             | 3,034,697  | 2,912,074  | 3,011,570  | 2,981,830  |  |
| Materials & services                           | 4,018,361  | 3,559,721  | 3,900,520  | 4,165,610  |  |
| Capital outlay                                 | 1,571,710  | 2,616,124  | 3,751,360  | 4,954,300  |  |
| Debt service                                   | 973,048    | 9,006,663  | 993,950    | 1,179,494  |  |
| Transfers                                      | 5,260,310  | 1,612,027  | 1,565,000  | 4,945,000  |  |
| Total Operating & Capital                      | 14,858,126 | 19,706,609 | 13,222,400 | 18,226,234 |  |
| Contingency                                    |            | -          | 2,031,987  | 1,581,271  |  |
| Total Budget                                   | 14,858,126 | 19,706,609 | 15,254,387 | 19,807,505 |  |
| FTE  | 35.70      | 32.80      | 30.50      | 29.75      |  |
| Note: FTE in FY 2007-08 totaled 33.50          |            |            |            |            |  |

| Public V  | Vorks - Expenditures by Fund and Pro | gram       |            |            |            |
|-----------|--------------------------------------|------------|------------|------------|------------|
|           |                                      | Actual     | Actual     | Adopted    | Adopted    |
|           | Expenditures                         | 2011-12    | 2012-13    | 2013-14    | 2014-15    |
| By Fund   | & Program                            | 14,858,126 | 19,706,608 | 13,222,400 | 18,226,234 |
| 001-Ger   | neral                                | 301,860    | 270,068    | 230,330    | 233,250    |
|           | 005 - Parks                          | 301,860    | 270,068    | 230,330    | 233,250    |
| 009-Cor   | nmunity Enhancement                  | 11,442     | -          | 14,860     | 79,800     |
|           | 204 - Parks Property Reserves        | 11,442     | -          | 14,860     | 79,800     |
| 010-Cap   | oital Improvements                   | 1,589,516  | 2,609,933  | 3,690,000  | 5,868,000  |
|           | 300 - Parks CIP                      | 47,996     | -          | -          | 50,000     |
|           | 301 - Streets CIP                    | 77,929     | 357,216    | 565,000    | 866,000    |
|           | 302 - Water CIP                      | 300,962    | 178,143    | 865,000    | 1,190,000  |
|           | 303 - Sewer CIP                      | 1,118,229  | 1,434,910  | 1,350,000  | 1,265,000  |
|           | 304 - Storm CIP                      | 23,550     | 413,164    | 800,000    | 2,200,000  |
|           | 305 - Equipment replacement          | 20,850     | 226,500    | 110,000    | 297,000    |
| 011-Stre  | eets                                 | 1,814,896  | 772,259    | 865,830    | 918,750    |
| 011       | 011 - Streets Operating              | 1,814,896  | 772,259    | 865,830    | 918,750    |
| 013 - Pu  | blic Works                           | 297,513    | 177,741    | 199,130    | 272,300    |
|           | 401 - Administration                 | 87,077     | -          | =          | -          |
|           | 402 - Engineering                    | 59,440     | 56,142     | 64,970     | 56,910     |
|           | 403 - Operations                     | 150,996    | 121,599    | 134,160    | 215,390    |
| 015 - Fle | eet                                  | 260,697    | 244,670    | 269,250    | 272,060    |
| 015       | 015 - Fleet Maintenance              | 260,697    | 244,670    | 269,250    | 272,060    |
| 016 - Wa  | ater Reserve                         | 1,841      | 2,027      | 350,000    | -          |
| 016       | 016 - Water Reserve                  | 1,841      | 2,027      | 350,000    | -          |
| 017 - Wa  | ater Operating                       | 4,411,201  | 9,297,917  | 2,995,250  | 5,189,100  |
| 017       | 017 - Production and Distribution    | 4,411,201  | 2,282,332  | 2,089,890  | 2,244,100  |
| 017       | 417 - Water Filtration Facilities    | =          | 7,015,585  | 905,360    | 870,000    |
| 017       | 517 - Forestry Reserve               | -          | -          | -          | 2,075,000  |
| 018 - Se  | wer and Storm Operations             | 6,169,159  | 6,331,993  | 4,607,750  | 5,392,974  |
| 018       | 018 - Collections                    | 3,493,333  | 4,663,177  | 2,562,240  | 2,656,064  |
| 018       | 019 - Treatment Plant - Secondary    | 573,918    | 482,584    | 504,730    | 601,020    |
| 018       | 020 - Treatment Plant - Primary      | 458,326    | 336,335    | 380,730    | 363,750    |
| 018       | 021 - Storm Drainage                 | 1,505,133  | 677,209    | 985,850    | 1,587,120  |
| 018       | 022 - Treatment Plant Pumps          | 138,450    | 172,688    | 174,200    | 185,020    |

As a cost savings option, the Public Works Supervisor and the Engineering Supervisor have each absorbed half of the former Public Works Director's responsibilities. This decision was made before the 2012-13 budget was developed in lieu of facing additional staff reductions and has worked efficiently and successfully for the past  $2\frac{1}{2}$  years.

## **Engineering Division**

#### **Mission**

Provide timely, professional engineering support for public and private maintenance and development activities. Exercise wise stewardship of the City's resources while assuring facilities are built to meet the community's growing needs, and ensure infrastructure is constructed to meet industry standards.

The Engineering Division oversees projects that develop new and/or enhance existing publicly owned infrastructure such as water, sewer, streets, storm drainage, and parks. Staff provides plan reviews, permits, and construction inspections for public infrastructure portions of privately financed residential, commercial, and industrial developments in order to ensure consistency and sustainability for the maximum service life possible. The Engineering Division also designs and lets contracts for infrastructure construction and/or public improvement projects and issues permits regulating use and activity within the public rights-of-way. Engineering is responsible for maintaining City infrastructure records such as plats, partitions and construction drawings depicting street, water, sanitary sewer, and storm drainage systems. Staff also maintains the City's aerial photos and Geographical Information System (GIS) and oversees the Lateral Replacement Program, part of the overall city-wide Inflow & Infiltration Reduction Program.

#### Accomplishments

- Replaced or repaired 8,920 linear feet (1.7 miles) of deficient sanitary sewer pipe.
- Constructed 298 linear feet of new storm drains in various locations around the City, including several new catch basins to better capture storm runoff in the streets.
- Video inspection of 593 private laterals for the Lateral Replacement Program.
- Installation of additional street lighting on Gable and Old Portland Roads.
- Started significant upgrade project to the water distribution system telemetry equipment.
- Continued the gravel street paving program.
- Completed construction of new ADA ramps at 27 locations.
- Worked with Oregon State Marine Board on project to replace 2 of the 3 composting toilets on Sand Island.
- Worked with Oregon State Marine Board on project to install utility pedestals to provide electricity and water services to boaters on the Courthouse Docks.
- Replaced sidewalk around City Hall.
- Provided project management for preliminary design of the Godfrey Park Storm System Replacement project.
- Completed design for asphalt overlay of St. Helens Street from 12<sup>th</sup> Street to Milton Way.
- Completed design to replace deficient watermain on N. 17<sup>th</sup> Street.
- Participated in US 30 & Columbia Blvd./St. Helens Street Corridor Master Plan.
- Worked with Columbia County to secure grant funding for significant improvements to Gable Road.
- Provided Project Management and/or other assistance for privately constructed public infrastructure projects:
  - Habitat for Humanity project on Sykes Road.
  - Les Schwab rebuilding and expansion.

## • Engineering Division

- o Lower Columbia Engineering new office site.
- o CCR Transit Center.
- o Splash It Up splash pad in Columbia View Park.

#### Goals and Objectives

- Complete upgrade of the Water Distribution System telemetry equipment.
- Begin construction of the Godfrey Park Storm System Replacement project.
- Continue I&I Reduction Program to meet DEQ requirements by identifying issues and implementing solutions.
- Continue Lateral Replacement Program to meet DEQ requirements.
- Complete Sand Island composting toilet replacement project.
- Complete Courthouse Dock utility upgrade project.

### **Budget Summary**

| Public Works - Engine |     |     |         |         |         |         |
|-----------------------|-----|-----|---------|---------|---------|---------|
|                       |     |     | Actual  | Actual  | Adopted | Adopted |
| Expenditures          | Fd  | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |
|                       |     |     | •       |         |         |         |
| Personnel services    | 013 | 402 | 20,590  | 31,639  | 33,970  | 26,240  |
| Materials & services  | 013 | 402 | 34,280  | 18,312  | 24,500  | 24,170  |
| Capital outlay        | 013 | 402 | 4,569   | 6,191   | 6,500   | 6,500   |
| Total Budget          |     |     | 59,440  | 56,142  | 64,970  | 56,910  |
| FTE                   |     |     | 6.70    | 5.80    | 4.00    | 3.25    |

The Engineering Division continues to utilize the resources available to their fullest potential. The staff has been significantly reduced since early 2012, the most recent reduction occurring with the retirement of the Senior Engineering Technician, further reducing staff to 3.25 FTE from a previous level of over 7 FTE. These positions have not been replaced due to cost savings measures. The reduction in staff does mean a reduction in productivity, but despite the challenges, the Engineering Department is able to provide professional and reliable support and services to internal and external customers.



#### Mission

To sustain and enhance the livability and quality of life for citizens in the community of St. Helens by working efficiently and effectively to fulfill the goals as set by the City Council and Public Works Director. The goal is to provide a safe, clean and attractive town for all residents and visitors to enjoy.

The Operations Division maintains and manages the grounds and physical facilities of the parks system, keeps the streets drivable, makes sure that safe and healthy drinking water is delivered to

every property for domestic use, keeps the wastewater collection system operational, manages the community's storm water system, and provides other in-house services including vehicle and building maintenance.

Primary functions of the Operations Division are:

- Maintenance of more than 52.5 miles of paved and unpaved streets, sidewalks and gutters.
- Maintenance of the City's traffic control and safety devices (street signage & striping).
- Maintenance and expansion of 40.9 miles of storm drainage pipe and 1,741 storm structures (manholes and catch basins). This maintenance includes keeping the streets swept.
- Maintenance and expansion of 57.5 miles of wastewater collection pipe and 1,612 wastewater manholes and cleanouts.
- Maintenance and expansion of 75.6 miles of water distribution system, including 4 wells, 1 booster pump station, and 4 reservoirs.
- Maintenance of public buildings and facilities, which include City Hall, the Columbia Center, the St. Helens Police Department building, and the Operations & Maintenance Yard.
- Maintenance of and improvements to the City's 170 acres of parks, green spaces, grounds and docks.
- Acquisition and maintenance of the City's fleet of trucks, equipment and other rolling stock.
- Operations and maintenance of the Water Filtration Facility (WFF).

The operations division is further segregated into the following operating units:

**PARKS AND GROUNDS** – Maintains the City's park lands and rights-of-way. The Parks Department falls under the umbrella of the Public Works Department, although the funding for the Parks Department comes from the General Fund. The Parks Department is responsible for maintaining 140 acres of developed park grounds and the development of two future parks. The Parks system consists of:

- McCormick Park a 70.33 acre regional park that contains: 2 softball fields with lighting; restrooms and concession stands; skateboard facilities; BMX track; fitness trails; sand volleyball court; horseshoe pits; overnight camping accommodations with restroom with
- showers; and other park amenities.
- Sand Island Marine Park a 31.7 acre park in the middle of the Columbia River that contains concrete docks with access ramp; picnic shelters; 37 overnight campsites with picnic tables and charcoal cookers; 3 composting restrooms; nature trails; and swimming/sunbathing beaches.
- Campbell Park a 9.1 acre park that contains picnic shelters; 2 ball fields with lights and concession stand; 4 tennis courts; basketball courts; and restrooms.
- Columbia View Park a beautiful community park on the river with an amphitheater, gazebo, playground equipment, splash pad, and viewing deck with superb views of the Columbia River.



• Neighborhood parks – nine parks with picnic facilities, playground equipment and other park amenities. Parks range from a pocket park to 3.2 acres.

Parks are maintained by Public Works Operations Division – Parks & Grounds Maintenance Section.

**WATER** – Provides the operations and maintenance for the production and delivery of drinking water to approximately 4,500 customer connections serving approximately 13,000 residents.

<u>Water Distribution</u> - The City's water transmission and distribution system consists of approximately 76 miles of pipeline, ranging in size from 2-inch to 20-inch in diameter. The pipes are predominantly made of ductile iron, a very strong, reliable, and long-lasting pipeline material. Ductile iron is extremely resistant to damage from the hard, rocky subsurface conditions found in most of St. Helens.

<u>Water Filtration Facility</u> - The water supplying the St. Helens Water Filtration Facility (WFF) is taken from groundwater wells located along the west bank of the Columbia River. These wells are called Ranney Collectors.

The WFF is designed to produce 6 million gallons of water per day. There are 5 "racks" of microfiltration modules. Four of the racks have 52 modules and each module has a flow rate of 27 gallons per minute. One rack of 52 modules can produce up to two million gallons of clean, fresh, filtered drinking water per day. Continuous, fresh, reliable, high quality, filtered drinking water is delivered to your tap, ready to serve the City's customers 24 hours a day, 365 days a year.

**STREETS** – Provides the maintenance and repair of more than 52.5 miles of paved and unpaved streets, sidewalks, gutters, and the City's traffic control and safety devices.

The Street Fund receives revenue primarily from the state motor fuel taxes. The Street Fund also provides the maintenance, repair, replacement, and/or installation of all street signs, traffic signals, and striping throughout the town. The City owns one street sweeper which is not only a vital part of keeping our City clean but also plays an important role in maintaining the storm drainage system by keeping leaves, silts, dirt, and other debris from entering and potentially clogging the storm system.

**SANITARY SEWER** – Provides the maintenance and repair of more than 303,000 linear feet (over 57.5 miles) of sanitary sewer mainlines ranging in size from 6-inch to 30-inch in diameter, and hundreds of manholes. Some of the maintenance activities performed on a daily basis include repair, replacement, cleaning, inspecting, upgrading, and root removal.

The Sewer Fund supports the City's wastewater and storm drain utilities which ensures the safe collection and discharge of wastewater effluent under the requirements of the City's National Pollutant Discharge Elimination System (NPDES) permit. This fund is an enterprise fund meaning it is self-supporting with expenses paid from its own revenue sources. The main source of revenue is from sewer charges and other sewer/storm revenue is provided through service fees and sewer connections.

**STORM** – Provides the maintenance and repair of more than 215,700 linear feet (40.9 miles) of storm drain mainlines, catch basin leads, perforated drain pipes, and several hundred catch basins and manholes.

Storm drainage is a separate and distinct system within the City of St. Helens. One of the primary goals of the Public Works Department is to continue to expand and improve the City's storm drainage system and several improvement projects are planned and performed each year to help meet our goals.

**FLEET** – Operate, repair, and maintain 59 City vehicles and over 63 pieces of heavy and light equipment for all departments and divisions.

The major source of revenue for Fleet service is paid by operating departments based on the actual use of the garage and fuel purchases. The expenses are directly associated with the costs to operate and maintain City vehicles. As an internal service fund, revenues (charges for service) should equal expenses, with any accrued balance each year returned proportionately to the contributing fund.

Our facility is located in the McNulty Creek Industrial Park and jointly owned with Columbia River Fire & Rescue.

**FACILITIES** – Operation and maintenance of nine primary public buildings and several accessory buildings. The main structures include City Hall, City Hall Annex, Columbia Center (Library), City Shops, Police Station, Parks Shops, Wastewater Treatment Plant, Water Filtration Facility, and the Senior Center, plus all restrooms and other accessory buildings in the various parks.

#### Public Works Operations Accomplishments

- Performed leak detection on water system.
- Completed installations of several new storm drain extensions and catch basins:
  - o Dubois & S. 19<sup>th</sup> Streets
  - o S. 11<sup>th</sup> & Tualatin Streets
  - o S. 6<sup>th</sup> & Plymouth Streets
- Replaced 280 linear feet of water main on Pine Street.
- Replaced 420 old-style water meters with new radio-read meters.
- Provided support before, during, and after various festivals and community events.
- Provided support and assistance with development of popular disc golf course at McCormick Park.
- Acquisition of used loader and performed repairs so that it is now a useful piece of equipment.
- Provided assistance with removal of abandoned buried oil tank in front of City Hall.
- Construction of new equipment storage shed at the Parks Department.
- Performed utility locates in compliance with State regulations.
- Assisted with field improvements to Campbell Park ball fields.
- Provided snow removal around the clock during winter storm events.
- Constructed a permanent tree stand for the annual City Christmas tree in Plaza Park.
- Maintain over 2,000 acres of the City's tree farm property.
- Provided labor and materials to assist with completion of the splash pad in Columbia View Park.
- Assisted Garden Club with construction of landscaping in "triangle" at Columbia Blvd. & 13<sup>th</sup> Street.
- Maintained the City's fleet of trucks, equipment, and other rolling stock, which are used to perform all of the Division's tasks.

#### Goals and Objectives

- Continue to clean and maintain sanitary sewer system and perform repairs as necessary.
- Continue to extend and improve the storm drain system.
- Maintain, repair, and replace all traffic signage and striping in the City's rights-of-way.
- Continue to provide safe and reliable drinking water to all citizens.
- Continue to sweep and maintain the street system.
- Monitor and repair City maintained buildings and structures as necessary.

#### **Budget Summary**

| Public Works - Operati | Public Works - Operations |     |         |         |         |         |  |  |
|------------------------|---------------------------|-----|---------|---------|---------|---------|--|--|
|                        |                           |     | Actual  | Actual  | Adopted | Adopted |  |  |
| Expenditures           | Fd                        | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |  |  |
| Operations             |                           |     |         |         |         |         |  |  |
| Personnel services     | 013                       | 403 | 4,042   | -       | -       | -       |  |  |
| Materials & services   | 013                       | 403 | 146,955 | 121,599 | 134,160 | 215,390 |  |  |
| Capital outlay         | 013                       | 403 | -       | -       | =       | -       |  |  |
| Sub-total              |                           | _   | 150,996 | 121,599 | 134,160 | 215,390 |  |  |
| Contingency            | 013                       | 403 | -       | -       | 40,000  | 40,000  |  |  |
| Total Budget           |                           | _   | 150,996 | 121,599 | 174,160 | 255,390 |  |  |
| FTE                    |                           |     | 20.00   | 19.00   | 19.50   | 19.50   |  |  |

Public Works Operations – Operations has 19.50 FTE that are primarily housed centrally at the Public Works Shop Facilities. Personnel services costs are accumulated in this cost center (FY 14-15 total is \$1,675,260) and then is directly charged to each of the facilities served based on annual time survey. There were no changes to staffing complement for FY 2014-15. Materials & services increase reflects a change in practice for accounting for vehicle fuel usage. In previous years, fuel was manually charged to operating funds based on vehicle, to enhance efficiency and more accurately reflect usage patterns, the cost (\$70,000) is captured in operations and subsequently allocated to funds through the Indirect Cost Allocation Program (ICAP).

| Public Works - Operati | Public Works - Operations |     |         |         |         |         |  |  |  |
|------------------------|---------------------------|-----|---------|---------|---------|---------|--|--|--|
|                        |                           |     | Actual  | Actual  | Adopted | Adopted |  |  |  |
| Expenditures           | Fd                        | Dpt | 2011-12 | 2012-13 | 2013-14 | 2014-15 |  |  |  |
| Fleet                  |                           |     |         |         |         |         |  |  |  |
| Personnel services     | 015                       | 015 | 180,806 | 185,639 | 192,790 | 195,460 |  |  |  |
| Materials & services   | 015                       | 015 | 79,891  | 59,031  | 76,460  | 76,600  |  |  |  |
| Sub-total              |                           |     | 260,697 | 244,670 | 269,250 | 272,060 |  |  |  |
| Contingency            | 015                       | 015 | -       | -       | 11,987  | 12,241  |  |  |  |
| Total Budget           |                           | _   | 260,697 | 244,670 | 281,237 | 284,301 |  |  |  |
| FTE                    |                           |     | 2.00    | 2.00    | 2.00    | 2.00    |  |  |  |

Operations - Fleet - budget held to no increases in Material & services and only inflationary increases to Personnel services. No rate increases to fleet users for a second year in a row after a 15% rate reduction in FY 12-13.

| Public Works - Operat  | ions   | Public Works - Operations |           |         |         |         |  |  |  |
|------------------------|--|---------------------------|-----------|---------|---------|---------|--|--|--|
|                        |  |                           | Actual    | Actual  | Adopted | Adopted |  |  |  |
| Expenditures           | Fd   | Dpt                       | 2011-12   | 2012-13 | 2013-14 | 2014-15 |  |  |  |
| Parks & Grounds        |  |                           |           |         |         |         |  |  |  |
| Personnel services     | 001  | 005                       | 109,029   | 115,248 | 101,440 | 103,600 |  |  |  |
| Materials & services   | 001  | 005                       | 140,992   | 118,216 | 128,890 | 129,650 |  |  |  |
| Capital outlay/ Debt   | 001  | 005                       | 51,839    | 36,604  | -       | -       |  |  |  |
| Sub-total              | 001  | 005                       | 301,859   | 270,068 | 230,330 | 233,250 |  |  |  |
| Materials & services   | 009  | 204                       | 11,442    | -       | -       | -       |  |  |  |
| Capital outlay         | 009  | 204 _                     | -         | -       | 14,860  | 79,800  |  |  |  |
| Sub-total              | 009  | 204                       | 11,442    | -       | 14,860  | 79,800  |  |  |  |
| Total Parks Budget     | Total Parks Budget 313,302 270,068 245,190 313,050 |                           |           |         |         |         |  |  |  |
| FTE for Parks dispatch | ned fro  | m O                       | perations |         |         |         |  |  |  |

Operations – Parks - Other than the usual inflationary pressure across the board no changes to Personnel services and Materials & services. Capital outlay reflects appropriations for potential Park Property acquisition.

| Public Works - Operat  | Public Works - Operations |       |            |         |         |           |  |  |
|------------------------|---------------------------|-------|------------|---------|---------|-----------|--|--|
|                        |                           |       | Actual     | Actual  | Adopted | Adopted   |  |  |
| Expenditures           | Fd                        | Dpt   | 2011-12    | 2012-13 | 2013-14 | 2014-15   |  |  |
| Streets                |                           |       |            |         |         |           |  |  |
| Personnel services     | 011                       | 011   | 173,370    | 267,099 | 386,980 | 319,740   |  |  |
| Materials & services   | 011                       | 011   | 306,715    | 366,410 | 458,850 | 461,510   |  |  |
| Capital outlay         | 011                       | 011   | -          | -       | 20,000  | -         |  |  |
| Transfers              | 011                       | 011 _ | 1,334,811  | 138,750 | =       | 137,500   |  |  |
| Sub-total              |                           |       | 1,814,896  | 772,259 | 865,830 | 918,750   |  |  |
| Contingency            | 011                       | 011 _ | -          | -       | 100,000 | 100,000   |  |  |
| Total Budget           |                           |       | 1,814,896  | 772,259 | 965,830 | 1,018,750 |  |  |
| FTE for Streets dispat | ched f                    | rom   | Operations |         |         |           |  |  |

Operations – Streets - Other than the usual inflationary pressures across the board, Personnel services decrease due to update to the annual time survey that allocates costs out from Operations. Transfer reflects funding for a new street sweeper. One half the cost is funded by Streets and the other half is funded by Storm Utility.

| Public Works - Operati | ons   |           |                |              |            |           |
|------------------------|-------|-----------|----------------|--------------|------------|-----------|
|                        |       |           | Actual         | Actual       | Adopted    | Adopted   |
| Expenditures           | Fd    | Dpt       | 2011-12        | 2012-13      | 2013-14    | 2014-15   |
| Water                  |       |           |                |              |            |           |
| Reserve Transfer       | 016   | 016       | 1,841          | 2,027        | 350,000    | -         |
| Personnel services     | 017   | 017       | 1,008,666      | 685,777      | 689,660    | 695,080   |
| Materials & services   | 017   | 017       | 1,233,238      | 1,087,806    | 1,100,230  | 1,084,020 |
| Capital outlay         | 017   | 017       | -              | -            | -          | -         |
| Debt service           | 017   | 017       | 541,843        | -            | -          | -         |
| Transfers              | 017   | 017       | 1,627,454      | 508,750      | 300,000    | 465,000   |
| Sub-total Prod/Distr   |       |           | 4,411,201      | 2,282,333    | 2,089,890  | 2,244,100 |
| Personnel services     | 017   | 417       | -              | 206,868      | 220,830    | 235,320   |
| Materials & services   | 017   | 417       | -              | 120,752      | 139,850    | 131,680   |
| Debt service           | 017   | 417       | -              | 6,687,965    | 544,680    | 503,000   |
| Sub-total WFF          |       |           | -              | 7,015,585    | 905,360    | 870,000   |
| FTE                    |       |           | 2.00           | 2.00         | 2.00       | 2.00      |
| Materials & services   | 017   | 517       | -              | -            | -          | 75,000    |
| Transfers              | 017   | 517       | -              | -            | -          | 2,000,000 |
| Sub-total Forestry re  | serve | •         | -              | -            | -          | 2,075,000 |
| Contingency            | 017   | 017       |                | <u>-</u>     | 840,000    | 214,610   |
| Total Budget           | -     | 4,413,042 | 9,299,945      | 4,185,250    | 5,403,710  |           |
| FTE for Water Product  | ion a | nd Di     | stribution dis | patched from | Operations |           |

Operations – Water Distribution – Materials & services decrease in costs primarily reflect the change in the fuel allocation, moving costs associated with Forestry reserve to a new cost center, partially offset by an increase in contract services costs (\$30,300) for a Cost of Services Allocation (COSA) study and an upgrade to the utility billing system (Financial Software System migration). Transfers reflect funding required for identified Capital Improvement Projects. For more information please refer to the Capital Improvement Fund for complete set of projects.

Operations – Water Filtration Facility – Materials & services decrease in costs primarily reflect the reduction in debt service associated with the refinancing of the water bonds in June 2013 (\$41,000).

Operations – Forestry reserve – this is a new cost center to account for the operations and maintenance to the City Watershed properties. It is anticipated the City will incur forestry management services and the transfer reflects the dedication of funds for the potential property acquisition of the Boise Veneer property along the Columbia River.

| Public Works - Operati | ions   |       |             |           |           |           |
|------------------------|--------|-------|-------------|-----------|-----------|-----------|
|                        |        |       | Actual      | Actual    | Adopted   | Adopted   |
| Expenditures           | Fd     | Dpt   | 2011-12     | 2012-13   | 2013-14   | 2014-15   |
| Sewer Collections      |        |       |             |           |           |           |
| Personnel services     | 018    | 018   | 825,912     | 776,023   | 743,170   | 710,160   |
| Materials & services   | 018    | 018   | 1,140,551   | 942,561   | 959,800   | 964,410   |
| Capital outlay         | 018    | 018   | -           | -         | 20,000    | -         |
| Debt service           | 018    | 018   | 379,366     | 2,282,093 | 449,270   | 676,494   |
| Transfers              | 018    | 018   | 1,147,504   | 662,500   | 390,000   | 305,000   |
| Sub-total              |        |       | 3,493,333   | 4,663,177 | 2,562,240 | 2,656,064 |
| Contingency            | 018    | 018   | -           | -         | 250,000   | 334,910   |
| Total Budget           |        | _     | 3,493,333   | 4,663,177 | 2,812,240 | 2,990,974 |
| FTE for Sewer Collect  | ions d | ispat | ched from O | perations |           |           |

Operations – Sewer Collections - Other than the usual inflationary pressures across the board, Personnel services decrease due to update to the annual time survey that allocates costs out from Operations. Materials & services increase primarily reflect contract services costs (\$36,100) for a Cost of Services Allocation (COSA) study and upgrade to the utility billing system (Financial Software System migration). Debt service costs increase reflects the anticipated early closeout of the DEQ loans for the I&I projects. Once the loans are final, debt service initiates. Transfers reflect funding required for identified Capital Improvement Projects. For more information please refer to the Capital Improvement Fund for complete set of projects.

| Public Works - Operati | ons      |               |         |           |           |
|------------------------|----------|---------------|---------|-----------|-----------|
|                        |          | Actual        | Actual  | Adopted   | Adopted   |
| Expenditures           | Fd Dr    | ot 2011-12    | 2012-13 | 2013-14   | 2014-15   |
| Storm Drainage         |          |               |         |           |           |
| Personnel services     | 018 02   | 1 193,946     | 194,786 | 209,340   | 261,950   |
| Materials & services   | 018 02   | 1 210,483     | 182,423 | 251,510   | 287,670   |
| Capital outlay         | 018 02   | 1 -           | -       | -         | -         |
| Transfers              | 018 02   | 1 1,100,703   | 300,000 | 525,000   | 1,037,500 |
| Sub-total              |          | 1,505,133     | 677,209 | 985,850   | 1,587,120 |
| Contingency            | 018 02   | 1             | -       | 100,000   | 109,920   |
| Total Budget           |          | 1,505,133     | 677,209 | 1,085,850 | 1,697,040 |
| FTE for Storm Drainag  | e dispat | ched from Ope | rations |           |           |

Operations – Storm Drainage - Personnel services increase reflect the update to the annual time survey that allocates costs out from Operations. Materials & services increase reflect shift in the allocation of indirect costs (allocation based on budget and Personnel costs). Transfers reflect funding required for identified Capital Improvement Projects. For more information please refer to the Capital Improvement Fund for a complete set of projects.

Reduction in staffing levels and the continual addition of infrastructure to the City's inventory has provided many challenges over the past few years. Access to better technology has allowed more efficient inspection of the miles of underground piping systems, but also better identifies problems and issues that need constant attention. Often when a serious repair is needed there is not enough capacity for the Public Works staff to complete the work in a timely manner and an outside contractor must be hired.

#### **Wastewater Treatment Division**



The Wastewater Treatment Division operates and maintains lagoons, operations an building, a chlorine building and a shop. It treats all of the domestic waste from both St. Helens and Columbia City. It also treats waste from a number of local industries. There are three fulltime employees at the plant, a Superintendent and two Operators, one of which also serves as the Pretreatment City's Program

Coordinator. The hours of operation are Monday through Friday, 8:00AM to 4:30PM. Along with the Treatment Plant, the operators also maintain nine sewer lift stations and one stormwater lift station throughout town.

The treatment process consists of two lagoons. When sanitary waste from the town enters the plant, it is screened and enters the smaller 3-acre lagoon for primary treatment. After that it is disinfected and flows into the larger 40-acre lagoon for secondary treatment. Here, it mixes with the waste from the Cascades (formerly Boise) paper production facility. After the Secondary treatment, it is discharged into the Columbia River. The typical flows to the river are between 6 and 10 million gallons per day.

The WWTP maintains ten lift stations; nine are sanitary sewer and one is stormwater. A lift station collects wastewater from an area in a low point and then pumps it up to a higher point in the collection system where it will flow downhill to the treatment plant. In each of our lift stations there are two pumps, controls and electronics that need to be maintained. The size of the lift stations varies. In the summer, a small lift station will pump as little as 4,000 gallons per month. In the winter a larger lift station will pump as much as 4 million gallons per month or 130,000 gallons per day. The extreme difference between summer and winter flows is due to Inflow & Infiltration (I&I) of stormwater into the sanitary system, increasing costs to pump and treat the additional flows. Reducing the amount of I&I is a primary goal of the City Council, and will reduce long-term operating expenses.

In 2013-14, the WWTP faced some unusual challenges. The first instance occurred during the "cold snap" in late November/early December of 2013 when snow and freezing cold temperatures descended on the area. The 20+ year old furnace at the WWTP office building decided to end its life at the beginning of the 2 weeks of frigid cold. A replacement furnace could not be installed until early February, necessitating the use of multiple space heaters to keep the offices and on-site laboratory at tolerable temperatures. The second major event occurred on

#### **Wastewater Treatment Division**

Christmas Eve when a beaver fell a tree which landed directly on to the electrical control panel of one of the sanitary lift stations, knocking the entire station out of service. Although it was a holiday, all of the WWTP staff and several Public Works Operations personnel responded immediately to establish temporary service and ensure that no customers were impacted. Measures were taken to bring the lift station back on line however, the full repairs took several weeks and required many hours of after-hours time spent over the holidays and weekends to keep the station operating. Without properly functioning pumps at the lift stations, sanitary sewer would overflow onto the surface causing a potential health hazard and also a DEQ violation.

#### Accomplishments

- Installation of new hypochlorite tanks.
- Dredging of Primary Lagoon.

#### Goals and Objectives

The WWTP's main goal is to maintain the lift stations to prevent any and all overflows in the sewer system. By keeping them running smoothly we also reduce the potential for after hour call-outs and overtime.

#### **Budget Summary**

| Public Works - Wastev | vater Tre | atment Plant |         |           |           |
|-----------------------|-----------|--------------|---------|-----------|-----------|
|                       |           | Actual       | Actual  | Adopted   | Adopted   |
| Expenditures          | Fd D      | ot 2011-12   | 2012-13 | 2013-14   | 2014-15   |
| Personnel services    | 018 01    | 9 218,397    | 185,451 | 176,520   | 178,360   |
| Materials & services  | 018 01    | 9 342,711    | 297,133 | 328,210   | 422,660   |
| Capital outlay        | 018 01    | 9 12,811     | -       | -         | -         |
| Sub-total - Secondar  | У         | 573,918      | 482,584 | 504,730   | 601,020   |
| Personnel services    | 018 02    | 0 135,776    | 144,039 | 141,490   | 137,340   |
| Materials & services  | 018 02    | 0 309,739    | 192,296 | 239,240   | 226,410   |
| Capital outlay        | 018 02    | 0 12,811     | -       | -         | -         |
| Sub-total - Primary   |           | 458,326      | 336,335 | 380,730   | 363,750   |
| Personnel services    | 018 02    | 2 81,495     | 119,506 | 115,380   | 118,580   |
| Materials & services  | 018 02    | 2 56,955     | 53,182  | 58,820    | 66,440    |
| Sub-total - Pumps     |           | 138,450      | 172,688 | 174,200   | 185,020   |
| Contingency           | 018 01    | 9 -          | -       | 170,000   | 192,590   |
| Contingency           | 018 02    | 2            | -       | 34,000    | 37,000    |
| Total Budget          |           | 1,170,694    | 991,607 | 1,263,660 | 1,379,380 |
| FTE (plus allocation) |           | 4.00         | 4.00    | 3.00      | 3.00      |

Waste Water Treatment Plant Operations - Other than the usual inflationary pressures across the board, Materials & services increase primarily reflect contract services costs (\$100,000) for environmental assessment of the secondary lagoon. For further details, please reference applicable Fund sections.

## **Capital Improvement Programs**

The construction of all City's capital improvement projects such as streets, water, sewer and parks covers the gamut of funding sources from loans, System Development Charges (SDC), and rate payers' pay as you go projects. Each classification of infrastructure is accounted for in their specifically designated cost center.

**Budget Summary** 

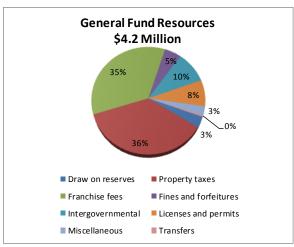
| Public Works Conital Improvement Programs  |             |           |           |           |  |  |  |  |
|--|-------------|-----------|-----------|-----------|--|--|--|--|
| Public Works - Capital Improvement Program |             |           |           |           |  |  |  |  |
|  | Actual      | Actual    | Adopted   | Adopted   |  |  |  |  |
| Expenditures                               | 2011-12     | 2012-13   | 2013-14   | 2014-15   |  |  |  |  |
| Capital outlay                             | 1,589,516   | 2,609,933 | 3,690,000 | 4,868,000 |  |  |  |  |
| Transfers                                  | -           | -         | -         | 1,000,000 |  |  |  |  |
| Total Operating & Capital                  | 1,589,516   | 2,609,933 | 3,690,000 | 5,868,000 |  |  |  |  |
| Contingency                                | -           | -         | 408,000   | 540,000   |  |  |  |  |
| Total Budget                               | 1,589,516   | 2,609,933 | 4,098,000 | 6,408,000 |  |  |  |  |
| Public Works - Capital Improvement Program | ıs          |           |           |           |  |  |  |  |
|  | Actual      | Actual    | Adopted   | Adopted   |  |  |  |  |
| Expenditures                               | 2011-12     | 2012-13   | 2013-14   | 2014-15   |  |  |  |  |
| By Fund & Program                          | 1,589,516   | 2,609,933 | 3,690,000 | 5,868,000 |  |  |  |  |
| 010 - Capital Improvement - Programs       | 1,589,516   | 2,609,933 | 3,690,000 | 4,868,000 |  |  |  |  |
| 300 - Parks                                | 47,996      | -         | -         | 50,000    |  |  |  |  |
| 301 - Street                               | 77,929      | 357,216   | 565,000   | 366,000   |  |  |  |  |
| 302 - Water                                | 300,962     | 178,143   | 865,000   | 1,190,000 |  |  |  |  |
| 303 - Sewer                                | 1,118,229   | 1,434,910 | 1,350,000 | 765,000   |  |  |  |  |
| 304 - Storm                                | 23,550      | 413,164   | 800,000   | 2,200,000 |  |  |  |  |
| 305 - Equipment                            | 20,850      | 226,500   | 110,000   | 441,000   |  |  |  |  |
| 305 - Equipment - Police (Vehicle),        | Admin (Phor | ne)       |           | (144,000) |  |  |  |  |
| 010 - Capital Improvement - Transfers      | -           | -         | -         | 1,000,000 |  |  |  |  |
| 301/303 - Transfer - Interfund Loan        | -           | -         | -         | 1,000,000 |  |  |  |  |

| Capital Outlay - Summary Project     | t Listing - Pu | blic Works | 010        |                                  |                |           |           |
|--------------------------------------|----------------|------------|------------|----------------------------------|----------------|-----------|-----------|
|                                      | Adopted        | Proposed   |            |                                  | Adopted        | Proposed  |           |
| Account Description                  | 2013-14        | 2014-15    | Notes      | Account Description              | 2013-14        | 2014-15   | Notes     |
| 010 - Capital Projects - 300 - Parks |                |            |            | 010 - Capital Projects - 303/304 | 4 - Sewer/Stor | <u>m</u>  |           |
| Potential Park Property Acquisition  | -              | 50,000     |            | Sodium Hypochlorite tanks        | 50,000         | -         |           |
|                                      | -              | 50,000     |            | Sewer main replacement           | 300,000        | 300,000   |           |
| 010 - Capital Projects - 301 - Stree | ets            |            |            | I&I Reduction                    | 1,250,000      | 550,000   |           |
| Unimproved paving                    | 190,000        | 30,000     |            | Meter & Lift Stations            | -              | 115,000   |           |
| Sidewalk                             | 75,000         | 25,000     | Carry-over | Storm drains                     | 200,000        | 200,000   |           |
| First Street Reconstruction          | -              | 50,000     |            | Godfrey Outfall                  | 350,000        | 1,800,000 |           |
| Eisenschmidt Sidewalk-Overlay        | 31,000         | 31,000     | Carry-over | Loan for property acquistion     | -              | 500,000   |           |
| Street Light upgrades                | 24,000         | -          |            |                                  | 2,150,000      | 3,465,000 |           |
| Signal Controllers                   | -              | -          |            | 010 - Capital Projects - 305 Eq  | uipment        |           |           |
| St Helens Street Overlay             | 245,000        | 230,000    | Carry-over | SUV - pickup 2                   | 35,000         | -         |           |
| Loan for property acquistion         | -              | 500,000    |            | Used Loader                      | 75,000         | -         |           |
|                                      | 565,000        | 866,000    |            | Street Sweeper                   | -              | 275,000   |           |
| 010 - Capital Projects - 302 - Wate  | r              |            |            | Parks Lawn Mower                 | -              | 22,000    |           |
| Telemetry System Upgrade             | 325,000        | 250,000    | Carry-over |                                  | 110,000        | 297,000   |           |
| Water main replacement               | 200,000        | 200,000    |            |                                  |                |           |           |
| Water meter replacement              | 100,000        | 200,000    |            |                                  |                |           |           |
| 2 MG Reservior Rehabilitation        | -              | 300,000    |            |                                  |                |           |           |
| Purchase land for reservoir          | 240,000        | 240,000    | Carry-over |                                  |                |           |           |
| _                                    | 865,000        | 1,190,000  |            | Total Capital Outlay             | 3,690,000      | 5,868,000 | 2,178,000 |

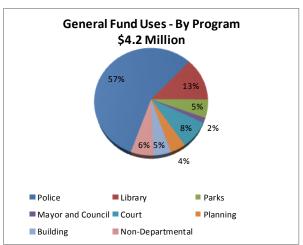
For further details, please reference applicable Fund sections.



# **General Fund**



| Resources                          | Amount    | %     |
|------------------------------------|-----------|-------|
| Draw on reserves                   | 140,090   | 3.3%  |
| Property taxes                     | 1,535,200 | 36.3% |
| Franchise fees                     | 1,469,500 | 34.8% |
| Fines and forfeitures              | 207,000   | 4.9%  |
| Intergovernmental                  | 406,520   | 9.6%  |
| Licenses and permits               | 334,290   | 7.9%  |
| Miscellaneous                      | 114,550   | 2.7%  |
| Transfers                          | 19,000    | 0.4%  |
| Total Current Revenues             | 4,226,150 | 76.1% |
| Transfers - equity                 | -         | 0.0%  |
| Beginning WC less draw on reserves | 1,329,438 | 23.9% |
| Total Resources                    | 5,555,588 |       |



| Uses by program                | Amount    | %     |  |
|--------------------------------|-----------|-------|--|
| Police                         | 2,391,930 | 56.6% |  |
| Library                        | 544,200   | 12.9% |  |
| Parks                          | 233,250   | 5.5%  |  |
| Mayor and Council              | 64,410    | 1.5%  |  |
| Court                          | 349,420   | 8.3%  |  |
| Planning                       | 178,550   | 4.2%  |  |
| Building                       | 200,420   | 4.7%  |  |
| Non-Departmental               | 263,970   | 6.2%  |  |
| Total Anticipated Expenditures | 4,226,150 | 76.1% |  |
| Contingency                    | 805,700   | 14.5% |  |
| Unappropriated reserves        | 523,738   | 9.4%  |  |
| Total Uses                     | 5,555,588 |       |  |
| Uses by expenditure category   |           |       |  |
| Personnel services             | 2,923,580 | 69.2% |  |
| Materials and supplies         | 1,108,370 | 26.2% |  |
| Transfers                      | 194,200   | 4.6%  |  |
|                                | 4,226,150 | 76.1% |  |

#### **General Fund**

This Fund is the City's primary operating fund. It accounts for all financial resources of the general governmental activities, except those that are required to be accounted for in another fund. It includes most tax revenues and such services as City Council, Municipal Court, Planning, Building, Police, Library, Parks and Non-departmental.

Principal sources of revenue include property taxes, franchise fees, state shared revenues, and fines and forfeitures.

Assumptions when preparing the budget were:

#### Revenues

- Property taxes assumes assessed values increasing 2.4% and collection rate of 95%.
- Franchise fees increase of 2% primarily due to anticipated utility rate increases.
- Intergovernmental revenues increase of 2% primarily due to Planning Division grant, increase in Alcohol beverage tax, and increase of Revenue Sharing.
- Fines and forfeitures decrease of 3.3% is primarily due to decrease code enforcement (loss of code enforcement officer in FY 13-14).
- Licenses and permits increase of 30% is primarily due to increase building activity.

#### **Expenditures**

- The personnel services cost increase of 1.32% primarily reflects anticipated cost of living increases (2% 2.8%) offset by further reductions to retirement costs (increase period unfunded liability is amortized) and decline in medical costs due to shifting of plans and increased employee contributions.
- Materials & services cost increase of 7% primarily reflects financial software upgrade, building costs associated with increase in building activities, and shift in agency providing support for Main Street program.
- Transfers out reflect purchases of critical equipment (\$167,400, one time only event), the development of an equipment reserve (\$25,000, ongoing), and transfer of library grant funds.
- Detailed information can be found in each cost center for materials and services, capital outlay and transfers.

## **General Fund - Summary**

| -                          | Actual    | Actual    | Adopted   | Proposed  | Approved  | Adopted   |
|----------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| _                          | 2011-12   | 2012-13   | 2013-14   | 2014-15   | 2014-15   | 2014-15   |
| Resources                  |           |           |           |           |           |           |
| Beginning working capital  | 2,063,388 | 1,261,467 | 1,030,357 | 1,488,528 | 1,488,528 | 1,469,528 |
| Revenues                   |           |           |           |           |           |           |
| Property taxes             | 1,469,211 | 1,502,083 | 1,491,400 | 1,535,200 | 1,535,200 | 1,535,200 |
| Franchise fees             | 1,298,420 | 1,377,207 | 1,442,000 | 1,469,500 | 1,469,500 | 1,469,500 |
| Licenses and permits       | 127,084   | 132,921   | 255,720   | 334,290   | 334,290   | 334,290   |
| Fines and forfeitures      | 247,476   | 241,721   | 214,000   | 207,000   | 207,000   | 207,000   |
| Intergovernmental          | 304,433   | 271,467   | 398,500   | 406,520   | 406,520   | 406,520   |
| Interest earnings          | 12,221    | 11,203    | 10,000    | 10,000    | 10,000    | 10,000    |
| Miscellaneous              | 145,070   | 100,568   | 45,500    | 40,140    | 40,140    | 40,140    |
| Indirect cost allocation   | 56,251    | 52,898    | 54,410    | 64,410    | 64,410    | 64,410    |
| Transfers                  | 49,837    | 68,529    | 182,781   | -         | -         | 19,000    |
| Total Revenues             | 3,710,004 | 3,758,597 | 4,094,311 | 4,067,060 | 4,067,060 | 4,086,060 |
| Total resources            | 5,773,392 | 5,020,064 | 5,124,668 | 5,555,588 | 5,555,588 | 5,555,588 |
| <u>Uses</u>                |           |           |           |           |           |           |
| Mayor and City Council     |           |           |           |           |           |           |
| Personnel services         | 32,648    | 32,714    | 32,350    | 32,350    | 32,350    | 32,350    |
| Materials and services     | 23,603    | 20,183    | 22,060    | 32,060    | 32,060    | 32,060    |
| Capital outlay             | -         | -         | -         | -         | -         | -         |
| Total Mayor and City Counc | 56,251    | 52,897    | 54,410    | 64,410    | 64,410    | 64,410    |
| Municipal Courts           |           |           |           |           |           |           |
| Personnel services         | 298,155   | 143,013   | 156,940   | 164,650   | 164,650   | 164,650   |
| Materials and services     | 123,734   | 181,398   | 178,580   | 184,770   | 184,770   | 184,770   |
| Interfund transfers        | 4,800     | 4,800     | -         | -         | -         |           |
| Total Municipal Court      | 426,689   | 329,211   | 335,520   | 349,420   | 349,420   | 349,420   |
| Planning                   |           |           |           |           |           |           |
| Personnel services         | 92,687    | 93,830    | 98,030    | 99,990    | 99,990    | 99,990    |
| Materials and services     | 33,271    | 32,614    | 36,960    | 42,560    | 42,560    | 42,560    |
| Special payments           | -         | -         | 27,000    | 36,000    | 36,000    | 36,000    |
| Total Planning             | 125,958   | 126,444   | 161,990   | 178,550   | 178,550   | 178,550   |
| Building                   |           |           |           |           |           |           |
| Personnel services         | -         | -         | 147,150   | 150,610   | 150,610   | 150,610   |
| Materials and services     | <u>-</u>  | -         | 36,780    | 49,810    | 49,810    | 49,810    |
| Total Building             | -         | -         | 183,930   | 200,420   | 200,420   | 200,420   |

## **General Fund - Summary**

|                           | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|---------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
| D. I.                     | 2011-12        | 2012-13        | 2013-14         | 2014-15          | 2014-15          | 2014-15         |
| Police                    | 1.002.270      | 1.050.400      | 1.045.150       | 1.060.400        | 1.060.400        | 1.060.400       |
| Personnel services        | 1,982,379      | 1,850,409      | 1,945,150       | 1,968,400        | 1,968,400        | 1,968,400       |
| Materials and services    | 445,405        | 408,605        | 421,500         | 423,530          | 423,530          | 423,530         |
| Capital outlay            |                | <del>-</del>   | -               | -                | <u>-</u>         | <del>-</del>    |
| Total Police Department   | 2,427,785      | 2,259,014      | 2,366,650       | 2,391,930        | 2,391,930        | 2,391,930       |
| Library                   |                |                |                 |                  |                  |                 |
| Personnel services        | 351,210        | 357,913        | 374,780         | 377,460          | 377,460          | 377,460         |
| Materials and services    | 161,742        | 135,522        | 157,940         | 166,740          | 166,740          | 166,740         |
| Total Library             | 512,952        | 493,435        | 532,720         | 544,200          | 544,200          | 544,200         |
| Parks                     |                |                |                 |                  |                  |                 |
| Personnel services        | 109,029        | 115,248        | 101,440         | 103,600          | 103,600          | 103,600         |
| Materials and services    | 140,992        | 118,216        | 128,890         | 129,650          | 129,650          | 129,650         |
| Debt Service              | 51,839         | 36,604         | -               | -                | -                | -               |
| Capital outlay            | -              | -              | -               | -                | -                | -               |
| Interfund transfers       |                | -              | -               | -                | -                |                 |
| Total Parks               | 301,860        | 270,068        | 230,330         | 233,250          | 233,250          | 233,250         |
| Non-Departmental          |                |                |                 |                  |                  |                 |
| Personnel services        | 19,646         | 27,563         | 29,570          | 26,520           | 26,520           | 26,520          |
| Materials and services    | 21,357         | 71,634         | 22,800          | 39,640           | 39,640           | 39,640          |
| Equipment                 | 7,000          | 116,799        | -               | -                | -                | -               |
| Operating contingency     | -              | -              | 778,000         | 805,700          | 805,700          | 805,700         |
| Transfers                 | 612,428        | 27,426         | -               | 140,200          | 194,200          | 194,200         |
| <b>Building Reserve</b>   |                | -              | -               | 3,610            | 3,610            | 3,610           |
| Total Non-departmental    | 660,431        | 243,422        | 830,370         | 1,015,670        | 1,069,670        | 1,069,670       |
| otal uses                 | 4,511,925      | 3,774,491      | 4,695,920       | 4,977,850        | 5,031,850        | 5,031,850       |
| et change in fund balance | (801,920)      | (15,894)       | (601,609)       | (910,790)        | (964,790)        | (945,790)       |
| Reserve for Prepaids      |                | (27,605)       | -               | -                | -                | -               |
| nding fund balance        | 1,261,467      | 1,217,968      | 428,748         | 577,738          | 523,738          | 523,738         |

|     |     |                  |                                | Actual        | Actual        | Adopted          | Proposed  | Approved      | Adopted   |
|-----|-----|------------------|--------------------------------|---------------|---------------|------------------|-----------|---------------|-----------|
| Fd  | Dpt |                  | Acct                           | 2011-12       | 2012-13       | 2013-14          | 2014-15   | 2014-15       | 2014-15   |
|     |     |                  | Resources                      |               |               |                  |           |               |           |
| 001 | 000 | 301000           | Beginning working capital      | 2,063,388     | 1,261,467     | 1,030,357        | 1,488,528 | 1,488,528     | 1,469,528 |
|     |     |                  | Revenues                       |               |               |                  |           |               |           |
| 001 | 000 | 202000           | Property taxes                 | 1 400 505     | 1 405 400     | 1 412 500        | 1 452 000 | 1 450 000     | 1 450 000 |
| 001 |     | 302000           | Property tax revenue           | 1,408,527     | 1,407,400     | 1,413,700        | 1,452,890 | 1,452,890     | 1,452,890 |
| 001 |     | 303000<br>322000 | Previous levied taxes          | 60,455<br>229 | 94,496<br>187 | 77,400           | 82,000    | 82,000<br>310 | 82,000    |
| 001 | 000 | 322000           | Property tax interest          |               |               | 300<br>1,491,400 | 310       |               | 310       |
|     |     |                  | Property taxes                 | 1,469,211     | 1,502,083     | 1,491,400        | 1,535,200 | 1,535,200     | 1,535,200 |
|     |     |                  | Franchise fees                 |               |               |                  |           |               |           |
| 001 |     | 306000           | Franchise taxes                | 709,373       | 721,499       | 740,000          | 758,500   | 758,500       | 758,500   |
| 001 | 000 | 373000           | In lieu of franchise fees      | 589,048       | 655,707       | 702,000          | 711,000   | 711,000       | 711,000   |
|     |     |                  | Franchise fees                 | 1,298,420     | 1,377,207     | 1,442,000        | 1,469,500 | 1,469,500     | 1,469,500 |
|     |     |                  | Licenses and permits           |               |               |                  |           |               |           |
| 001 | 000 | 311000           | Business licenses              | 79,790        | 82,622        | 78,000           | 85,260    | 85,260        | 85,260    |
| 001 | 000 | 317000           | Dog licenses                   | 30,334        | 29,208        | 28,000           | 23,000    | 23,000        | 23,000    |
| 001 | 000 | 319000           | Camping fees                   | 1,114         | 1,926         | 1,500            | 2,000     | 2,000         | 2,000     |
| 001 | 000 | 312000           | Building permits               | -             | -             | 63,170           | 101,500   | 101,500       | 101,500   |
| 001 | 000 | 313000           | Plumbing permit fees           | -             | -             | 23,400           | 35,530    | 35,530        | 35,530    |
| 001 | 000 | 314000           | Mechanical permit fee          | -             | -             | 8,220            | 11,170    | 11,170        | 11,170    |
| 001 | 000 | 315000           | Plan check fees                | -             | -             | 39,430           | 55,830    | 55,830        | 55,830    |
| 001 | 000 | 324000           | Planning fees                  | 15,846        | 19,166        | 14,000           | 20,000    | 20,000        | 20,000    |
|     |     |                  | Licenses and permits           | 127,084       | 132,921       | 255,720          | 334,290   | 334,290       | 334,290   |
|     |     |                  | Fines and forfeitures          |               |               |                  |           |               |           |
| 001 | 000 | 318000           | Fines- library                 | 21,862        | 14,787        | 14,000           | 14,000    | 14,000        | 14,000    |
| 001 | 000 | 341000           | Fines                          | 225,615       | 226,934       | 200,000          | 193,000   | 193,000       | 193,000   |
|     |     |                  | Fines and forfeitures          | 247,476       | 241,721       | 214,000          | 207,000   | 207,000       | 207,000   |
|     |     |                  | Intergovernmental              |               |               |                  |           |               |           |
| 001 | 000 | 309000           | Natural gas royalties          | 17,901        | 8,988         | 14,000           | 10,000    | 10,000        | 10,000    |
| 001 |     | 325000           | Cigarette tax                  | 18,870        | 18,333        | 16,800           | 16,170    | 16,170        | 16,170    |
| 001 |     | 326000           | Alcohol beverage tax           | 164,652       | 171,986       | 175,000          | 185,400   | 185,400       | 185,400   |
| 001 | 000 | 332000           | ARRA federal law grant         | -             | 1,516         | -                | _         | , <u>-</u>    | -         |
| 001 |     | 334000           | State grants                   | 13,800        | 16,500        | 16,700           | 16,500    | 16,500        | 16,500    |
| 001 |     | 334100           | State grants - Revenue Sharing | -             | 4,485         | 118,000          | 118,450   | 118,450       | 118,450   |
| 001 | 000 | 335000           | National parks service grant   | 6,980         | 4,659         | 13,000           | 15,000    | 15,000        | 15,000    |
| 001 | 000 | 362000           | Intergov revenue               | 45,000        | 45,000        | 45,000           | 45,000    | 45,000        | 45,000    |
| 001 | 000 | 363000           | Intergov Scappoose judge       | 13,920        | -             | -                | -         | -             | -         |
| 001 | 000 | 364000           | Intergov Scappoose attorney    | 23,310        |               |                  | -         | -             |           |
|     |     |                  | Intergovernmental              | 304,433       | 271,467       | 398,500          | 406,520   | 406,520       | 406,520   |
| 001 | 000 | 346000           | Interest earnings              | 12,221        | 11,203        | 10,000           | 10,000    | 10,000        | 10,000    |

| Fd  | Dpt |        | Acct                           | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----|--------|--------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     |     |        | Miscellaneous                  |                |                |                 |                  |                  |                 |
| 001 | 000 | 315200 | Non-resident library card fees | -              | 4,745          | 4,000           | 4,000            | 4,000            | 4,000           |
| 001 | 000 | 320000 | Miscellaneous - park           | 2,145          | 14,056         | 12,000          | 5,000            | 5,000            | 5,000           |
| 001 | 000 | 320000 | D.A.R.E donations              | 1,491          | -              | -               | -                | -                | -               |
| 001 | 000 | 323000 | Miscellaneous - police         | 8,335          | 3,585          | 3,000           | 4,000            | 4,000            | 4,000           |
| 001 | 000 | 327000 | Public art fee                 | 1,656          | -              | -               | -                | -                | -               |
| 001 | 000 | 344000 | Court reimbursements           | 10,280         | 5,283          | 5,000           | 4,040            | 4,040            | 4,040           |
| 001 | 000 | 347000 | Miscellaneous - cert           | 2,278          | 6,255          | -               | -                | -                | -               |
| 001 | 000 | 351000 | Police trainee fee             | 9,618          | 9,052          | 7,800           | 8,000            | 8,000            | 8,000           |
| 001 | 000 | 354000 | Miscellaneous                  | 18,912         | (7,144)        | 5,000           | 5,000            | 5,000            | 5,000           |
| 001 | 000 | 356000 | Rents                          | 3,000          | 3,000          | 3,000           | 3,000            | 3,000            | 3,000           |
| 001 | 000 | 358000 | Contribution- C.E.N.T.         | 20,000         |                | -               | -                | -                | -               |
| 001 | 000 | 366000 | Excise tax                     |                |                | 100             | -                | -                | -               |
| 001 | 000 | 370000 | Insurance proceeds             | 66,498         | 60,983         | 5,000           | 5,500            | 5,500            | 5,500           |
| 001 | 000 | 371000 | Donation- parks                | 818            | 753            | 500             | 1,500            | 1,500            | 1,500           |
| 001 | 000 | 374000 | McCormick softball field don.  | 40             | -              | 100             | 100              | 100              | 100             |
|     |     |        | Miscellaneous                  | 145,070        | 100,568        | 45,500          | 40,140           | 40,140           | 40,140          |
| 001 | 000 | 389100 | Indirect cost allocation       | 56,251         | 52,898         | 54,410          | 64,410           | 64,410           | 64,410          |
|     |     |        | Transfers                      |                |                |                 |                  |                  |                 |
| 001 | 000 | 392000 | Revenue sharing                | -              | 50,000         | 132,781         | -                | -                | -               |
| 001 | 000 | 392000 | Parks SDC - debt service       | 47,996         | 16,501         | - 1             | -                | -                | -               |
| 001 | 000 | 392000 | Reimbursement economic develop | _              |                | 50,000          | -                | -                | 19,000          |
|     |     |        | Transfers                      | 49,837         | 68,529         | 182,781         | -                | -                | 19,000          |
|     |     |        | Total Revenues                 | 3,710,004      | 3,758,597      | 4,094,311       | 4,067,060        | 4,067,060        | 4,086,060       |
|     |     | ,      | Total resources                | 5,773,392      | 5,020,064      | 5,124,668       | 5,555,588        | 5,555,588        | 5,555,588       |

| Fd  | Dpt |        | Acct                                | Actual 2011-12 | Actual 2012-13 | Adopted<br>2013-14 | Proposed<br>2014-15 | Approved 2014-15 | Adopted<br>2014-15 |
|-----|-----|--------|-------------------------------------|----------------|----------------|--------------------|---------------------|------------------|--------------------|
| -   |     | l.     | Uses                                |                |                |                    |                     |                  |                    |
| 001 | 100 |        | Mayor and City Council              |                |                |                    |                     |                  |                    |
|     |     |        | Personnel services                  |                |                |                    |                     |                  |                    |
| 001 | 100 | 401000 | Salary                              | 30,300         | 30,360         | 30,000             | 30,000              | 30,000           | 30,000             |
| 001 |     | 415000 | SSI taxes                           | 2,318          | 2,323          | 2,300              | 2,300               | 2,300            | 2,300              |
| 001 | 100 | 417000 | Workers comp                        | 30             | 31             | 50                 | 50                  | 50               | 50                 |
|     |     |        | Total Personnel services            | 32,648         | 32,714         | 32,350             | 32,350              | 32,350           | 32,350             |
|     |     |        | Materials and Services              |                |                |                    |                     |                  |                    |
| 001 | 100 | 455000 | Insurance                           | 5,950          | -              | -                  | -                   | -                | -                  |
| 001 | 100 | 457000 | Office supplies                     | 129            | 92             | 200                | 150                 | 150              | 150                |
| 001 | 100 | 461000 | Public meetings                     | 596            | 653            | 1,000              | 500                 | 500              | 500                |
| 001 | 100 | 473000 | Miscellaneous                       | 2,423          | 2,765          | 2,300              | 2,600               | 2,600            | 2,600              |
| 001 | 100 | 490000 | Professional development            | 11,577         | 13,248         | 15,560             | 15,700              | 15,700           | 15,700             |
| 001 | 100 | 500000 | Information services                | 2,928          | 3,425          | 3,000              | 3,110               | 3,110            | 3,110              |
| 001 | 100 | 558100 | Grants and awards                   | -              | -              | -                  | 10,000              | 10,000           | 10,000             |
|     |     |        | Total Materials and Services        | 23,603         | 20,183         | 22,060             | 32,060              | 32,060           | 32,060             |
| 001 | 100 |        | <b>Total Mayor and City Council</b> | 56,251         | 52,897         | 54,410             | 64,410              | 64,410           | 64,410             |
| 001 | 103 |        | Municipal Court                     |                |                |                    |                     |                  |                    |
|     |     |        | Personnel services                  |                |                |                    |                     |                  |                    |
| 001 | 103 | 401000 | Salary                              | 185,442        | 83,520         | 87,410             | 92,780              | 92,780           | 92,780             |
| 001 | 103 | 415000 | SSI taxes                           | 14,161         | 6,349          | 6,730              | 7,170               | 7,170            | 7,170              |
| 001 | 103 | 416000 | Retirement                          | 41,580         | 17,069         | 19,860             | 19,370              | 19,370           | 19,370             |
| 001 | 103 | 417000 | Workers comp                        | 302            | 172            | 170                | 200                 | 200              | 200                |
| 001 | 103 | 418000 | Medical benefits                    | 37,722         | 33,135         | 39,200             | 41,230              | 41,230           | 41,230             |
| 001 | 103 | 419000 | Disability/life ins                 | 547            | 389            | 380                | 420                 | 420              | 420                |
| 001 | 103 | 422000 | Longevity                           | 360            | 360            | 600                | 960                 | 960              | 960                |
| 001 | 103 | 438000 | VEBA                                | 3,073          | 1,811          | 1,750              | 1,560               | 1,560            | 1,560              |
| 001 | 103 | 449100 | Direct labor charge                 | 14,163         | -              | -                  | -                   | -                | -                  |
| 001 | 103 | 471000 | PF health                           | 805            | 208            | 840                | 960                 | 960              | 960                |
|     |     |        | Total Personnel services            | 298,155        | 143,013        | 156,940            | 164,650             | 164,650          | 164,650            |
|     |     |        | Materials and Services              |                |                |                    |                     |                  |                    |
| 001 | 103 | 454000 | Attorney                            | 2,770          | 1,490          | 1,500              | -                   | -                | -                  |
| 001 | 103 | 455000 | Insurance                           | 5,590          | -              | -                  | -                   | -                | -                  |
| 001 | 103 | 457000 | Office supplies                     | 1,822          | 1,650          | 500                | 1,000               | 1,000            | 1,000              |
| 001 | 103 | 465000 | Jury / witness fees                 | 50             | 1,434          | 2,900              | 2,500               | 2,500            | 2,500              |
| 001 | 103 | 480000 | Postage                             | 1,642          | -              | -                  | -                   | -                | -                  |
| 001 | 103 | 473000 | Miscellaneous                       | -              | (52)           | 500                | 500                 | 500              | 500                |
| 001 | 103 | 490000 | Professional development            | 2,461          | 614            | 1,600              | 1,500               | 1,500            | 1,500              |
| 001 | 103 | 500000 | Information services                | 19,299         | 17,411         | 15,000             | 15,850              | 15,850           | 15,850             |
| 001 | 103 | 511000 | Reference materials                 | 493            | 70             | 250                | 330                 | 330              | 330                |
| 001 |     | 554000 | Professional services               | 45,311         | 119,533        | 128,300            | 133,200             | 133,200          | 133,200            |
| 001 | 103 | 579100 | Indirect cost allocation            | 44,296         | 39,248         | 28,030             | 29,890              | 29,890           | 29,890             |
|     |     |        | Total Materials and Services        | 123,734        | 181,398        | 178,580            | 184,770             | 184,770          | 184,770            |
|     |     |        | Interfund transfers                 |                |                |                    |                     |                  |                    |
| 001 | 103 | 692000 | Capital replacement reserve         | 4,800          | 4,800          | -                  | -                   | -                | -                  |
|     |     |        | Total interfund transfers           | 4,800          | 4,800          |                    |                     |                  |                    |
| 001 | 103 |        | Total Municipal Court               | 426,689        | 329,211        | 335,520            | 349,420             | 349,420          | 349,420            |

| Fd  | Dpt |        | Acct                          | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----|--------|-------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
| 001 | 104 |        | Planning                      |                |                |                 |                  |                  |                 |
| 001 | 10. |        | Personnel services            |                |                |                 |                  |                  |                 |
| 001 | 104 | 401000 | Salary                        | 115,008        | 70,044         | 71,460          | 74,010           | 74,010           | 74,010          |
| 001 | 104 | 415000 | SSI taxes                     | 8,798          | 5,348          | 5,470           | 5,660            | 5,660            | 5,660           |
| 001 | 104 | 416000 | Retirement                    | 26,550         | 17,413         | 19,440          | 18,730           | 18,730           | 18,730          |
| 001 | 104 | 417000 | Workers comp                  | 205            | 120            | 120             | 130              | 130              | 130             |
| 001 | 104 | 418000 | Medical benefits              | 13,372         | 6,776          | 7,140           | 6,760            | 6,760            | 6,760           |
| 001 | 104 | 419000 | Disability/life ins           | 375            | 195            | 190             | 210              | 210              | 210             |
| 001 | 104 | 438000 | VEBA                          | 2,188          | 1,476          | 1,430           | 1,080            | 1,080            | 1,080           |
| 001 | 104 | 449100 | Direct labor charge           |                | 27,938         | 29,630          | 30,720           | 30,720           | 30,720          |
| 001 | 104 | 449200 | Direct labor charge           | (74,229)       | (35,480)       | (36,850)        | (37,310)         | (37,310)         | (37,310)        |
| 001 | 104 | 471000 | PF health                     | 420            | -              | -               | -                | -                | -               |
|     |     |        | Total Personnel services      | 92,687         | 93,830         | 98,030          | 99,990           | 99,990           | 99,990          |
|     |     |        | Materials and Services        |                |                |                 |                  |                  |                 |
| 001 | 104 | 454000 | Attorney expense              | 1,986          | 2,568          | 3,000           | 3,000            | 3,000            | 3,000           |
| 001 | 104 | 455000 | Insurance                     | 2,380          |                | -               | ĺ                | ŕ                | ,               |
| 001 | 104 | 457000 | Office supplies               | 55             | -              | 300             | 300              | 300              | 300             |
| 001 | 104 | 461000 | Public meetings               | 1,447          | 850            | 840             | 840              | 840              | 840             |
| 001 | 104 | 490000 | Professional development      | 1,510          | 1,066          | 1,200           | 2,300            | 2,300            | 2,300           |
| 001 | 104 | 493000 | Legal notices                 | 909            | 1,947          | 1,300           | 1,300            | 1,300            | 1,300           |
| 001 | 104 | 494000 | Recording fees                | 403            | 173            | 500             | 510              | 510              | 510             |
| 001 | 104 | 500000 | Information services          | 3,713          | 3,219          | 3,720           | 4,420            | 4,420            | 4,420           |
| 001 | 104 | 559000 | Special projects              | 7,801          | 4,872          | 13,000          | 15,000           | 15,000           | 15,000          |
| 001 | 104 | 579100 | Indirect cost allocation      | 13,066         | 17,919         | 13,100          | 14,890           | 14,890           | 14,890          |
|     |     |        | Total Materials and Services  | 33,271         | 32,614         | 36,960          | 42,560           | 42,560           | 42,560          |
|     |     |        | Special Payments              |                |                |                 |                  |                  |                 |
| 001 | 104 | 558321 | Main street program           | _              | _              | 12,000          | 21,000           | 21,000           | 21,000          |
| 001 | 104 | 558322 | Col Cnty Economic Devel. Team | _              | _              | 15,000          | 15,000           | 15,000           | 15,000          |
|     |     |        | Total Special Payments        | -              | -              | 27,000          | 36,000           | 36,000           | 36,000          |
| 001 | 104 |        | <b>Total Planning</b>         | 125,958        | 126,444        | 161,990         | 178,550          | 178,550          | 178,550         |

| Fd  | Dpt        | Acct                         | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|------------|------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
| 001 | 105        | Building                     |                |                |                 |                  |                  |                 |
|     |            | Personnel services           |                |                |                 |                  |                  |                 |
| 001 | 105 401000 | Salary                       |                |                | 79,280          | 78,870           | 78,870           | 78,870          |
| 001 | 105 415000 | SSI taxes                    |                |                | 6,060           | 6,030            | 6,030            | 6,030           |
| 001 | 105 416000 | Retirement                   |                |                | 21,570          | 19,960           | 19,960           | 19,960          |
| 001 | 105 417000 | Workers comp                 |                |                | 670             | 730              | 730              | 730             |
| 001 | 105 418000 | Medical benefits             |                |                | 21,180          | 6,760            | 6,760            | 6,760           |
| 001 | 105 419000 | Disability/life ins          |                |                | 190             | 210              | 210              | 210             |
| 001 | 105 438000 | VEBA                         |                |                | 1,520           | 1,080            | 1,080            | 1,080           |
| 001 | 105 449100 | Direct labor charge          |                |                | 24,770          | 43,900           | 43,900           | 43,900          |
| 001 | 105 449200 | Direct labor charge          |                |                | (8,510)         | (7,410)          | (7,410)          | (7,410)         |
| 001 | 105 471000 | PF health                    |                |                | 420             | 480              | 480              | 480             |
|     |            | Total Personnel services     | -              |                | 147,150         | 150,610          | 150,610          | 150,610         |
|     |            | Materials and Services       |                |                |                 |                  |                  |                 |
| 001 | 105 452000 | Plan review expense          |                |                | 4,500           | -                | -                | -               |
| 001 | 105 454000 | Attorney expense             |                |                | 2,000           | 2,000            | 2,000            | 2,000           |
| 001 | 105 457000 | Office supplies              |                |                | 1,200           | 2,000            | 2,000            | 2,000           |
| 001 | 105 458000 | Telephone expense            |                |                | 800             | 800              | 800              | 800             |
| 001 | 105 473000 | Miscellaneous                |                |                | 1,000           | 1,000            | 1,000            | 1,000           |
| 001 | 105 490000 | Professional development     |                |                | 2,500           | 2,500            | 2,500            | 2,500           |
| 001 | 105 500000 | Information services         |                |                | 7,000           | 7,420            | 7,420            | 7,420           |
| 001 | 105 502000 | Vehicle expense              |                |                | 300             | -                | -                | -               |
| 001 | 105 531000 | Gasoline                     |                |                | 1,000           | -                | -                | -               |
| 001 | 105 554000 | Contract services            | -              | -              | -               | 15,600           | 15,600           | 15,600          |
| 001 | 105 579100 | Indirect cost allocation     |                |                | 16,480          | 18,490           | 18,490           | 18,490          |
|     |            | Total Materials and Services |                | -              | 36,780          | 49,810           | 49,810           | 49,810          |
| 001 | 105        | Total Building               | -              | -              | 183,930         | 200,420          | 200,420          | 200,420         |

| Fd  | Dpt |        | Acct                           | Actual 2011-12 | Actual 2012-13 | Adopted<br>2013-14 | Proposed<br>2014-15 | Approved 2014-15 | Adopted<br>2014-15 |
|-----|-----|--------|--------------------------------|----------------|----------------|--------------------|---------------------|------------------|--------------------|
| 001 | 002 |        | Police                         |                |                |                    |                     |                  |                    |
|     |     |        | Personnel services             |                |                |                    |                     |                  |                    |
| 001 | 002 | 401000 | Salary                         | 1,113,359      | 1,050,160      | 1,048,820          | 1,066,580           | 1,066,580        | 1,066,580          |
| 001 | 002 | 409000 | Overtime                       | 84,024         | 85,161         | 73,000             | 72,970              | 72,970           | 72,970             |
| 001 | 002 | 409100 | Overtime - Riembr              | (5,896)        | (3,626)        | -                  | -                   | -                | -                  |
| 001 | 002 | 415000 | SSI taxes                      | 100,321        | 95,619         | 96,540             | 97,740              | 97,740           | 97,740             |
| 001 | 002 | 416000 | Retirement                     | 297,169        | 282,624        | 334,420            | 314,620             | 314,620          | 314,620            |
| 001 | 002 | 417000 | Workers comp                   | 25,748         | 23,811         | 21,440             | 22,850              | 22,850           | 22,850             |
| 001 | 002 | 418000 | Medical benefits               | 311,943        | 300,750        | 310,580            | 315,070             | 315,070          | 315,070            |
| 001 | 002 | 419000 | Disability/life ins            | 3,555          | 3,460          | 3,230              | 3,570               | 3,570            | 3,570              |
| 001 | 002 | 421000 | Holiday pay                    | 18,578         | 9,860          | 22,770             | 23,800              | 23,800           | 23,800             |
| 001 | 002 | 422000 | Longevity                      | 1,560          | 1,680          | 900                | 900                 | 900              | 900                |
| 001 | 002 | 435000 | Certification                  | 55,939         | 61,988         | 69,060             | 62,330              | 62,330           | 62,330             |
| 001 | 002 | 436000 | Incentive pay                  | 6,217          | 5,960          | 5,760              | 6,720               | 6,720            | 6,720              |
| 001 | 002 | 437000 | Physical fit incent pay        | 33,379         | 34,418         | 42,360             | 44,420              | 44,420           | 44,420             |
| 001 | 002 | 438000 | VEBA                           | 21,069         | 20,046         | 20,970             | 17,660              | 17,660           | 17,660             |
| 001 | 002 | 448000 | Uniforms                       | 16,467         | 18,397         | 17,250             | 17,780              | 17,780           | 17,780             |
| 001 | 002 | 471000 | PF health                      | 4,677          | 4,894          | 2,940              | 7,200               | 7,200            | 7,200              |
| 001 | 002 | 420000 | Unemployment                   | 3,820          | -              | -                  | -                   | -                | _                  |
| 001 | 002 | 449100 | Direct labor charge            | 2,981          | 3,041          | 3,160              | 3,200               | 3,200            | 3,200              |
| 001 | 002 | 449200 | Direct labor charge            | (112,530)      | (147,834)      | (128,050)          | (109,010)           | (109,010)        | (109,010)          |
|     |     |        | Total Personnel services       | 1,982,379      | 1,850,409      | 1,945,150          | 1,968,400           | 1,968,400        | 1,968,400          |
|     |     |        | Materials and Services         |                |                |                    |                     |                  |                    |
| 001 | 002 | 454000 | Attorney expense               | 11,775         | 32,500         | 20,000             | 15,000              | 15,000           | 15,000             |
| 001 |     | 455000 | Insurance                      | 50,902         | 27,355         | 29,920             | 35,850              | 35,850           | 35,850             |
| 001 |     | 456000 | ARRA law enforcement           | 77,466         | 40,382         |                    | _                   | -                | -                  |
| 001 |     | 457000 | Office supplies                | 4,432          | 4,484          | 5,000              | 5,000               | 5,000            | 5,000              |
| 001 |     | 458000 | Telecommunication expense      | 16,364         | 18,366         | 26,600             | 28,420              | 28,420           | 28,420             |
| 001 |     | 459000 | Utilities                      | 7,568          | 7,292          | 7,200              | 7,920               | 7,920            | 7,920              |
| 001 |     | 470000 | Building expense               | 4,509          | 4,789          | 5,000              | 4,500               | 4,500            | 4,500              |
| 001 |     | 473000 | Miscellaneous                  | 10,064         | 11,450         | 17,000             | 17,000              | 17,000           | 17,000             |
| 001 |     | 480000 | Postage                        | 119            | 201            | 500                | 500                 | 500              | 500                |
| 001 |     | 490000 | Police training/supplies       | 15,113         | 14,198         | 20,000             | 20,000              | 20,000           | 20,000             |
| 001 |     | 500000 | Information services           | 14,600         | 14,313         | 20,000             | 20,300              | 20,300           | 20,300             |
| 001 |     | 501000 | Operating materials & supplies | 24,589         | 15,587         | 28,000             | 25,000              | 25,000           | 25,000             |
| 001 |     | 502000 | Equipment expense              | 23,310         | 21,477         | 20,000             | 25,000              | 25,000           | 25,000             |
| 001 |     | 503000 | K9 expense                     | 924            | 1,389          | 1,500              | 1,500               | 1,500            | 1,500              |
| 001 |     | 504000 | Ammunition                     | 8,402          | 10,187         | 11,800             | 8,000               | 8,000            | 8,000              |
| 001 |     | 508000 | Janitorial services            | 3,818          | 5,281          | 5,400              | 5,360               | 5,360            | 5,360              |
| 001 |     | 510000 | Automotive expenses            | 16,301         | 19,532         | 20,000             | 20,000              | 20,000           | 20,000             |
| 001 |     | 514000 | C.E.R.T. equipment             | 201            | 457            | 1,000              | 1,000               | 1,000            | 1,000              |
| 001 |     | 522000 | Radio & radar maint            | 1,033          | 3,581          | 3,500              | 3,500               | 3,500            | 3,500              |
| 001 |     | 526000 | Publicity                      | 1,797          | 149            | 2,000              | 1,000               | 1,000            | 1,000              |
| 001 |     | 531000 | Gasoline expense               | 50,791         | 42,156         | 40,000             | 42,000              | 42,000           | 42,000             |
| 001 |     | 554000 | Contractual services           | 1,847          | 5,880          | 3,000              | 3,000               | 3,000            | 3,000              |
| 001 |     | 579100 | Indirect cost allocation       | 99,480         | 107,599        | 134,080            | 133,680             | 133,680          | 133,680            |
|     |     |        | Total Materials and Services   | 445,405        | 408,605        | 421,500            | 423,530             | 423,530          | 423,530            |
| 001 | 002 | 578000 | Other capital expense          | -,             |                |                    |                     | -,               | -,                 |
| 001 | 002 | 270000 | • •                            | 2 427 795      | 2.250.014      | 2266.650           | 2 201 020           | 2 201 020        | 2 201 020          |
|     |     |        | Total Police                   | 2,427,785      | 2,259,014      | 2,366,650          | 2,391,930           | 2,391,930        | 2,391,930          |

| 00   | 1101 | arr    | una Emercin Bud,             |         |          |          |          |          |          |
|------|------|--------|------------------------------|---------|----------|----------|----------|----------|----------|
| 17:3 | D.   |        | Anat                         | Actual  | Actual   | Adopted  | Proposed | Approved | Adopted  |
|      |      |        | Acct                         | 2011-12 | 2012-13  | 2013-14  | 2014-15  | 2014-15  | 2014-15  |
| 001  | 004  |        | Library                      |         |          |          |          |          |          |
|      |      |        | Personnel services           |         |          |          |          |          |          |
| 001  |      | 401000 | Salary                       | 232,117 | 253,807  | 262,990  | 273,010  | 273,010  | 273,010  |
| 001  |      | 409000 | Overtime                     | 362     | 818      | -        | -        | -        | -        |
| 001  |      | 415000 | SSI taxes                    | 17,764  | 19,384   | 20,230   | 21,020   | 21,020   | 21,020   |
| 001  |      | 416000 | Retirement                   | 51,987  | 56,500   | 64,100   | 61,360   | 61,360   | 61,360   |
| 001  |      | 417000 | Workers comp                 | 493     | 551      | 550      | 610      | 610      | 610      |
| 001  |      | 418000 | Medical benefits             | 42,579  | 45,415   | 46,750   | 47,440   | 47,440   | 47,440   |
| 001  | 004  | 419000 | Disability/life ins          | 732     | 779      | 760      | 840      | 840      | 840      |
| 001  | 004  | 422000 | Longevity                    | 1,500   | 1,500    | 1,500    | 1,800    | 1,800    | 1,800    |
| 001  | 004  | 438000 | VEBA                         | 3,675   | 4,549    | 4,440    | 4,320    | 4,320    | 4,320    |
| 001  | 004  | 449200 | Direct labor charge          |         | (25,390) | (26,540) | (32,940) | (32,940) | (32,940) |
|      |      |        | Total Personnel services     | 351,210 | 357,913  | 374,780  | 377,460  | 377,460  | 377,460  |
|      |      |        | Materials and Services       |         |          |          |          |          |          |
| 001  | 004  | 454000 | Attorney                     | 5,246   | -        | 1,000    | -        | -        | -        |
| 001  | 004  | 455000 | Insurance                    | 12,841  | 7,110    | 7,810    | 9,360    | 9,360    | 9,360    |
| 001  | 004  | 457000 | Office supplies              | 5,106   | 4,985    | 5,100    | 5,180    | 5,180    | 5,180    |
| 001  | 004  | 458000 | Telephone expense            | 2,780   | 3,074    | 2,950    | 3,400    | 3,400    | 3,400    |
| 001  | 004  | 459000 | Utilities                    | 13,811  | 11,595   | 14,400   | 15,050   | 15,050   | 15,050   |
| 001  | 004  | 470000 | Building expense             | 15,613  | 104      | 12,000   | 17,000   | 17,000   | 17,000   |
| 001  | 004  | 473000 | Misc. expense                | 1,554   | 1,417    | 1,800    | 1,800    | 1,800    | 1,800    |
| 001  | 004  | 481000 | Visual Materials             | 2,266   | 4,323    | 3,100    | 3,750    | 3,750    | 3,750    |
| 001  | 004  | 483000 | Audio Materials              | 2,925   | 3,768    | 4,300    | 3,760    | 3,760    | 3,760    |
| 001  | 004  | 490000 | Professional development     | 839     | 583      | 750      | 750      | 750      | 750      |
| 001  | 004  | 500000 | Information services         | 20,395  | 21,784   | 20,740   | 21,050   | 21,050   | 21,050   |
| 001  | 004  | 508000 | Janitorial services          | 19,537  | 14,653   | 16,020   | 14,900   | 14,900   | 14,900   |
| 001  | 004  | 511000 | Printed Materials            | 26,804  | 25,494   | 25,500   | 25,880   | 25,880   | 25,880   |
| 001  | 004  | 512000 | Periodicals                  | 5,004   | 2,373    | 2,570    | 2,610    | 2,610    | 2,610    |
| 001  | 004  | 517000 | Library programs             | 4,973   | 5,526    | 5,200    | 5,410    | 5,410    | 5,410    |
| 001  | 004  | 517100 | Digital resources            |         | 3,528    | 3,630    | 3,680    | 3,680    | 3,680    |
| 001  | 004  | 518000 | Interlibrary services        | 1,920   | 1,970    | 2,070    | 2,100    | 2,100    | 2,100    |
| 001  | 004  | 519000 | Furnishing/shelving exp      | 239     | 1,101    | 1,000    | 1,000    | 1,000    | 1,000    |
| 001  | 004  | 579100 | Indirect cost allocation     | 19,890  | 22,134   | 28,000   | 30,060   | 30,060   | 30,060   |
|      |      |        | Total materials and services | 161,742 | 135,522  | 157,940  | 166,740  | 166,740  | 166,740  |
|      |      |        | Total library services       | 512,952 | 493,435  | 532,720  | 544,200  | 544,200  | 544,200  |

| Fd  | Dpt |        | Acct                             | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed<br>2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----|--------|----------------------------------|----------------|----------------|-----------------|---------------------|------------------|-----------------|
| 001 | 005 |        | Parks                            |                |                |                 |                     | -                |                 |
|     |     |        | Personnel services               |                |                |                 |                     |                  |                 |
| 001 | 005 | 449100 | Direct labor charge              | 109,029        | 115,248        | 101,440         | 103,600             | 103,600          | 103,600         |
|     |     |        | Total Personnel services         | 109,029        | 115,248        | 101,440         | 103,600             | 103,600          | 103,600         |
|     |     |        | Materials and Services           |                |                |                 |                     |                  |                 |
| 001 | 005 | 457000 | Office supplies                  | 842            | 532            | 500             | 500                 | 500              | 500             |
| 001 | 005 | 458000 | Telephone expense                | 2,305          | 2,374          | 2,500           | 2,400               | 2,400            | 2,400           |
| 001 | 005 | 459000 | Utilities                        | 39,834         | 22,871         | 15,000          | 18,000              | 18,000           | 18,000          |
| 001 | 005 | 470000 | Building expense                 | 1,189          | 824            | 500             | -                   | -                | -               |
| 001 | 005 | 490000 | Professional development         | 899            | 677            | 500             | 1,000               | 1,000            | 1,000           |
| 001 | 005 | 501000 | Operating materials and supplies | 34,183         | 29,763         | 37,500          | 35,000              | 35,000           | 35,000          |
| 001 | 005 | 509000 | Marine board expense             | 2,790          | 11,746         | 16,500          | 16,500              | 16,500           | 16,500          |
| 001 | 005 | 513000 | Chemicals                        | 7,443          | 4,804          | 6,500           | 6,500               | 6,500            | 6,500           |
| 001 | 005 | 531000 | Gasoline expense                 | 9,133          | 11,064         | 10,500          | 10,500              | 10,500           | 10,500          |
| 001 | 005 | 554000 | Professional services            | 19,161         | 15,307         | 16,000          | 16,000              | 16,000           | 16,000          |
| 001 | 005 | 579100 | Indirect cost allocation         | 23,212         | 18,254         | 22,890          | 23,250              | 23,250           | 23,250          |
|     |     |        | Total materials and services     | 140,992        | 118,216        | 128,890         | 129,650             | 129,650          | 129,650         |
|     |     |        | Debt Service                     |                |                |                 |                     |                  |                 |
| 001 | 005 | 563000 | Principle expense                | 47,522         | 34,721         | -               | -                   | -                | -               |
| 001 | 005 | 569000 | Interest expense                 | 4,318          | 1,883          | -               | -                   | -                | -               |
|     |     |        | Total debt service               | 51,839         | 36,604         | -               | -                   | -                | -               |
| 001 | 005 | 575000 | Equipment                        | -              | -              | -               | -                   | -                | -               |
| 001 | 005 | 582000 | Land purchase                    | -              |                | -               | -                   | -                | -               |
|     |     |        | Total capital outlay             | -              | -              | -               | -                   | -                | -               |
|     |     |        | Total Parks                      | 301,860        | 270,068        | 230,330         | 233,250             | 233,250          | 233,250         |

|     |     |          |                                   | Actual    | Actual    | Adopted   | Proposed  | Approved  | Adopted   |
|-----|-----|----------|-----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Fd  | Dpt |          | Acct                              | 2011-12   | 2012-13   | 2013-14   | 2014-15   | 2014-15   | 2014-15   |
| 001 | 110 |          | Non-Departmental                  |           |           |           |           |           |           |
|     |     |          | Personnel services                |           |           |           |           |           |           |
| 001 | 110 | 449100   | Direct labor charge               | 19,646    | 27,563    | 29,570    | 26,520    | 26,520    | 26,520    |
|     |     |          | Total Personnel services          | 19,646    | 27,563    | 29,570    | 26,520    | 26,520    | 26,520    |
|     |     |          | Materials and Services            |           |           |           |           |           |           |
| 001 | 110 | 454000   | Attorney                          | -         | 15,385    | -         |           |           |           |
| 001 | 110 | 459000   | Utilities                         | 2,125     | 3,250     | 3,550     | 3,660     | 3,660     | 3,660     |
| 001 | 110 | 470000   | Building expense                  | -         | 6,006     | 7,350     | 6,600     | 6,600     | 6,600     |
| 001 | 110 | 473000   | Miscellaneous                     | 5,949     | 1,853     | 500       | 500       | 500       | 500       |
| 001 | 110 | 500000   | Information services              | 2,870     | 3,010     | 3,200     | 3,320     | 3,320     | 3,320     |
| 001 | 110 | 554000   | Professional services             | 10,413    | 42,130    | 8,200     | 25,560    | 25,560    | 25,560    |
|     |     |          | Total Materials and Services      | 21,357    | 71,634    | 22,800    | 39,640    | 39,640    | 39,640    |
| 001 | 110 | 575000   | Equipment                         | 7,000     | 116,799   | -         | -         | -         | -         |
|     |     |          | Total capital outlay              | 7,000     | 116,799   | -         | -         | -         | -         |
| 001 | 110 | 596000   | Contingency                       | -         | -         | 778,000   | 805,700   | 805,700   | 805,700   |
|     |     |          | Transfers                         |           |           | -         | -         | -         | -         |
| 001 | 110 | 692000   | Transfer to Community Enhancen    | 550,572   |           | -         | -         | -         | -         |
| 001 | 110 | 692000   | Transfer IT Reserve               | 27,000    |           | -         | 25,000    | 25,000    | 25,000    |
| 001 | 110 | 692000   | Transfer Library Grant Reserve    | -         | -         | -         | 1,800     | 1,800     | 1,800     |
| 001 | 110 | 692000   | Transfer to Capital               | -         | 1,648     | -         | 113,400   | 167,400   | 167,400   |
| 001 | 110 | 692000   | Transfer to building dept.        | 34,856    | 25,778    | -         | -         | -         | -         |
|     |     |          | Total Transfers                   | 612,428   | 27,426    | -         | 140,200   | 194,200   | 194,200   |
| 001 | 110 | 554900   | Building Reserve                  | -         | -         | -         | 3,610     | 3,610     | 3,610     |
|     |     |          | Total Non-departmental            | 660,431   | 243,422   | 830,370   | 1,015,670 | 1,069,670 | 1,069,670 |
|     |     |          | Total uses                        | 4,511,925 | 3,774,491 | 4,695,920 | 4,977,850 | 5,031,850 | 5,031,850 |
|     |     |          | Net change in working capital     | 1,261,467 | 1,245,573 | 428,748   | 577,738   | 523,738   | 523,738   |
|     |     |          | Reserve for Prepaids              |           | (27,605)  |           |           | ,         | ,         |
| 001 | 001 |          | Ending fund balance               | 1,261,467 | 1,217,968 | 428,748   | 577,738   | 523,738   | 523,738   |
|     |     | Total Un | appropriated and Contingency      | 1,261,467 | 1,217,968 | 1,206,748 | 1,383,438 | 1,329,438 | 1,329,438 |
|     |     |          | Percent of operating expenditures | 32%       | 34%       | 31%       | 34%       | 33%       | 33%       |

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# **Building Fund**

**Merged with General Fund 7-1-2013** 

## **Building Fund**

Building Fund was developed to account for the City's building inspection program. The activity of the Building Inspection Division has been accounted for in this fund in an effort to easily comply with ORS 455.210 – accounting for building revenues. However, over the past years since 2008, the total reserves for this fund have been depleted. With the continued increasing subsidy by the General Fund and the continued extremely slow recovery of the housing market, in FY 2013-14 it was determined to merge this fund with the General Fund and track any residual reserves applicable from building revenues in a General Fund reserve account and make available annually a report reconciling usage of applicable revenues and expenditures.

## **Building Fund - Summary**

| -                          | Actual   | Actual  | Adopted | Proposed | Approved     | Adopted |
|----------------------------|----------|---------|---------|----------|--------------|---------|
| _                          | 2011-12  | 2012-13 | 2013-14 | 2014-15  | 2014-15      | 2014-15 |
| Resources                  |          |         |         |          |              |         |
| Beginning working capital  | 18,467   | -       | -       | -        | -            | -       |
| Revenues                   |          |         |         |          |              |         |
| Building permits           | 57,669   | 63,152  | -       | -        | -            | =       |
| Plumbing permit fees       | 19,218   | 23,630  | -       | -        | -            | -       |
| Mechanical permit fee      | 7,254    | 8,266   | -       | -        | -            | -       |
| Plan check fees            | 34,594   | 51,761  | -       | -        | -            | -       |
| Code enforcement fees      | -        | -       | -       | -        | -            | -       |
| Loan proceeds              | -        | -       | -       | -        | -            | -       |
| Charges for services       | -        | -       | -       | -        | -            | -       |
| Miscellaneous              | 2,071    | 55      | -       | -        | _            | -       |
| Transfer from general      | 34,747   | 25,778  | -       | -        | _            |         |
| Total Revenues             | 155,554  | 172,642 | -       | -        | -            | -       |
| Total resources            | 174,021  | 172,642 | -       | -        | <del>-</del> | -       |
| <u>Uses</u>                |          |         |         |          |              |         |
| Personnel services         | 136,854  | 139,880 | -       | -        | -            | =       |
| Materials and services     | 37,167   | 32,763  | -       | -        | -            | -       |
| Contingency                | -        | -       | -       | -        | -            | -       |
| Total uses                 | 174,021  | 172,642 | -       | -        | -            | -       |
| Net change in fund balance | (18,467) | (0)     | -       | -        | -            | -       |
| Ending fund balance        | 0        | (0)     | -       | -        | -            | -       |

## **Building Fund – Line Item Budget**

| No.   No.  |     |     |        |                               | Actual   | Actual  | Adopted | Proposed | Approved | Adopted |
|--|-----|-----|--------|-------------------------------|----------|---------|---------|----------|----------|---------|
| 003   000   301000   Beginning working capital Revenues   Revenu | Fd  | Dpt |        | Acct                          |          |         |         |          |          | _       |
| Revenues   Revenues  |     | 1   |        | Resources                     | •        |         |         |          | •        |         |
| Revenues   Revenues  | 003 | 000 | 301000 | Beginning working capital     | 18.467   | _       | _       | _        | _        | _       |
| 003   000   312000   Building permit   Fes   19218   23,630       -   -   -   -   -  |     |     |        | 0 0 1                         | ,        |         |         |          |          |         |
| 003   000   313000   Plumbing permit fees   19,218   23,630   -   -   -   -   -   -  | 003 | 000 | 312000 |                               | 57,669   | 63,152  | _       | -        | _        | _       |
| 003   000   315000   Plan check fees   34,594   51,761   | 003 | 000 | 313000 | Plumbing permit fees          | 19,218   | 23,630  | -       | -        | -        | -       |
| 003   000   354000   Miscellaneous   2,071   555   -   -   -   -   -   | 003 | 000 | 314000 | Mechanical permit fee         | 7,254    | 8,266   | -       | -        | -        | -       |
| One  | 003 | 000 | 315000 | Plan check fees               | 34,594   | 51,761  | -       | -        | -        | -       |
| Total resources  | 003 | 000 | 354000 | Miscellaneous                 | 2,071    | 55      | -       | -        | -        | -       |
| Personnel services   | 003 | 000 | 392000 | Transfer from general         | 34,747   | 25,778  | -       | -        | -        | -       |
| Personnel services   |     |     |        | Total Revenues                | 155,554  | 172,642 | -       | -        | -        | -       |
| 003   003   401000   Salary   100,478   76,969   -   -   -   -   -   |     |     |        | Total resources               | 174,021  | 172,642 | -       | -        | -        | -       |
| 003   003   415000   SSI taxes   7,280   5,857   -   -   -   -   -   |     |     |        | Personnel services            |          |         |         |          |          |         |
| 003   003   416000   Retirement   23,328   19,134   -   -   -   -   -  | 003 | 003 | 401000 | Salary                        | 100,478  | 76,969  | _       | -        | _        | _       |
| 003         003         417000         Workers comp         745         741         - <td>003</td> <td>003</td> <td>415000</td> <td>SSI taxes</td> <td>7,280</td> <td>5,857</td> <td>_</td> <td>-</td> <td>_</td> <td>_</td>   | 003 | 003 | 415000 | SSI taxes                     | 7,280    | 5,857   | _       | -        | _        | _       |
| 003   003   418000   Medical benefits   33,327   20,088   -   -   -   -   -  | 003 | 003 | 416000 | Retirement                    | 23,328   | 19,134  | -       | -        | -        | -       |
| 003         003         419000         Disability/life ins         358         195         -         <   | 003 | 003 | 417000 | Workers comp                  | 745      | 741     | -       | -        | -        | -       |
| 003 003 438000   VEBA  | 003 | 003 | 418000 | Medical benefits              | 33,327   | 20,088  | -       | -        | -        | -       |
| 003 003 438000   VEBA  | 003 | 003 | 419000 | Disability/life ins           | 358      | 195     | -       | -        | -        | -       |
| 15,654   23,225   -  | 003 | 003 | 438000 |                               | 1,845    | 1,550   | -       | -        | -        | -       |
| O03   O03   O03   O03   O03   O05   O05  | 003 | 003 | 449100 | Direct labor charge           | (46,277) | (8,110) | -       | -        | -        | -       |
| Total Personnel services   | 003 | 003 | 449200 | Direct labor charge           | 15,654   | 23,225  | -       | -        | -        | -       |
| Materials and Services   12,285   5,700   -   -   -   -   -   -   -   -   -  | 003 | 003 | 471000 | PF health                     | 116      | 231     | -       | -        | -        | -       |
| 003         003         452000         Plan review expense         12,285         5,700         -  |     |     |        | Total Personnel services      | 136,854  | 139,880 | -       | -        | -        | -       |
| 003         003         454000         Attorney expense         1,860         3,385         -  |     |     |        | Materials and Services        |          |         |         |          |          |         |
| 003         003         454000         Attorney expense         1,860         3,385         -  | 003 | 003 | 452000 | Plan review expense           | 12,285   | 5,700   | _       | -        | _        | _       |
| 003         003         455000         Insurance         1,780         -   | 003 | 003 | 454000 | -                             | 1,860    | 3,385   | -       | -        | _        | _       |
| 003         003         473000         Miscellaneous         576         280         - </td <td>003</td> <td>003</td> <td>455000</td> <td>• •</td> <td>1,780</td> <td>-</td> <td>_</td> <td>-</td> <td>_</td> <td>-</td>   | 003 | 003 | 455000 | • •                           | 1,780    | -       | _       | -        | _        | -       |
| 003         003         490000         Professional development         165         1,706         -  | 003 | 003 | 457000 | Office supplies               | 141      | 280     | _       | -        | _        | -       |
| 003         003         500000         Information services         6,358         6,049         -  | 003 | 003 | 473000 | Miscellaneous                 | 576      | 280     | -       | -        | -        | -       |
| 003         003         502000         Vehicle expense         11         - <td>003</td> <td>003</td> <td>490000</td> <td>Professional development</td> <td>165</td> <td>1,706</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>  | 003 | 003 | 490000 | Professional development      | 165      | 1,706   | -       | -        | -        | -       |
| 003         003         531000         Gasoline         891         179         -  | 003 | 003 | 500000 | Information services          | 6,358    | 6,049   | -       | -        | -        | -       |
| 003         003         579100         Indirect cost allocation Total Materials and Services         13,111         15,173         -   | 003 | 003 | 502000 | Vehicle expense               |          | 11      | -       | -        | -        | -       |
| Total Materials and Services 37,167 32,763   | 003 | 003 | 531000 | Gasoline                      | 891      | 179     | -       | -        | -        | -       |
| 003         003         596000         Contingency         -   | 003 | 003 | 579100 | Indirect cost allocation      | 13,111   | 15,173  | -       | -        | -        | -       |
| Total expenditures   |     |     |        | Total Materials and Services  | 37,167   | 32,763  | -       | -        | -        | -       |
| Net change in working capital - (0)  | 003 | 003 | 596000 | Contingency                   |          | -       | -       | -        | -        | -       |
|  |     |     |        | Total expenditures            | 174,021  | 172,642 | -       | -        | -        | -       |
| 003 003 Ending fund balance 0 (0)  |     |     |        | Net change in working capital | -        | (0)     | -       | -        | -        | -       |
|  | 003 | 003 |        | Ending fund balance           | 0        | (0)     | -       | -        | -        | -       |

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# 911 Emergency Fund

Per legislative action no-longer required

## **911 Emergency Communications**

The 911 Emergency Communications fund accounts for the allocation per ORS 401.808 of the State 9-1-1 Emergency Telephone Tax Revenue. Local governments are required to use 9-1-1 tax revenue and any investment proceeds thereof for the planning, installation, maintenance, operation and improvements of the 9-1-1 reporting system. These funds are directly distributed to the Columbia 9-1-1 Communications District. However, in accordance with ORS, municipalities are required to appropriate their proportional tax revenue share in order for the Communications Center to receive these funds. The estimated revenues and offsetting expenses are reported to the City on a quarterly basis from the State. Per legislation in 2011-12, no longer required to track pass through.

## 911 Emergency Communications – Line Item Budget

| Fd  | Dpt       | Acct                         | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----------|------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     |           | Resources                    | •              |                |                 |                  |                  | <u>'</u>        |
| 007 | 000 3010  | OO Beginning working capital | -              | -              | -               | -                |                  |                 |
|     |           | Revenues                     |                |                |                 |                  |                  |                 |
| 007 | 000 33500 | 00 Revenue 911               | 63,066         | 61,903         | -               | -                |                  |                 |
|     | 000 Total | Total Revenues               | 63,066         | 61,903         | -               | -                | -                | -               |
|     |           | Total resources              | 63,066         | 61,903         | -               | -                | -                | -               |
|     |           | <u>Uses</u>                  |                |                |                 |                  |                  |                 |
|     |           | Materials and Services       |                |                |                 |                  |                  |                 |
| 007 | 007 52800 | 911 distributions            | 63,066         | 61,903         | -               | -                |                  |                 |
|     | 007 Total | Total Materials and Services | 63,066         | 61,903         | -               | -                | -                | -               |
| 007 | 007 5960  | OO Contingency               | -              | -              | -               | -                |                  |                 |
|     |           | Total Uses                   | 63,066         | 61,903         | -               | -                | -                | -               |
| 007 | 007       | Ending fund balance          |                |                | -               | -                | -                | _               |



## **Visitor and Tourism Fund**

#### **Visitor and Tourism Fund**

The Visitor and Tourism Fund accounts for improvements to tourist attractions or cultural facilities and the promotion of St. Helens community events, festivals and tourism.

These activities are funded through the Transient Room Fee, commonly known as hotel/motel tax. The tax is seven percent of the nightly rate charged for lodging and is collected by lodging establishments within the St. Helens city limits. Expenditures of the fund are overseen by a nine member committee. Tourism functions are performed by a part-time contracted director.

#### Mission

To develop and promote local tourism assets and large development projects such as a civic center or to increase draw and visitor infrastructure.

#### **Goals**

- Entice events and activities to St. Helens by promoting facilities and opportunities within the City. (Two types of events: small convention/sporting and community)
- Maintain a presence for the City of St. Helens on electronic and printed media.
- Maintain a visible presence in the City throughout the year.

#### Visitor and Tourism Fund – Line Item Budget

|     |     |        |                                      |                |                |                 | п г              |                  |                 |
|-----|-----|--------|--------------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
| Fd  | Dpt |        | Acct                                 | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
| Tu  | Dpt |        |                                      | 2011-12        | 2012-13        | 2013-14         | 2014-13          | 2014-13          | 2014-13         |
| 008 | 000 | 301000 | Resources  Beginning working capital | 279,812        | 303,736        | 283,726         | 260,103          | 260,103          | 279,103         |
| 000 | 000 | 301000 | Revenues                             | 279,612        | 303,730        | 263,720         | 200,103          | 200,103          | 279,103         |
| 000 | 000 | 306000 | Motel/hotel tax                      | 74 122         | 75.662         | 72 120          | 90,000           | 90,000           | 90,000          |
| 800 |     |        |                                      | 74,123         | 75,663         | 73,130          | 80,000           | 80,000           | 80,000          |
| 800 |     | 309100 | Sponsorships                         | -              | -              | 40,000          | 40,000           | 40,000           | 40,000          |
| 800 |     | 334100 | Grants                               | -              | -              | 10,000          |                  | -                | -               |
| 800 | 000 | 309000 | Miscellaneous                        |                | 1,000          | -               | 79,450           | 79,450           | 79,450          |
|     |     |        | Total Revenues                       | 74,123         | 76,663         | 123,130         | 199,450          | 199,450          | 199,450         |
|     |     |        | Total resources                      | 353,935        | 380,400        | 406,856         | 459,553          | 459,553          | 478,553         |
|     |     |        | Uses                                 |                |                |                 |                  |                  |                 |
|     |     |        | Materials and Services               |                |                |                 |                  |                  |                 |
| 800 | 800 | 449000 | Tourism director                     | 37,000         | 37,200         | 39,600          | 39,600           | 39,600           | 39,600          |
| 800 | 008 | 451000 | Marketing expense                    | 5,871          | 35,209         | 32,700          | 40,000           | 40,000           | 40,000          |
| 800 | 800 | 451101 | Meeting Recruitment                  | -              | 2,500          | 10,000          | 4,000            | 4,000            | 4,000           |
| 800 | 800 | 451103 | Signage                              | -              | 2,680          | 2,750           | -                | -                | -               |
| 008 | 008 | 473000 | Miscellaneous                        | 1,060          | 1,700          | 3,700           | _                | -                | _               |
| 008 | 008 | 558100 | Network and education                | _              | -              | 2,700           | 500              | 500              | 500             |
| 008 | 008 | 558103 | Community grant awards               | 3,149          | 7,900          | 10,000          | 10,000           | 10,000           | 10,000          |
| 008 | 008 | 558104 | Events                               | 3,120          | 11,558         | 13,000          | 102,000          | 102,000          | 102,000         |
|     |     |        | Total Materials and Services         | 50,199         | 98,747         | 114,450         | 196,100          | 196,100          | 196,100         |
| 008 | 008 | 692000 | Transfer                             | -              | -              | -               | -                | _                | 19,000          |
| 800 | 008 | 596000 | Contingency                          | -              | -              | 25,000          | 25,000           | 25,000           | 25,000          |
|     |     |        | Total requirements                   | 50,199         | 98,747         | 139,450         | 221,100          | 221,100          | 240,100         |
| 800 | 008 |        | Ending fund balance                  | 303,736        | 281,653        | 267,406         | 238,453          | 238,453          | 238,453         |



# **Community Enhancement Fund**

## **Community Enhancement Fund**

The City initiated this fund to account for the special reserve funds.

## **Community Enhancement Fund - Summary**

| <u> </u>                   | Actual  | Actual   | Adopted   | Proposed  | Approved  | Adopted   |
|----------------------------|---------|----------|-----------|-----------|-----------|-----------|
|                            | 2011-12 | 2012-13  | 2013-14   | 2014-15   | 2014-15   | 2014-15   |
| Resources                  |         |          |           |           |           |           |
| Beginning working capital  | -       | 487,192  | 454,380   | 448,394   | 373,394   | 464,244   |
| Revenues                   |         |          |           |           |           |           |
| Public arts fees           | 6,050   | 4,220    | 6,000     | 1,380     | 1,380     | 1,380     |
| Opportunity financing      | -       | -        | 2,500,000 | -         | 1,000,000 | 1,000,000 |
| Grants                     | 1,580   | 133,900  | 397,460   | 61,810    | 61,810    | 61,810    |
| Interest earnings          | 1,564   | 1,650    | 2,000     | 1,800     | 1,800     | 1,800     |
| Miscellaneous              | 11,897  | 23,876   | 24,960    | 13,800    | 13,800    | 13,800    |
| Transfer in                | 509,385 | 1,648    | 350,000   | 2,803,863 | 3,003,863 | 3,003,863 |
| Total Revenues             | 530,476 | 165,294  | 3,280,420 | 2,882,653 | 4,082,653 | 4,082,653 |
| Total resources            | 530,476 | 652,485  | 3,734,800 | 3,331,047 | 4,456,047 | 4,546,897 |
| <u>Uses</u>                | -       | -        | -         | -         | -         | -         |
| Public arts                | 2,233   | 6,351    | 47,250    | 50,000    | 50,000    | 63,550    |
| Library                    | 21,894  | 98,693   | 46,224    | 140,730   | 70,730    | 148,030   |
| Parks                      | 11,442  | -        | 14,860    | 79,800    | 79,800    | 79,800    |
| Police                     | 5,678   | 81,348   | 17,230    | 23,730    | 23,730    | 23,730    |
| Administration             | 2,037   | 5,758    | 310,000   | 21,250    | 21,250    | 21,250    |
| Economic development       | -       | -        | 2,800,000 | 2,800,000 | 4,000,000 | 4,000,000 |
| Contingency                | -       | -        | 183,545   | 20,000    | 20,000    | 20,000    |
| Transfer out               | -       | -        | 50,000    | -         | -         | -         |
| Total uses                 | 43,285  | 192,149  | 3,469,109 | 3,135,510 | 4,265,510 | 4,356,360 |
| Net change in fund balance | 487,192 | (26,856) | (188,689) | (252,857) | (182,857) | (273,707) |
| Ending fund balance        | 487,192 | 460,336  | 265,691   | 195,537   | 190,537   | 190,537   |

| _    |                     |        |                            |         |         |         |          |          |         |
|------|---------------------|--------|----------------------------|---------|---------|---------|----------|----------|---------|
| TO J | Dest                |        | Anna                       | Actual  | Actual  | Adopted | Proposed | Approved | Adopted |
| Fa   | Dpt                 |        | Acct                       | 2011-12 | 2012-13 | 2013-14 | 2014-15  | 2014-15  | 2014-15 |
|      |                     |        | Public Arts Reserve        |         |         |         |          |          |         |
|      | Resources           |        |                            |         |         |         |          |          |         |
| 009  | 201                 | 301000 | Beginning working capital  | -       | 40,250  | 44,560  | 56,103   | 56,103   | 69,653  |
| 009  | 201                 | 335100 | Other donations            |         | 11,254  | 9,350   | 5,000    | 5,000    | 5,000   |
| 009  | 201                 | 365100 | Public improvement fee     | 6,050   | 4,220   | 6,000   | 1,380    | 1,380    | 1,380   |
| 009  | 201                 | 392000 | Transfer in                | 36,433  | -       | -       | -        | -        | -       |
|      |                     |        | Total Resources            | 42,483  | 55,724  | 59,910  | 62,483   | 62,483   | 76,033  |
|      | Uses                |        |                            |         |         |         |          |          |         |
| 009  | 201                 | 558104 | Gallery corridor banners   | 570     | 154     | _       | 10,000   | 10,000   | 10,000  |
| 009  |                     | 558105 | Summer arts in the park    | 563     | 806     | 1,000   | 1,000    | 1,000    | 1,000   |
| 009  |                     | 558107 | Maintenance of public art  | 75      | 525     | 750     | 750      | 750      | 750     |
| 009  |                     | 558107 | Administration & marketing | 1,025   | 914     | 500     | 500      | 500      | 500     |
| 009  |                     | 558109 | Bike Rack Projects         | - 1,025 | 550     | 1,500   | 1,000    | 1,000    | 1,000   |
| 009  |                     | 558110 | Free art & craft workshops | _       | 1,154   | - 1,500 | 1,250    | 1,250    | 1,250   |
| 009  |                     | 652000 | Gateway project            | _       | 2,248   | 43,500  | 35,000   | 35,000   | 48,550  |
| 009  |                     | 558112 | Spirit of halloweentown    | _       | 2,240   | -43,300 | 500      | 500      | 500     |
| 009  |                     | 596000 | Contingency                | _       |         | 2,000   | 5,000    | 5,000    | 5,000   |
| 007  | Total Uses          |        |                            | 2,233   | 6,351   | 49,250  | 55,000   | 55,000   | 68,550  |
|      | Total Uses          |        |                            | 2,233   | 0,331   | 79,230  | 33,000   | 55,000   | 00,550  |
|      | Ending fund balance |        |                            | 40,250  | 49,373  | 10,660  | 7,483    | 7,483    | 7,483   |

The Arts and Cultural Commission's mission is to encourage opportunities for recognition of art and culture, to promote artistic and cultural activities in St. Helens and to provide coordination and communication about arts and culture among community groups and individuals. Revenues are derived from SHMC 2.36.090 that levies a public art fee on eligible public capital improvement projects over \$25,000.

<u>Gallery Corridor Project (Banners)</u> - Improve the Cityscape and enhance pedestrians' and motorists' experience of traveling along the City's major streets: Columbia Blvd., St. Helens Street, Old Portland Road, and Gable Road by installing kinetic metal art banners. <u>Gateway Project – Phase 1</u> - Improve the City's highway frontage and create the City's identity by installing illuminated sculptures at the Milton Creek Bridge.

<u>Summer Arts in the Park</u> - Provide art activities in the City's parks during the summer months, such as Trash Can Painting Competition on the Fourth of July and Shakespeare in the Park.

<u>Free Art and Craft Workshops</u> - Provide knowledge of the arts with a cultural heritage emphasis to youth through hands-on workshops.

<u>Administration & Marketing</u> - Administer the review process for public art proposals, to promote arts and cultural activities, and to encourage opportunities for recognition of art and culture.

Maintenance of Public Art Collection - Maintain the existing public art in good condition.

|     |     |        | -                              | Actual  | Actual  | Adopted | Proposed | Approved | Adopted |
|-----|-----|--------|--------------------------------|---------|---------|---------|----------|----------|---------|
| Fd  | Dpt |        | Acct                           | 2011-12 | 2012-13 | 2013-14 | 2014-15  | 2014-15  | 2014-15 |
|     |     |        | Library building reserve       |         |         |         |          |          |         |
|     |     |        | Resources                      |         |         |         |          |          |         |
| 009 |     | 301000 | Beginning working capital      | -       | 293,709 | 266,179 | 261,140  | 186,140  | 261,140 |
| 009 |     | 346000 | Interest earnings              | 1,564   | 1,650   | 2,000   | 1,800    | 1,800    | 1,800   |
| 009 |     | 356100 | Room Rental Fees / Insurance   | -       | 558     | 500     | 800      | 800      | 800     |
| 009 | 202 | 392000 | Transfer in                    | 298,644 | -       | -       | -        | -        | -       |
|     |     |        | Total Resources                | 300,208 | 295,917 | 268,679 | 263,740  | 188,740  | 263,740 |
|     |     |        | Uses                           |         |         |         |          |          |         |
| 009 | 202 | 470000 | Building expense               | _       | 4,620   | 4,620   | 4,620    | 4,620    | 4,620   |
| 009 | 202 | 470000 | Building expense - other       | _       | 16,354  | -       |          | _        | _       |
| 009 | 202 | 652200 | Replacement of doors           | 1,190   | -       | _       | -        | _        | _       |
| 009 | 202 | 652210 | Relocate electrical            | 5,310   | -       | -       | -        | _        | -       |
| 009 | 202 | 652211 | Roof maintenance               | _       | 4,391   | -       | -        | _        | -       |
| 009 | 202 | 652213 | Fire sprinkler remediation     | -       | 2,192   | -       | -        | _        | -       |
| 009 | 202 | 575130 | Roof Replacement               | -       | -       | -       | 70,000   | -        | 75,000  |
| 009 | 202 | 596000 | Contingency                    | -       | -       | 20,000  | 10,000   | 10,000   | 10,000  |
|     |     |        | Total Uses                     | 6,499   | 27,557  | 24,620  | 84,620   | 14,620   | 89,620  |
|     |     |        | Ending fund balance            | 293,709 | 268,360 | 244,059 | 179,120  | 174,120  | 174,120 |
|     |     |        | Library equipment reserve      |         |         |         |          |          |         |
|     |     |        | Resources                      |         |         |         |          |          |         |
| 009 | 203 | 301000 | Beginning working capital      | -       | 26,547  | 17,867  | 15,927   | 15,927   | 15,927  |
| 009 | 203 | 392000 | Transfer in                    | 38,479  | -       | -       |          |          |         |
|     |     |        | Total Resources                | 38,479  | 26,547  | 17,867  | 15,927   | 15,927   | 15,927  |
|     |     |        | Uses                           |         |         |         |          |          |         |
| 009 | 203 | 652300 | Thin client server             | 10,145  | -       | -       | -        | -        | -       |
| 009 | 203 | 652310 | Network switches & Accessories | 1,469   | -       | -       | -        | -        | -       |
| 009 | 203 | 652311 | Staff Workstation              | 318     | -       | -       | -        | -        | -       |
| 009 | 203 | 652312 | Public Computers/Software      | -       | 5,697   | -       | 2,000    | 2,000    | 2,000   |
| 009 | 203 | 652313 | Printers                       | -       | 796     | -       | -        | -        | -       |
| 009 | 203 | 652314 | Wireless Equip. Update         | -       | 1,626   | -       | -        | -        | -       |
| 009 | 203 | 652315 | Software for Visually Impaired | -       | -       | 2,000   | -        | -        | -       |
| 009 | 203 | 652316 | Enhance System Back-Up         | -       | -       | 500     | -        | -        | -       |
| 009 | 203 | 596000 | Contingency                    |         | -       | 5,000   | 5,000    | 5,000    | 5,000   |
|     |     |        | Total Uses                     | 11,932  | 8,119   | 7,500   | 7,000    | 7,000    | 7,000   |
|     |     |        | Ending fund balance            | 26,547  | 18,427  | 10,367  | 8,927    | 8,927    | 8,927   |

Resolution 1228, adopted on September 18, 1996, established a reserve account for the proceeds from the sale of City property at 270 Columbia Blvd. known as the old library. The resolution further resolved that only the interest shall be appropriated from this established reserve account for Library capital items that otherwise would not be budgeted due to lack of funding. The principal sum received was \$225,000. Resolution 1658 modified resolution 1228 to allow draw on principal if necessary to meet unforeseen Library capital needs. This modification was necessary to address the immediate need replace the library roof (asset preservation).

The City Council authorized setting aside funds to be utilized to replace capital equipment at the Library that would not otherwise be purchased due to budgetary constraints.

| Fd  | Dpt                 |        | Acct                            | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|---------------------|--------|---------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     |                     |        | Parks Property Reserve          |                |                |                 |                  |                  |                 |
|     |                     |        | Resources                       |                |                |                 |                  |                  |                 |
| 009 | 204                 | 301000 | Beginning working capital       |                | 78,605         | 80,605          | 79,805           | 79,805           | 79,805          |
| 009 | 204                 | 392000 | Transfer in                     | 90,048         | -              |                 |                  |                  |                 |
| 009 | 204                 | 334400 | Disc Golf Donations             | -              | 1,200          | 12,860          | -                | -                | -               |
| 009 | 204                 | 335100 | Other donations                 | -              | -              |                 |                  |                  |                 |
|     | Total Resources     |        |                                 | 90,048         | 79,805         | 93,465          | 79,805           | 79,805           | 79,805          |
|     |                     |        | Uses                            |                |                |                 |                  |                  |                 |
| 009 | 204                 | 652400 | 6th Street Park - irrigation    | 11,442         | -              | -               |                  |                  |                 |
| 009 | 204                 | 652401 | Dalton Lake Outreach            | -              | -              | -               |                  |                  |                 |
| 009 | 204                 | 652405 | Disc Golf Course                | -              | -              | 14,860          | -                | -                | -               |
| 009 | 204                 | 652406 | Potential Park Land Acquisition | -              | -              | -               | 79,800           | 79,800           | 79,800          |
| 009 | 204                 | 596000 | Contingency                     | -              | -              | 78,000          | -                | -                | -               |
|     | Total Uses          |        |                                 | 11,442         | -              | 92,860          | 79,800           | 79,800           | 79,800          |
|     | Ending fund balance |        |                                 | 78,605         | 79,805         | 605             | 5                | 5                | 5               |

Over the years the City sold and traded properties that resulted in one-time revenues. City Council designated that these one-time revenue sources be utilized for one-time park acquisitions and/or improvements.

| Fd  | Dpt        | Acct                      | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|------------|---------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     |            | PD Data Cellular          |                |                |                 |                  |                  |                 |
|     |            | Resources                 |                |                |                 |                  |                  |                 |
| 009 | 205 301000 | Beginning working capital |                | 4,522          | -               | -                |                  |                 |
| 009 | 205 392000 | Transfer in               | 10,200         | -              | -               | -                |                  |                 |
|     |            | Total Resources           | 10,200         | 4,522          | -               | -                | -                | -               |
|     |            | <u>Uses</u>               |                |                |                 |                  |                  |                 |
| 009 | 205 458000 | Telecommunication expense | 5,678          | 4,522          | -               | -                |                  |                 |
|     |            | Total Uses                | 5,678          | 4,522          | -               | -                | -                | -               |
|     |            | Ending fund balance       | 4,522          | -              | -               | -                | -                | -               |

The PD Data Cellular reserve was initiated with the proceeds from the auction of retired police vehicles. The main purpose is to offset the cost of the cell service being utilized by the mobile data terminal in the Police cars. This cost center was closed out on June 30, 2013.

| Fd  | Dpt        | Acct                        | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|------------|-----------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     |            | PEG Access Reserve          |                |                |                 |                  |                  |                 |
|     |            | Resources                   |                |                |                 |                  |                  |                 |
| 009 | 206 30100  | O Beginning working capital |                | 33,545         | 28,545          | 19,187           | 19,187           | 19,187          |
| 009 | 206 39200  | 0 Transfer in               | 35,582         | -              | -               | 2,063            | 2,063            | 2,063           |
| 009 | 206 33510  | Other donations             |                | -              | -               | -                | -                |                 |
|     |            | Total Resources             | 35,582         | 33,545         | 28,545          | 21,250           | 21,250           | 21,250          |
|     |            | <u>Uses</u>                 |                |                |                 |                  |                  |                 |
| 009 | 206 45810  | 0 PEG Access                | 2,037          | 5,758          | 5,000           | 5,750            | 5,750            | 5,750           |
| 009 | 206 45810  | O Type think phase I maint  | -              | -              | 5,000           | 15,500           | 15,500           | 15,500          |
| 009 | 206 59600  | 0 Contingency               |                | -              | 18,545          | -                | -                | -               |
|     | Total Uses |                             | 2,037          | 5,758          | 28,545          | 21,250           | 21,250           | 21,250          |
|     |            | Ending fund balance         | 33,545         | 27,787         | 0               | 0                | 0                | 0               |

This cost center is the residual funds provided by our local cable provider to make improvements to our electronic/internet infrastructure to enhance public access and televised public meetings.

| Fd  | Dpt      |        | Acct                               | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed<br>2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|----------|--------|------------------------------------|----------------|----------------|-----------------|---------------------|------------------|-----------------|
|     | <u> </u> |        | Grants                             |                |                |                 |                     |                  |                 |
|     |          |        | Resources                          |                |                |                 |                     |                  |                 |
| 009 | 207      | 301000 | Beginning working capital          |                | 10,014         | 16,624          | 16,230              | 16,230           | 16,730          |
| 009 | 207      | 308101 | Police Grant                       |                | 74,183         | -               |                     | _                | -               |
| 009 | 207      | 308102 | Police Other Reimbursements        | -              | 995            | 1,000           | 1,000               | 1,000            | 1,000           |
| 009 | 207      | 334200 | Police Donations - K-9 Program     | 10,000         | 6,230          | - 1             | -                   | -                | -               |
| 009 | 207      | 334000 | Ford Foundation grant              | -              | -              | - 1             | -                   | -                | -               |
| 009 | 207      | 33xxxx | Marine Board Grants - Docks/Isla   | nd             | -              | 300,000         | -                   | -                | -               |
| 009 | 207      | 308000 | Ready to read grant                | 1,580          | 1,641          | 1,920           | 1,920               | 1,920            | 1,920           |
| 009 | 207      | 334100 | Library                            | 1,800          |                | - 1             | -                   | -                | -               |
| 009 | 207      | 334110 | Other Library Donations            | 97             | 429            | 50              | 500                 | 500              | 500             |
| 009 | 207      | 334120 | Library - classes                  | -              | 2,080          | - 1             | -                   | -                | -               |
| 009 | 207      | 334130 | Col. Co. Cultural Coalition - News | paper Digitiza | 1,130          | 1,200           | -                   | -                | -               |
| 009 | 207      | 392000 | Transfer in                        |                | 1,648          | - 1             | -                   | -                | -               |
|     |          |        | Total Resources                    | 13,477         | 98,350         | 320,794         | 19,650              | 19,650           | 20,150          |
|     |          |        | Uses                               |                |                |                 |                     |                  |                 |
| 009 | 207      | 652810 | PD Mobile Data Terminals           |                | 75,831         |                 |                     |                  |                 |
| 009 | 207      | 652820 | Police Reimbursable materials      | _              | 995            | 1,000           | 1,000               | 1,000            | 1,000           |
| 009 | 207      | 652910 | Police K-9 Program                 | _              | -              | 16,230          | 16,230              | 16,230           | 16,230          |
| 009 | 207      | 652960 | Parks planning grant               | -              | -              | -               | _                   | -                | -               |
| 009 | 207      | 652950 | Marine Board Grants - Docks/Isla   |                | -              | 300,000         |                     | -                | -               |
| 009 | 207      | 652710 | CCF books incentives               | 1,500          | -              | l '             |                     | -                | -               |
| 009 | 207      | 652720 | CCF Head Start                     | 300            | -              | - 1             | -                   | _                | -               |
| 009 | 207      | 652730 | Ready to read                      | 1,580          | 1,632          | 1,920           | 1,920               | 1,920            | 1,920           |
| 009 | 207      | 652740 | Library donations exp              | 83             | 100            | 444             | 500                 | 500              | 1,000           |
| 009 | 207      | 652750 | Library - classes                  |                | 2,080          | - 1             |                     | _                | -               |
| 009 | 207      | 652760 | Col. Co. Cultural Coalition - News | paper Digitiza | 1,130          | 1,200           | -                   | -                | -               |
|     |          |        | Total Uses                         | 3,463          | 81,767         | 320,794         | 19,650              | 19,650           | 20,150          |
|     |          |        | Ending fund balance                | 10,014         | 16,582         | 0               | 0                   | 0                | 0               |
| 009 | 207      | 700000 | Reserve for K9 Program             |                | 16,230         | 0               | 0                   | 0                | 0               |
| 009 | 207      | 700000 | Reserve for Library Program        |                | 352            | (42)            | 0                   | 0                | -               |

The grants cost center is set up to track and account for specialized grants received during the fiscal year (anticipated at the time of budget development and not anticipated).

| Fd  | Dpt                          |        | Acct                      | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted<br>2014-15 |
|-----|------------------------------|--------|---------------------------|----------------|----------------|-----------------|------------------|------------------|--------------------|
|     |                              |        | LSTA Grant                |                |                |                 |                  |                  |                    |
|     |                              |        | Resources                 |                |                |                 |                  |                  |                    |
| 009 | 208                          | 301000 | Beginning working capital | -              | -              | -               | -                | -                | -                  |
| 009 | 208                          | 334130 | LSTA grant                |                | 58,075         | 35,540          | 59,890           | 59,890           | 59,890             |
| 009 | 208                          | 392000 | Transfer in               |                | -              | -               | -                | -                | _                  |
|     | Total Resources              |        |                           |                | 58,075         | 35,540          | 59,890           | 59,890           | 59,890             |
|     |                              |        | Uses                      |                |                |                 |                  |                  |                    |
| 009 | 208                          | 449100 | Direct Labor              |                | 25,390         | 26,540          | 31,140           | 31,140           | 31,140             |
| 009 | 208                          | 457000 | Supplies                  |                | 9,111          | 3,000           | 6,650            | 6,650            | 6,650              |
| 009 | 208                          | 554000 | Contractual               |                | 600            | -               | 10,000           | 10,000           | 10,000             |
| 009 | 208                          | 575000 | Equipment                 |                | 8,514          | -               | 1,100            | 1,100            | 1,100              |
| 009 | 208 501000 Library Materials |        |                           | 14,460         | 6,000          | 11,000          | 11,000           | 11,000           |                    |
|     | Total Uses                   |        |                           | -              | 58,075         | 35,540          | 59,890           | 59,890           | 59,890             |
|     | Ending fund balance          |        |                           | _              | 0              | -               | -                | -                | -                  |

The Library was awarded a Library Services and Technology Act (LSTA) grant through the Institute of Museum and Library Services. This has enabled the Library to partner with the St. Helens School District to offer library cards at no charge to nonresident families enrolled in the St. Helens School District. The grant has also funded the full-time staffing of our Youth Librarian, provided additional staff hours and new programs for youth, and nearly doubled the budget for youth materials. An important outcome from the grant has been an enhanced relationship with School District teachers, school librarians, staff and administrators.

| Fd  | Dpt        |        | Acct                               | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|------------|--------|------------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     |            |        | Economic Development               |                |                |                 |                  |                  |                 |
|     |            |        | Resources                          |                |                |                 |                  |                  |                 |
| 009 | 209        | 301000 | Beginning working capital          | -              | -              | -               |                  |                  |                 |
| 009 | 209        | 333100 | Other financing opportunities      | -              | -              | 2,500,000       |                  | 1,000,000        | 1,000,000       |
| 009 | 209        | 334100 | Grants                             | -              | -              | 60,000          |                  |                  |                 |
| 009 | 209        | 392000 | Transfer in - Timber revenue       |                |                |                 | 1,800,000        | 2,000,000        | 2,000,000       |
| 009 | 209        | 392000 | Transfer in - interfund loan       | -              | -              | 350,000         | 1,000,000        | 1,000,000        | 1,000,000       |
|     |            |        | Total Resources                    | -              | -              | 2,910,000       | 2,800,000        | 4,000,000        | 4,000,000       |
|     |            |        | Uses                               |                |                |                 |                  |                  |                 |
| 009 | 209        | 554110 | Economic and market assessment     | -              | -              | 20,000          |                  |                  |                 |
| 009 | 209        | 554100 | Environmental reviews              | -              | -              | 10,000          | 300,000          | 300,000          | 300,000         |
| 009 | 209        | 554120 | Urban renewal formation            | -              | -              | 30,000          |                  |                  |                 |
| 009 | 209        | 575130 | Potential development opportunitie | -              | -              | 2,740,000       | 2,500,000        | 3,700,000        | 3,700,000       |
| 009 | 209        | 692000 | Transfer Out - reimburse GF        | -              | -              | 50,000          |                  |                  |                 |
| 009 | 209        | 596000 | Contingency                        | -              | -              | 60,000          |                  |                  |                 |
|     | Total Uses |        |                                    |                | -              | 2,910,000       | 2,800,000        | 4,000,000        | 4,000,000       |

This new cost center has been implemented to track potential economic development opportunities and assess the development of formation of an urban renewal area. The City is in the process of assessing with intent to purchase the Boise Veneer property which would be funded by a dedication of timber revenues, an interfund borrowing from the Capital Improvement Fund, and/or issuance of bonds.

| Fd  | Dpt        |        | Acct                         | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|------------|--------|------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     |            |        | Library Grant Reserve        |                |                |                 |                  |                  |                 |
|     |            |        | Resources                    |                |                |                 |                  |                  |                 |
| 009 | 210        | 301000 | Beginning working capital    | -              | -              | -               | -                | -                | 1,800           |
| 009 | 210        | 392000 | Transfer in - grant residual | -              | -              | -               | 1,800            | 1,800            | 1,800           |
|     |            |        | Total Resources              | -              | -              | -               | 1,800            | 1,800            | 3,600           |
|     |            |        | <u>Uses</u>                  |                |                |                 |                  |                  |                 |
| 009 | 210        | 449100 | Direct Labor                 | -              | -              | -               | 1,800            | 1,800            | 3,600           |
| 009 | 210        | 692000 | Transfer Out                 | -              | -              | -               | -                | -                | -               |
| 009 | 210        | 596000 | Contingency                  | -              | -              | -               | -                | -                | -               |
|     | Total Uses |        | -                            |                | -              | 1,800           | 1,800            | 3,600            |                 |
|     |            |        | Ending fund balance          | -              | -              | -               | -                | -                | -               |

Resolution No. 1637 – Establishing a reserve account for Library grant continuation was adopted on September 18, 2013. The intent is to measure additional revenues generated from the Library Services and Technology Act (LSTA) grant that is above what the City has historically received from nonresident cards and reserve to assist in continuation of the grant.

| Fd  | Dpt |        | Acct                              | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----|--------|-----------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     |     |        | Police - Reserve Officers Reserve |                |                |                 |                  |                  | •               |
|     |     |        | Resources                         |                |                |                 |                  |                  |                 |
| 009 | 211 | 301000 | Beginning working capital         | -              | -              | -               | -                | -                | -               |
| 009 | 211 | 340000 | Donations                         |                |                | -               | 6,500            | 6,500            | 6,500           |
| 009 | 211 | 392000 | Transfer in - interfund loan      | -              | -              | -               | -                | -                | -               |
|     |     |        | Total Resources                   | -              | -              | -               | 6,500            | 6,500            | 6,500           |
|     |     |        | Uses                              |                |                |                 |                  |                  |                 |
| 009 | 211 | 652110 | PD Reservist Expense              | -              | -              | -               | 6,500            | 6,500            | 6,500           |
| 009 | 211 | 596000 | Contingency                       | -              | -              | -               | -                | -                | -               |
|     |     |        | Total Uses                        | -              | -              | -               | 6,500            | 6,500            | 6,500           |
|     |     |        | Ending fund balance               | -              | -              | -               | -                | -                | -               |

City has received donations from the community to fund a Police Officer Reservist Program. This cost center is initiated to help track donations received and expenditures occurred.



# **Capital Improvement Fund**

## **Capital Improvements Fund**

This fund accounts for the construction of all of the city's capital improvement projects such as streets, water, sewer, storm, and parks, and covers the gamut of funding sources from loans, System Development Charges (SDC), and rate payers' pay-as-you-go projects. Each classification of infrastructure is accounted for in their specifically designated costs center.

**Capital Improvements Fund - Summary** 

| Capital Improvements       |           |           | 43 / 3      | D 1         | 1 1         | 41.1        |
|----------------------------|-----------|-----------|-------------|-------------|-------------|-------------|
|                            | Actual    | Actual    | Adopted     | Proposed    | Approved    | Adopted     |
| <u>-</u>                   | 2011-12   | 2012-13   | 2013-14     | 2014-15     | 2014-15     | 2014-15     |
| Resources                  |           |           |             |             |             |             |
| Beginning working capital  | -         | 4,374,853 | 5,416,464   | 5,590,708   | 5,590,708   | 5,765,708   |
| Revenues                   |           |           |             |             |             |             |
| System development charg   | 101,082   | 181,949   | 119,000     | 180,000     | 180,000     | 180,000     |
| Intergovernmental          | -         | 343,896   | 300,000     | 311,000     | 311,000     | 341,000     |
| Loans - DEQ                | 604,035   | 1,670,327 | 1,250,000   | 275,000     | 275,000     | 550,000     |
| Miscellaneous              | 7,594     | 16,617    | -           | -           | -           | -           |
| Transfer In                | 5,251,658 | 1,610,000 | 1,175,000   | 2,012,000   | 2,066,000   | 2,066,000   |
| Total Revenues             | 5,964,369 | 3,822,789 | 2,844,000   | 2,778,000   | 2,832,000   | 3,137,000   |
| Total resources            | 5,964,369 | 8,197,642 | 8,260,464   | 8,368,708   | 8,422,708   | 8,902,708   |
| Uses                       | -         | -         | -           | -           | -           | -           |
| Parks projects             | -         | -         | -           | 50,000      | 50,000      | 50,000      |
| Street projects            | 77,929    | 357,216   | 565,000     | 336,000     | 336,000     | 366,000     |
| Water projects             | 300,962   | 178,143   | 865,000     | 1,015,000   | 1,015,000   | 1,190,000   |
| Sewer projects             | 1,118,229 | 1,434,910 | 1,350,000   | 515,000     | 515,000     | 765,000     |
| Storm projects             | 23,550    | 413,164   | 800,000     | 2,075,000   | 2,075,000   | 2,200,000   |
| Equipment                  | 20,850    | 226,500   | 110,000     | 387,000     | 441,000     | 441,000     |
| Transfers                  | 47,996    | 16,501    | -           | 1,000,000   | 1,000,000   | 1,000,000   |
| Contingency                | -         | -         | 408,000     | 400,000     | 400,000     | 540,000     |
| Total uses                 | 1,589,516 | 2,626,434 | 4,098,000   | 5,778,000   | 5,832,000   | 6,552,000   |
| Net change in fund balance | 4,374,853 | 1,196,355 | (1,254,000) | (3,000,000) | (3,000,000) | (3,415,000) |
| Ending fund balance        | 4,374,853 | 5,571,208 | 4,162,464   | 2,590,708   | 2,590,708   | 2,350,708   |

# Capital Improvements Fund – Line Item Budget SDC Parks

| Fd  | Dpt |        | Acct                        | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted<br>2014-15 |
|-----|-----|--------|-----------------------------|----------------|----------------|-----------------|------------------|------------------|--------------------|
|     |     |        | Parks Projects - SDC        |                |                |                 |                  |                  |                    |
|     |     |        | Resources                   |                |                |                 |                  |                  |                    |
| 010 | 300 | 301000 | Beginning working capital   |                | -              | -               | 30,000           | 30,000           | 30,000             |
| 010 | 300 | 392000 | Transfer In                 | 41,186         | -              | -               | -                | -                | -                  |
| 010 | 300 | 365000 | SDC Fees                    | 6,810          | 16,501         | 8,000           | 20,000           | 20,000           | 20,000             |
|     |     |        | Total Resources             | 47,996         | 16,501         | 8,000           | 50,000           | 50,000           | 50,000             |
|     |     |        | Uses                        |                |                |                 |                  |                  |                    |
| 010 | 300 | 583000 | Potential land purchase     | -              | -              | -               | 50,000           | 50,000           | 50,000             |
| 010 | 300 | 692000 | Transfer out - debt service | 47,996         | 16,501         | -               | -                | -                | -                  |
| 010 | 300 | 596000 | Contingency                 | -              | -              | 8,000           | -                | -                | -                  |
|     |     |        | Total Uses                  | 47,996         | 16,501         | 8,000           | 50,000           | 50,000           | 50,000             |
| 010 | 300 |        | Ending fund balance         | -              | -              | -               | -                | -                | -                  |

This cost center is to track the collections and utilization of these funds.

## **Streets**

|     |     |        |                               | ·         | T         |           |           | I         |           |
|-----|-----|--------|-------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
|     |     |        |                               | Actual    | Actual    | Adopted   | Proposed  | Approved  | Adopted   |
| Fd  | Dpt |        | Acct                          | 2011-12   | 2012-13   | 2013-14   | 2014-15   | 2014-15   | 2014-15   |
|     |     |        | Street Projects               |           |           |           |           |           |           |
|     |     |        | Resources                     |           |           |           |           |           |           |
| 010 | 301 | 301000 | Beginning working capital     |           | 1,298,720 | 1,411,210 | 1,309,342 | 1,309,342 | 1,309,342 |
| 010 | 301 | 392000 | Transfer In                   | 1,334,811 | 100,000   | -         |           |           |           |
| 010 | 301 | 365000 | SDC Fees                      | 34,244    | 44,242    | 30,000    | 50,000    | 50,000    | 50,000    |
| 010 | 301 | 334000 | State STP                     | -         | 343,896   | 300,000   | 311,000   | 311,000   | 341,000   |
| 010 | 301 | 354000 | Miscellaneous                 | 7,594     | -         | -         |           |           |           |
|     |     |        | Total Resources               | 1,376,649 | 1,786,858 | 1,741,210 | 1,670,342 | 1,670,342 | 1,700,342 |
|     |     |        | Uses                          |           |           |           |           |           |           |
| 010 | 301 | 653100 | Unimproved paving             | -         | -         | 190,000   | -         | -         | 30,000    |
| 010 | 301 | 653101 | Sidewalk                      | 43,474    | 23,250    | 75,000    | 25,000    | 25,000    | 25,000    |
| 010 | 301 | 653102 | Columbia Blvd Overlay         | 34,455    | 297,822   | -         | -         | -         | -         |
| 010 | 301 | 653103 | Street Light upgrades         | _         | -         | 24,000    | -         | -         | -         |
| 010 | 301 | 653104 | Signal Controllers            | _         | 26,400    | -         | -         | -         | -         |
| 010 | 301 | 653106 | SDC rate study                | -         | 9,745     | -         | -         | -         | -         |
| 010 | 301 | 653107 | St Helens Street Overlay      | -         | -         | 245,000   | 230,000   | 230,000   | 230,000   |
| 010 | 301 | 653108 | Eisenschmidt sidewalk-overlay |           |           | 31,000    | 31,000    | 31,000    | 31,000    |
| 010 | 301 | 653109 | 1st Street Reconstruction     | -         | -         | - 1       | 50,000    | 50,000    | 50,000    |
| 010 | 301 | 692000 | Interfund Loan                |           |           |           | 500,000   | 500,000   | 500,000   |
| 010 | 301 | 596000 | Contingency                   | -         | -         | 100,000   | 100,000   | 100,000   | 100,000   |
|     |     |        | Total Uses                    | 77,929    | 357,216   | 665,000   | 936,000   | 936,000   | 966,000   |
| 010 | 301 |        | Ending fund balance           | 1,298,720 | 1,429,642 | 1,076,210 | 734,342   | 734,342   | 734,342   |
|     |     |        | (Unappropriated)              |           |           |           |           |           |           |
|     |     |        | Reserve Balances              |           |           |           |           |           |           |
|     |     |        | SDC                           | 939,055   |           | 699,023   | 347,589   | 347,589   | 347,589   |
|     |     |        | SDC reserved for Gable        | 200,000   |           | 200,000   | 200,000   | 200,000   | 200,000   |
|     |     |        | Reserve for CIP               | 159,665   |           | 177,187   | 186,753   | 186,753   | 186,753   |
|     |     |        |                               |           |           | - '       | -         |           |           |

#### **Streets**

**PROJECT:** Unimproved Street Paving Program.

Over the past eight years, the City has been systematically paving the gravel streets throughout town. Since the start of the program, the miles of unpaved roadways have been reduced to just under two miles from the original five miles. This project will continue the paving program.

PROJECT DESCRIPTION: Improve storm drainage and pave unimproved and/or gravel streets throughout the City.

**PROJECT:** Sidewalk and ADA Ramp Repair/Construction.

There are several areas around the City where there are inadequate or no ADA ramps to access the crosswalks.

PROJECT DESCRIPTION: This project continues on from previous years and will identify locations that lack an ADA ramp or require reconfiguration of the existing ramp. Remaining funds are carried over from the previous budget.

**PROJECT:** St. Helens Street Overlay.

Construct an asphalt overlay of St. Helens Street from 12<sup>th</sup> Street to Milton Way.

PROJECT DESCRIPTION: Utilize State Surface Transportation Program exchange funds to develop and implement a project to place a 2-inch asphalt overlay on St. Helens Street from the 12<sup>th</sup> Street intersection to Milton Way. This project has been designed and is scheduled for construction in 2014.

**PROJECT:** Eisenschmidt Drive Sidewalk Construction and Overlay.

Construct sidewalk and an asphalt overlay of the street section from S. 12<sup>th</sup> Street along Eisenschmidt Drive to the pool parking lot.

PROJECT DESCRIPTION: Utilize State Surface Transportation Program exchange funds to develop and implement a project to place a 2-inch asphalt overlay on Eisenschmidt Drive and construct a new sidewalk along the north side of the roadway from the S. 12<sup>th</sup> Street intersection to the beginning of the pool parking lot. This is a major pedestrian passage for students attending Lewis & Clark School and the existing asphalt walkway is substandard. This project has been designed and is scheduled for construction in 2014.

**Inter-fund Loan:** The City is in the process of assessing, with intent to purchase, the Boise Veneer property which would be funded by a dedication of timber revenues and an inter-fund borrowing from the Capital Improvement Fund. Based on the five year capital improvement program, there are sufficient SDC reserves that will not be draw down in the next five years to consider utilizing for a short-term loan (ORS 294.468 allows City's to make inter-fund loans for capital projects that will be paid back within 5 years (not to exceed 10 years) accruing interest at the State of Oregon Local Government Investment Pool (LGIP) given interest rate).

| Wa  | ate | r      |                              |                |                |                 |                  |                  |                 |
|-----|-----|--------|------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
| Ed  | Dnt |        | Acct                         | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
| Fu  | Dpt |        |                              | 2011-12        | 2012-13        | 2013-14         | 2014-15          | 2014-15          | 2014-15         |
|     |     |        | Water Projects               |                |                |                 |                  |                  |                 |
| 010 | 202 | 201000 | Resources                    |                | 1 250 1 12     | 1 450 140       | 1 472 770        | 1 472 770        | 1.540.550       |
| 010 |     | 301000 | Beginning working capital    | 1 5 15 15 1    | 1,259,143      | 1,452,143       | 1,473,779        | 1,473,779        | 1,548,779       |
| 010 |     |        | Transfer In                  | 1,547,454      | 450,000        | 300,000         | 450,000          | 450,000          | 450,000         |
| 010 | 302 | 365000 | SDC Fees                     | 12,650         | 33,080         | 25,000          | 40,000           | 40,000           | 40,000          |
|     |     |        | Total Resources              | 1,560,104      | 1,742,222      | 1,777,143       | 1,963,779        | 1,963,779        | 2,038,779       |
|     |     |        | Uses                         |                |                |                 |                  |                  |                 |
|     |     |        | Capital Outlay               |                |                |                 |                  |                  |                 |
| 010 | 302 | 653200 | Telemetry System Upgrade     | -              | 34,462         | 325,000         | 175,000          | 175,000          | 250,000         |
| 010 | 302 | 653201 | Water main replacement       | 187,461        | 9,952          | 200,000         | 200,000          | 200,000          | 200,000         |
| 010 | 302 | 653202 | Water meter replacement      | -              | 123,985        | 100,000         | 100,000          | 100,000          | 200,000         |
| 010 | 302 | 653204 | Kavanagh water main          | 113,501        | -              | -               | -                | -                | -               |
| 010 | 302 | 653205 | Purchase land for reservoir  | -              | -              | 240,000         | 240,000          | 240,000          | 240,000         |
| 010 | 302 | 653206 | SDC rate study               | -              | 9,744          | -               | -                | -                | -               |
| 010 | 302 | 653207 | 2 MG Reservior Rehab         | -              | -              | -               | 300,000          | 300,000          | 300,000         |
| 010 | 302 | 596000 | Contingency                  | -              | -              | 100,000         | 100,000          | 100,000          | 100,000         |
|     |     |        | Total Uses                   | 300,962        | 178,143        | 965,000         | 1,115,000        | 1,115,000        | 1,290,000       |
| 010 | 302 |        | Ending fund balance          | 1,259,143      | 1,564,079      | 812,143         | 848,779          | 848,779          | 748,779         |
|     |     |        | Reserves                     |                |                |                 |                  |                  |                 |
| 010 | 302 |        | SDC                          | 423,550        | 434,977        | 190,350         | 203,877          | 203,877          | 203,877         |
| 010 | 302 |        | Capital Projects             | 59,290         | 729,102        | 121,793         | 44,902           | 44,902           | 4,902           |
| 010 | 302 |        | Membranes replacements       | 400,000        | 400,000        | 500,000         | 600,000          | 600,000          | 540,000         |
|     |     |        | Total Contingency / Reserves | 882,840        | 1,564,079      | 812,143         | 848,779          | 848,779          | 748,779         |

#### **PROJECT:** Water Telemetry System Upgrade.

The existing telemetry system is outdated and is not integrated with the new SCADA system that controls the Water Filtration Facility. Alarm notices do not provide any information as to what, if any, problem is at hand. It often gives out false alarms causing Public Works staff to respond during nights and weekends.

PROJECT DESCRIPTION: The design for this project was completed in early 2014 and construction began in the spring. Work is scheduled to be completed in the fall of 2014 and will include a complete update of the antiquated water distribution telemetry system to a more automated system. New controls will "talk" to the Water Filtration Facility system and provide details of the nature and importance of the alarms. It will also allow remote access, eliminating some unnecessary trips during non-working hours.

#### **PROJECT:** Water Main Replacement Program.

PROJECT DESCRIPTION: Annual ongoing program to replace and upgrade deteriorating and undersized water mains in various parts of the City as identified by the Public Works Department.

## Water

**PROJECT**: Land Purchase for Future Reservoir Site.

PROJECT DESCRIPTION: Identify and purchase land for the future construction of a new base elevation reservoir. The new reservoir is anticipated to be needed in 5-7 years but land should be secured now while appropriate sites are still available in the acceptable elevation range.

**PROJECT:** 2MG Reservoir Rehabilitation.

PROJECT DESCRIPTION: In lieu of a full reservoir replacement costing millions of dollars, this project will rehabilitate the existing 2 million gallon reservoir by installing a spray-on or membrane liner inside the 85-year old concrete reservoir. The proposed rehabilitation is a very cost-efficient method to significantly extend the service life of the facility.

#### Sewer

| שע  | W C1 |        |                           |           |           |           |           |           |           |
|-----|------|--------|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
|     |      |        |                           | Actual    | Actual    | Adopted   | Proposed  | Approved  | Adopted   |
| Fd  | Dpt  |        | Acct                      | 2011-12   | 2012-13   | 2013-14   | 2014-15   | 2014-15   | 2014-15   |
|     |      |        | Sewer Projects            |           |           |           |           |           |           |
|     |      |        | Resources                 |           |           |           |           |           |           |
| 010 | 303  | 301000 | Beginning working capital |           | 563,306   | 1,023,456 | 1,147,741 | 1,147,741 | 1,247,741 |
| 010 | 303  | 392000 | Transfer In               | 1,037,504 | 515,000   | 350,000   | 250,000   | 250,000   | 250,000   |
| 010 | 303  | 333000 | Loans - DEQ               | 604,035   | 1,279,936 | 1,000,000 | 200,000   | 200,000   | 350,000   |
| 010 | 303  | 354000 | Miscellaneous             | -         | 6,146     | -         | -         | -         | -         |
| 010 | 303  | 365000 | SDC Fees                  | 39,996    | 80,163    | 50,000    | 60,000    | 60,000    | 60,000    |
|     |      |        | Total Resources           | 1,681,535 | 2,444,551 | 2,423,456 | 1,657,741 | 1,657,741 | 1,907,741 |
|     |      |        | Uses                      |           |           |           |           |           |           |
|     |      |        | Capital Outlay            |           |           |           |           |           |           |
| 010 | 303  | 653300 | Sodium Hypochlorite tanks | -         | -         | 50,000    |           |           |           |
| 010 | 303  | 653301 | Sewer main replacement    | -         | 351,164   | 300,000   | 200,000   | 200,000   | 300,000   |
| 010 | 303  | 653302 | I&I Reduction             | 943,672   | 1,026,783 | 1,000,000 | 200,000   | 200,000   | 350,000   |
| 010 | 303  | 653303 | Headwork's upgrade        | 149,629   | 56,963    | -         | -         | -         | -         |
| 010 | 303  | 653304 | Solorbees                 | 24,929    | -         | -         | -         | -         | -         |
| 010 | 303  | 653305 | Meter Station             | -         | -         | -         | 65,000    | 65,000    | 65,000    |
| 010 | 303  | 653306 | Lift Stations             | -         | -         | -         | 50,000    | 50,000    | 50,000    |
| 010 | 303  | 692000 | Interfund Loan            |           |           |           | 500,000   | 500,000   | 500,000   |
| 010 | 303  | 596000 | Contingency               | -         | -         | 100,000   | 100,000   | 100,000   | 100,000   |
|     |      |        | Total Uses                | 1,118,229 | 1,434,910 | 1,450,000 | 1,115,000 | 1,115,000 | 1,365,000 |
|     |      |        | Ending fund balance       | 563,306   | 1,009,641 | 973,456   | 542,741   | 542,741   | 542,741   |
|     |      |        | Reserves                  |           |           |           |           |           |           |
|     |      |        | SDC                       | 760,980   | 790,223   | 785,487   | 417,873   | 417,873   | 417,873   |
|     |      |        | Capital Projects          | (197,674) | 219,419   | 187,969   | 124,868   | 124,868   | 124,868   |
|     |      |        |                           |           |           |           |           |           |           |

#### **PROJECT:** Continued I&I Reduction Program.

Continue to repair, replace, and rehabilitate sections of the sanitary sewer system to eliminate inflow and infiltration (I & I) of storm and ground water into the sanitary sewers. Additional storm drain system improvements will also be constructed when appropriate.

#### **Sewer**

PROJECT DESCRIPTION: A \$4.5 million loan was received from the Clean Water State Revolving Loan Fund (CWSRL) in 2010. A phased construction program was developed to reduce impact on sewer rates. A major two-phase project was recently completed utilizing over half of the SRF funds however, more work is still needed. In addition, annual repair and rehab on a smaller scale will continue to be required for the foreseeable future in order to continue to meet the State and Federal requirements.

**PROJECT:** Lift Station #7 Upgrade.

Replace the inefficient and problematic pumps and controls and sanitary lift station #7.

PROJECT DESCRIPTION: The pumps at this sanitary lift station are inefficient and require more attention and maintenance than all of the other eight lift stations. Because of recent commercial and industrial development in the area, the station is receiving more flow than in the past. To reduce staff time and operating overhead costs, the existing pumps will be replaced with more efficient and low maintenance submersible pumps.

**PROJECT:** Metering Station for Septic Haulers.

Construct a metering station to accurately meter and record the volume of material discharged by various septic haulers.

PROJECT DESCRIPTION: Currently there is no metering system to measure and record the volume of material discharged at the septic dump station. Haulers are charged by volume and concentration of the waste material that is discharged for treatment by the Wastewater Treatment Plant (WWTP). Haulers range from independent septic system maintenance contractors to large industrial users. Each hauler is required to manually fill out a form stating the approximate total volume each time they bring a load to the Plant. This has resulted in inaccurate measurements, which in turn results in inaccurate fees charged to the haulers. A metering station would provide accurate records for the haulers and the WWTP staff, and also allow the dump station to be open 24/7.

**PROJECT:** Annual Sanitary Sewer Main Replacement Program.

PROJECT DESCRIPTION: Annual ongoing program to replace and upgrade deteriorating sanitary sewer mains in various parts of the City as identified by the Public Works Department.

| Sto | rn  | 1      |                              |                |                |                 |                     |                  |                 |
|-----|-----|--------|------------------------------|----------------|----------------|-----------------|---------------------|------------------|-----------------|
| Fd  | Dpt |        | Acct                         | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed<br>2014-15 | Approved 2014-15 | Adopted 2014-15 |
|     | -   |        | Storm Water Projects         |                |                |                 |                     |                  |                 |
|     |     |        | Resources                    |                |                |                 |                     |                  |                 |
| 010 | 304 | 301000 | Beginning working capital    |                | 1,084,534      | 1,340,534       | 1,459,724           | 1,459,724        | 1,459,724       |
| 010 | 304 | 392000 | Transfer In                  | 1,100,703      | 300,000        | 525,000         | 900,000             | 900,000          | 900,000         |
| 010 | 304 | 333000 | Loans - DEQ                  | -              | 390,391        | 250,000         | 75,000              | 75,000           | 200,000         |
| 010 | 304 | 365000 | SDC Fees                     | 7,381          | 7,963          | 6,000           | 10,000              | 10,000           | 10,000          |
|     |     |        | Total Resources              | 1,108,084      | 1,782,888      | 2,121,534       | 2,444,724           | 2,444,724        | 2,569,724       |
|     |     |        | <u>Uses</u>                  |                |                |                 |                     |                  |                 |
|     |     |        | Capital Outlay               |                |                |                 |                     |                  |                 |
| 010 | 304 | 653400 | Storm drains                 | 22,104         | 24,219         | 200,000         | 200,000             | 200,000          | 200,000         |
| 010 | 304 | 653302 | I&I Reduction                | 1,446          | 388,944        | 250,000         | 75,000              | 75,000           | 200,000         |
| 010 | 304 | 6533xx | Godfrey Outfall              | -              | -              | 350,000         | 1,800,000           | 1,800,000        | 1,800,000       |
| 010 | 304 | 596000 | Contingency                  | -              | -              | 50,000          | 100,000             | 100,000          | 200,000         |
|     |     |        | Total Uses                   | 23,550         | 413,164        | 850,000         | 2,175,000           | 2,175,000        | 2,400,000       |
| 010 | 304 |        | Ending fund balance          | 1,084,534      | 1,369,724      | 1,271,534       | 269,724             | 269,724          | 169,724         |
|     |     |        | Reserves                     |                |                |                 |                     |                  | 2,965,000       |
| 010 | 304 |        | SDC                          | 944,920        | 944,920        | 567,298         | (237,666)           | (237,666)        | (237,666)       |
| 010 | 304 |        | Capital Projects             | 139,614        | 424,804        | 704,236         | 507,390             | 507,390          | 407,390         |
|     |     |        | Total Contingency / Reserves | 1,084,534      | 1,369,724      | 1,271,534       | 269,724             | 269,724          | 169,724         |

#### **PROJECT:** Continued I&I Reduction Program.

As the sanitary sewer system continues to be rehabilitated to eliminate I & I of storm and ground water into the sanitary system, much of the existing storm drain system will require upgrading and extension into previously underserved areas. A percentage of the DEQ CWSRL proceeds are designated to be used for these storm projects.

PROJECT DESCRIPTION: A \$4.5 million loan was received from the CWSRL in 2010. A phased construction program was developed to reduce impact on storm rates. A major two-phase project was recently completed utilizing over half of the SRF funds however, more work is still needed. In addition, annual repair and rehab on a smaller scale will continue to be required for the foreseeable future in order to continue to meet the State and Federal requirements.

#### **PROJECT:** Godfrey Park Outfall Upgrade.

Two primary storm systems merge in Godfrey Park and carry water through a dual pipe system and discharge it to the Columbia River. The existing pipes are undersized and are showing signs of potential failure. An upgrade of the system is required to ensure that the storm system continues to function properly and can convey flows reliably to the river.

PROJECT DESCRIPTION: A pre-engineering report has determined the most affordable and feasible means and methods of construction for the system upgrade. In 2014, permitting and engineering will be finalized in preparation of construction beginning in late 2014. A new, larger diameter pipe will be installed to efficiently carry storm discharge out of the Park and to the Columbia River. Without this improvement, failure of the existing system could potentially cause flooding in several areas of the City.

#### **Storm**

**PROJECT:** Annual Storm Drain Main Replacement Program.

PROJECT DESCRIPTION: Annual ongoing program to replace and upgrade deteriorating and/or undersized storm drain mains in various parts of the City as identified by the Public Works Department.

| Eq  | uip  | mer    | <u>ıt</u>                     |                |                |                 |                  |                  |                 |
|-----|------|--------|-------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
| Fd  | Dpt  |        | Acct                          | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|     |      |        | Equipment replacement         |                |                |                 |                  |                  |                 |
|     |      |        | Resources                     |                |                |                 |                  |                  |                 |
| 010 | 305  | 301000 | Beginning working capital     |                | 169,150        | 189,121         | 170,121          | 170,121          | 170,121         |
| 010 | 305  | 392000 | Transfer In water             | 80,000         | 58,750         |                 | 15,000           | 15,000           | 15,000          |
| 010 | 305  | 392000 | Transfer from sewer           | 110,000        | 147,500        |                 | 152,500          | 152,500          | 152,500         |
| 010 | 305  | 392000 | Transfer from streets         | -              | 38,750         |                 | 137,500          | 137,500          | 137,500         |
| 010 | 305  | 392000 | Transfer from general fund    | -              | -              | -               | 107,000          | 161,000          | 161,000         |
| 010 | 305  | 354000 | Miscellaneous                 |                | 10,471         |                 |                  |                  |                 |
|     |      |        | Total Resources               | 190,000        | 424,621        | 189,121         | 582,121          | 636,121          | 636,121         |
|     |      |        | Uses                          |                |                |                 |                  |                  |                 |
|     |      |        | Capital Outlay                |                |                |                 |                  |                  |                 |
| 010 | 305  | 653500 | Trucks                        | 20,850         | 27,150         | 35,000          |                  |                  |                 |
| 010 |      | 653502 | Flusher                       | -              | 199,350        | -               |                  |                  |                 |
| 010 |      | 653501 | Heavy equipment - used loader | _              | -              | 75,000          |                  |                  |                 |
| 010 |      | 653505 | Bucket truck - used           | _              | _              | -               |                  |                  |                 |
| 010 |      | 653506 | Street Sweeper                | _              | -              | _               | 275.000          | 275,000          | 275,000         |
| 010 |      | 653551 | Police Vehciles               | _              | _              | _               | 40.000           | 94.000           | 94,000          |
| 010 |      | 653552 | Lawn Mower                    | _              | _              | _               | 22,000           | 22,000           | 22,000          |
| 010 |      | 653553 | Phone System                  |                |                |                 | 50,000           | 50,000           | 50,000          |
| 010 |      | 596000 | Contingency                   | _              | -              | 50,000          | ] 50,000         | 20,000           | 40,000          |
| -10 | - 30 |        | Total Uses                    | 20,850         | 226,500        | 160,000         | 387,000          | 441,000          | 481,000         |
| 010 | 305  |        | Ending fund balance           | 169,150        | 198,121        | 29,121          | 195,121          | 195,121          | 155,121         |

**PROJECT:** Vehicle and Equipment Replacement Program.

PROJECT DESCRIPTION: The Public Works Department currently utilizes more than 60 pieces of equipment and more than 30 'daily use' vehicles. The equipment inventory includes everything from stationary backup generators to dump trucks to a road grader. The replacement period of daily use vehicles is typically determined by total vehicle mileage and maintenance records. Unlike daily use vehicles, the lifecycle of each piece of equipment is unique and, in most cases, is based on hours of use rather than mileage. Normally equipment that has reached the end of its useful life is replaced in kind, unless there is a rational reason to do otherwise.

## **Capital Improvements – Five Year CIP Summary**

|         | Funding              | Proj     |                              |           |          |          |          |           |            | Out Years       |
|---------|----------------------|----------|------------------------------|-----------|----------|----------|----------|-----------|------------|-----------------|
| ept     | Source               | #        | Project Description          | FY 14-15  | FY 15-16 | FY 16-17 | FY 17-18 | FY 18-19  | Total      | Amount ET       |
| arks    |                      | _        |                              |           |          |          |          |           |            |                 |
| 41113   |                      |          | Columbia View Park *         |           | _        | _        |          | _         | _          | 350,000         |
|         | Jnfunded             |          | Promenade                    |           |          |          |          | _         |            | 150,000         |
|         | Jnfunded<br>Jnfunded |          | New Gazebo/storage           | -         | _        | _        | _        | _         |            | 200,000         |
|         | Jiiiuiiaea           |          | New Gazebo/Storage           | -         | -        | -        | -        | -         |            | 200,000         |
| S       | SDC                  |          | Potential Land Purchase      | 50,000    |          |          |          |           | 50,000     |                 |
| 0       | 009-204              |          | Potential Land Purchase      | 79,800    |          |          |          |           | 79,800     |                 |
| otal D  | arke                 |          |                              | 129,800   |          |          |          |           | 120 900    | 350,000         |
| otal P  | arks                 |          |                              | 129,800   | -        | -        |          | -         | 129,800    | 350,000         |
| reets   | <u>i</u>             |          |                              |           |          |          |          |           |            |                 |
|         |                      |          | Unimprove Street Paving      |           |          |          |          |           |            |                 |
| S       | SDC - CO             |          | Program                      | 30,000    | -        | -        | _        | _         | 30,000     |                 |
| S       | STP                  |          | 1st Street Reconstruct       | 50,000    | 200,000  |          |          |           | 250,000    |                 |
| _       |                      |          | Gable Rd improvements        |           |          |          |          |           |            |                 |
| c       | SDC                  |          | UGB                          |           |          | 200,000  |          |           | 200,000    |                 |
| 3       | SDC .                |          |                              |           |          | 200,000  |          |           | 200,000    |                 |
| _       |                      |          | Sidewalk and ADA Ramp        |           |          |          |          |           |            |                 |
|         | STP - CO             |          | Repair/Constr                | 25,000    | -        | -        | -        | -         | 25,000     |                 |
| S       | STP                  |          | St. Helens Street Overlay    | 230,000   | -        | -        | -        | -         | 230,000    |                 |
|         |                      |          | Old Portland Rd Street       |           |          |          |          |           |            |                 |
| S       | STP - new            |          | Lighting Upgrade             |           |          |          |          | -         | -          |                 |
|         |                      |          | Eisenschmidt                 |           |          |          |          |           |            |                 |
| ς       | STP                  |          | sidewalk/overlay             | 31,000    | _        | _        | _        | -         | 31,000     |                 |
|         |                      |          |                              | 51,000    |          |          |          |           | 31,000     |                 |
| otal St | treets               |          |                              | 366,000   | 200,000  | 200,000  | -        | -         | 766,000    | -               |
| lator   | I Itility            |          |                              |           |          |          |          |           |            |                 |
|         | <u>Utility</u>       |          | T. I                         | 250.000   |          |          |          |           | 250,000    |                 |
| Н       | Rates                |          | Telemetry System Upgrade     | 250,000   | -        | -        | -        | -         | 250,000    |                 |
|         |                      |          | New Reservoirs               | 240,000   | - '      | <u> </u> | - '      | -         | 240,000    | 6,000,000       |
| S       | SDC                  |          | Purhcase Land (High/Low)     | -         | -        | -        | -        | -         |            |                 |
| S       | DC                   |          | Construct Low                | 240,000   | -        | -        | -        | -         |            | 2,000,000 19-20 |
| S       | DC/Loan/Rat          | tes      | Construct High               | -         | -        | -        | -        | -         |            | 4,000,000 2020- |
| R       | Rates - Ops          |          | Water Meter Replacement      | 200,000   | 100,000  | 100,000  | 100,000  | 100,000   | 600,000    | -               |
|         | Rates                |          | Water Main Replacement       | 200,000   | 200,000  | 200,000  | 200,000  | 200,000   | 1,000,000  | -               |
| -       |                      |          | Water Filtration Membrane    |           |          |          |          |           | _,,,,,,,,, |                 |
|         | )atas                |          | Rplacement                   |           |          | 120 000  | 120 000  | 120,000   | 390,000    | _               |
|         | Rates                |          | •                            | 200,000   | -        | 130,000  | 130,000  | 130,000   | -          | -               |
| r       | Rates                |          | 2 MG Reservior Rehab         | 300,000   |          |          |          |           | 300,000    | -               |
| otal W  | Vater Utility        |          |                              | 1,190,000 | 300,000  | 430,000  | 430,000  | 430,000   | 2,780,000  | 6,000,000       |
|         |                      |          |                              |           | •        |          |          |           |            |                 |
| ewer    | <u>Utility</u>       |          | Г                            |           |          |          |          |           |            |                 |
|         |                      |          | Sodium Hypochorite Tanks -   |           |          |          |          |           |            |                 |
| R       | Rates                |          | Replace                      |           |          | -        | -        | -         | -          |                 |
|         |                      |          | Annual Sewer Main            |           |          |          |          |           |            |                 |
| R       | Rates                |          | Replacement Program          | 300,000   | 200,000  | 200,000  | 200,000  | 200,000   | 1,100,000  |                 |
|         | .oan                 |          | I&I Reduction Program        | 350,000   | -        | -        | -        | -         | 350,000    |                 |
|         | Rates                |          | Meter Station                | 65,000    |          |          |          |           | 65,000     |                 |
|         |                      |          |                              |           | -        | -        | -        | -         |            |                 |
| н       | Rates                |          | Lift station # 7 - Upgrade * | 50,000    | -        |          |          | -         | 50,000     |                 |
|         |                      |          | Lift station #1 - Coat       |           |          |          |          |           |            |                 |
|         | Rates                |          | Wetwell *                    | -         | -        | 40,000   | -        | -         | 40,000     |                 |
| R       | Rates                |          | Lift station #9 - Upgrade *  |           | 35,000   | -        | -        | -         | 35,000     |                 |
| R       | Rates                |          | WWTP - Extra Storage         | -         | -        | 30,000   | -        | -         | 30,000     |                 |
| atal C  | ower Hilita          |          |                              | 765 000   | 225 000  | 270 000  | 200 000  | 200 000   | 1 670 000  | _               |
| JLal 3  | ewer Utility         |          |                              | 765,000   | 235,000  | 270,000  | 200,000  | 200,000   | 1,670,000  | -               |
| orm \   | Water Utility        | <u>.</u> |                              |           |          |          |          |           |            |                 |
|         | .oan                 |          | I&I Reduction Program        | 200,000   | -        | -        | -        | _         | 200,000    |                 |
| _       |                      |          | Annual Storm Drain           | ,         |          |          |          |           | ,          |                 |
|         | Rates                |          | Maintenance Program          | 200 000   | 200 000  | 200 000  | 200,000  | 200 000   | 1,000,000  |                 |
|         |                      |          |                              | 200,000   | 200,000  | 200,000  | 200,000  | 200,000   | 1,000,000  |                 |
|         | Rates/SDC/           |          | Godfrey Outfall -            | 4 005 551 |          |          |          |           |            |                 |
| F       | inancing?            |          | Replacement                  | 1,800,000 | 200,000  | -        | -        | -         | 2,000,000  |                 |
|         |                      |          | Columbia Blvd Storm Drain    |           |          |          |          |           |            |                 |
| R       | Rates/SDC            |          | Upgrade                      | -         | -        | -        | -        | 1,000,000 | 1,000,000  |                 |
|         | torm Water           |          |                              | 2 200 205 | 400.000  | 200 205  | 200.000  | 4 200 000 | 4 200 00-  |                 |
|         |                      |          |                              | 2,200,000 | 400,000  | 200,000  | 200,000  | 1,200,000 | 4,200,000  | -               |

# **Capital Improvements – Five Year CIP Summary**

| Dept Source #             | Project Description          | FY 14-15  | FY 15-16  | FY 16-17  | FY 17-18 | FY 18-19  | Total      | Amount    | ETA     |
|---------------------------|------------------------------|-----------|-----------|-----------|----------|-----------|------------|-----------|---------|
| Public Works - Equipme    |                              |           |           |           |          |           |            |           |         |
|                           | Various Pickups/SUV's        | -         | -         | 20,000    | 40,000   | 40,000    | 100,000    |           |         |
| Rates/Gas Tax             | Water Pickup                 | -         | -         |           | -        | -         |            |           |         |
| Rates/Gas Tax             | Facility Pickup              | _         | _         | _         | _        | _         |            |           |         |
| Rates/Gas Tax             | Sewer Crew Pickup            | _         | _         | _         | 40,000   | _         |            |           |         |
| Rates/Gas Tax             | Water Crew Pickup            | _         | _         | _         | -        | 40,000    |            |           |         |
| Unknown - GF              | Lawn mowers                  |           |           | 20,000    | _        |           |            |           |         |
| OHKHOWH GI                | Lawii illowei3               |           |           | 20,000    |          |           |            |           |         |
|                           | Heavy Equipment              |           |           |           |          |           |            |           |         |
|                           | replacement                  | 275,000   | 125,000   | 150,000   | -        | 125,000   | 675,000    |           |         |
| Rates/Gas Tax             | Backhoe                      | -         | 125,000   | -         | -        | 125,000   |            |           |         |
| Sewer/Storm               | Camera Van Upgrade           | -         | -         | 150,000   | -        | -         |            |           |         |
| Storm/Gas Tax             | Street Sweeper               | 275,000   | -         | -         | -        | -         |            |           |         |
| Total Public Works Equip  | •                            | 275,000   | 125,000   | 170,000   | 40,000   | 165,000   | 775,000    | _         |         |
|                           | рители перивеннения          | 273,000   | 123,000   | 170,000   | .0,000   | 105,000   | 775,000    |           |         |
| Police Department         | Various Polling Start        | 04.000    |           | 40.000    |          | 40.000    | 174 000    | 240.000   | Holosa  |
| GF                        | Various Rolling Stock        | 94,000    | -         | 40,000    | -        | 40,000    | 174,000    | 240,000   |         |
| Unfunded                  | Police Facility              |           |           |           |          |           | -          | 2,200,000 | Unknov  |
| Other City Facilities     | <u> </u>                     |           |           |           |          |           |            |           |         |
|                           | Other City Facilities        | -         | -         | -         | -        | -         | -          | 510,000   |         |
| Unfunded                  | Chair lift in City Hall      |           |           |           |          |           |            | 100,000   |         |
| Unfunded                  | City Hall Remodel            |           |           |           |          |           |            | 400,000   |         |
| Unfunded                  | Storage facilities by shops  |           |           |           |          |           |            | 10,000    | Unknov  |
| Total Faciilties and Equi | pment                        | 94,000    | -         | 40,000    | -        | 40,000    | 174,000    | 2,950,000 |         |
| <u>Library Services</u>   |                              |           |           |           |          |           |            |           |         |
|                           | Library Computers            | 2,000     | -         | -         | -        | -         | 2,000      | 50,200    |         |
| Library Res               | Admin                        | -         | -         | -         | -        | -         |            |           |         |
| Library Res               | Public Use                   | 2,000     | -         | -         | -        | -         |            |           |         |
|                           | Upgrade Library Circulation  |           |           |           |          |           |            |           |         |
| Unfunded                  | Software                     | -         | -         | -         | -        | -         |            | 50,200    | Unknov  |
|                           | Library Infrstructure        | 79,620    | 13,750    | 25,850    | 4,620    | 4,620     | 128,460    |           |         |
| Library Pos               | Painting (Hallways)          | 79,020    | 13,730    | 23,630    | 4,020    | 4,020     | 120,400    | -         |         |
| Library Res               |                              | -         | 0.120     | -         | -        | -         |            |           |         |
| Library Res               | Carpet (Hallways)            | -         | 9,130     | -         | -        | -         |            |           |         |
| Library Res               | Drywall Work                 | -         | -         | -         | -        | -         |            |           |         |
| Library Res               | Paint exterior of Facilities | -         | -         | 21,230    | -        | -         |            |           |         |
| Library Res               | HVAC                         | 4,620     | 4,620     | 4,620     | 4,620    | 4,620     |            |           |         |
| Library Res               | Roof maintenance             | 75,000    | -         | -         | -        | -         |            | -         |         |
| Total Library Services    |                              | 81,620    | 13,750    | 25,850    | 4,620    | 4,620     | 130,460    | 50,200    |         |
| <u>Administration</u>     |                              |           |           |           |          |           |            |           |         |
|                           | Courts - Upgrade Full Court  |           |           |           |          |           |            |           |         |
| General Fund              | Software / Full Case         | 41,000    |           |           |          |           | 41,000     | -         |         |
| GF/Wtr/Swr                | New Telephone System         | 50,000    | -         | -         | -        | -         | 50,000     | -         |         |
| Unknown                   | City Hall Improvements       | -         | _         | _         | _        | _         | -          | 500,000   |         |
| OHRHOWH                   | Finance - Upgrade            |           | -         |           |          | -         | -          | 300,000   |         |
| GF / Wtr / Swr            | Springbrook Software         | 44,000    | _         | -         | -        | _         | 44,000     |           |         |
| Internal Service          | Information Technology       | 28,250    | 34,500    | 23,100    | 28,400   | 14,000    | 128,250    | See Admin | Service |
| Total Administration      |                              | 163,250   | 34,500    | 23,100    | 28,400   | 14,000    | 263,250    | -         |         |
|                           |                              |           |           |           |          |           |            |           |         |
| Total Five Year CIP       |                              | 5,264,670 | 1,308,250 | 1,358,950 | 903,020  | 2,053,620 | 10,888,510 | 9,350,200 |         |
| Significant On-going Op   | erating Programs             |           |           |           |          |           |            |           |         |
| Streets                   | Handrail Penlacement         |           |           |           |          |           |            |           |         |
| Cas Tarr Cas              | Handrail Replacement         |           |           |           |          |           |            |           |         |
| Gas Tax - Ops             | program                      | 2         | 25        | 25.551    | 25       | a         | -          |           |         |
| Gas Tax - Ops             | Annual Street Striping       | 25,000    | 25,000    | 25,000    | 25,000   | 25,000    | 125,000    |           |         |
| Gas Tax - Ops             | Annual Tree Trimimng         | 10,000    | 10,000    | 10,000    | 10,000   | 10,000    | 50,000     |           |         |
| Sewer<br>Rates - Ops      | Annual Root Control          | 15,000    | 15,000    | 15,000    | 15,000   | 15,000    | 75,000     |           |         |
|                           |                              |           |           |           |          |           |            |           |         |
| Total Significant On-goi  | ng Operating Programs        | 50,000    | 50,000    | 50,000    | 50,000   | 50,000    | 250,000    | -         |         |

# **Capital Improvements – Five Year CIP Summary**

| Fiv              | ve Year Capita | al Improvem  | ent Program |           |            |
|------------------|----------------|--------------|-------------|-----------|------------|
|                  | Summary of I   | Project Fund | ing Status  |           |            |
| CIP Category     | 5 Yr CIP       | % of CIP     | Funded      | Unfunded  | % Unfunded |
| Parks            | 479,800        | 3.37%        | 129,800     | 350,000   | 10.45%     |
| Streets          | 766,000        | 5.38%        | 766,000     | -         | 0.00%      |
| Water            | 2,780,000      | 19.52%       | 2,780,000   | -         | 0.00%      |
| Sewer            | 1,670,000      | 11.73%       | 1,670,000   | -         | 0.00%      |
| Storm            | 4,200,000      | 29.50%       | 4,200,000   | -         | 0.00%      |
| Equipment        | 1,189,000      | 8.35%        | 949,000     | 240,000   | 7.16%      |
| Police           | 2,200,000      | 15.45%       | -           | 2,200,000 | 65.67%     |
| Other Facilities | 510,000        | 3.58%        | -           | 510,000   | 15.22%     |
| Library          | 180,660        | 1.27%        | 130,460     | 50,200    | 1.50%      |
| Administration   | 263,250        | 1.85%        | 263,250     | -         | 0.00%      |
|                  | 14,238,710     |              | 10,888,510  | 3,350,200 |            |



# **Revenue Sharing Fund**

Merged with General Fund in FY 2013-14

#### **Revenue Sharing Fund**

The Revenue Sharing Fund accounts for the OLCC allocation of State Shared Revenues associated with the 14% of the state liquor receipts given to cities on a formula basis outlined in ORS 221.770. The City must provide an opportunity for local citizens to give written or oral comments on the possible uses of the apportionment.

The Revenue Sharing Funds is being merged with the General fund in FY 2013-14 to reflect the continued reliance on Revenue Sharing funds to support General Fund Services. This results in suspending the community grants that are awarded each year (\$25,000), and that the Main Street Program (\$12,000) and the Columbia County Economic Team contribution (\$15,000) are now being budgeted out of the Planning Division Budget.

#### Revenue Sharing Fund – Line Item Budget

| Fd  | Dpt |        | Acct                          | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----|--------|-------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     |     |        | Resources                     |                |                |                 |                  |                  |                 |
| 032 | 000 | 301000 | Beginning working capital     | 71,692         | 123,781        | 132,781         | -                | -                | -               |
|     |     |        | Revenues                      |                |                |                 |                  |                  |                 |
| 032 | 000 | 334000 | State grants                  | 106,908        | 109,720        | -               | -                | -                | -               |
|     |     |        | Total Revenues                | 106,908        | 109,720        | -               | -                | -                | -               |
|     |     |        | _                             |                |                |                 |                  |                  |                 |
|     |     |        | Total Resources               | 178,599        | 233,501        | 132,781         | -                | -                | -               |
|     |     |        |                               |                |                |                 |                  |                  |                 |
|     |     |        | <u>Uses</u>                   |                |                |                 |                  |                  |                 |
|     |     |        | Materials and Services        |                |                |                 |                  |                  |                 |
| 032 | 032 | 558321 | Main street vista program     | 10,295         | 11,848         | -               | -                | -                | -               |
| 032 | 032 | 558322 | Col Cnty Economic Development | 15,000         | 15,000         | -               | -                | -                | -               |
| 032 | 032 | 558325 | Grant awards                  | 29,523         | 25,000         | -               | -                | -                | -               |
|     |     |        | Total Materials and Services  | 54,818         | 51,848         | -               | -                | -                | -               |
| 032 | 032 | 692000 | Transfers - GF support        | _              | 50,000         | 132,781         | l .              | _                | _               |
| 032 | 032 | 0,2000 | Transfers Gr support          |                | 50,000         | 132,701         |                  |                  |                 |
|     |     |        | Total Uses                    | 54,818         | 101,848        | 132,781         | _                | _                | _               |
|     |     |        |                               | 2.,010         | 131,010        | 152,701         |                  |                  |                 |
| 032 | 032 |        | Ending fund balance           | 123,781        | 131,653        | 0               | -                | -                | -               |



# Community Development Block Grant (CDBG) Fund

#### **Community Development Block Grant Fund (CDBG)**

Grant funding from the State of Oregon for low income housing improvements for our jurisdiction was awarded in February 1987. The City contracted with Community Action Team (CAT) to establish and maintain the program. Loan payoffs by participants from the program are to be considered seed moneys for future housing improvements and returned to the CAT program coordinator. This year's estimated dollars is \$50,000.

In 2006, Parole and Probation formed a partnership with Community Action Team to complete much needed transitional housing for those felons that had been incarcerated and required to be released in the county they were convicted in. A total project of over \$1 Million, the City of St. Helens has allowed \$100,000 of the low income seed money to pay the remaining \$100,000 needed for this project. This loan is with the City of St. Helens and Columbia County Community Corrections with a 20 year term at 3% interest. Annual payments are \$6,821.52.

Community Development Block Grant was award to the City in FY 2012-13 but with delays associated with new assigned federal cognizant agency administrating the process, it took a little longer to get the project rolling. In FY 13-14 Community Action Team (CAT) is just completing a \$400,000 housing Rehabilitation Program.

#### Community Development Block Grant Fund (CDBG) - Line Item Budget

| 7   | _   |        |                              |         |         |         |          |          |         |  |
|-----|-----|--------|------------------------------|---------|---------|---------|----------|----------|---------|--|
|     |     |        |                              | Actual  | Actual  | Adopted | Proposed | Approved | Adopted |  |
| Fd  | Dpt |        | Acct                         | 2011-12 | 2012-13 | 2013-14 | 2014-15  | 2014-15  | 2014-15 |  |
|     |     |        | Resources                    |         |         |         |          |          |         |  |
| 033 | 000 | 301000 | Beginning working capital    | -       | -       | -       | -        | -        | -       |  |
|     |     |        | Revenues                     |         |         |         |          |          |         |  |
| 033 | 000 | 331000 | Federal grant                | -       | 70,049  | 400,000 | -        | -        | -       |  |
| 033 | 000 | 333000 | Loan repayment               | -       | 4,127   | 50,000  | 50,000   | 50,000   | 50,000  |  |
| 033 | 000 | 335000 | Loan repayment transitional  | 6,680   | 6,680   | 6,830   | 6,830    | 6,830    | 6,830   |  |
| 033 | 000 | 336000 | Private foundation           | -       | -       | -       | -        | -        | -       |  |
| 033 | 000 | 337000 | Senior center contribution   |         | -       | -       | -        | -        |         |  |
|     |     |        | Total Revenues               | 6,680   | 80,856  | 456,830 | 56,830   | 56,830   | 56,830  |  |
|     |     |        | Total Resources              | 6,680   | 80,856  | 456,830 | 56,830   | 56,830   | 56,830  |  |
|     |     |        | <u>Uses</u>                  |         |         |         |          |          |         |  |
|     |     |        | Materials and Services       |         |         |         |          |          |         |  |
| 033 | 033 | 537000 | Improvements                 |         |         |         |          |          |         |  |
| 033 | 033 | 550000 | C.A.T. distribution          |         | 4,127   | 50,000  | 50,000   | 50,000   | 50,000  |  |
| 033 | 033 | 560000 | C.A.T. dist. Trans. housing  | 6,680   | 6,680   | 6,830   | 6,830    | 6,830    | 6,830   |  |
|     |     |        | Total Materials and Services | 6,680   | 10,807  | 56,830  | 56,830   | 56,830   | 56,830  |  |
| 033 | 033 | 581000 | Construction                 | -       | 70,049  | 400,000 | -        | -        | -       |  |
| 033 | 033 | 596000 | Contingency                  | -       | -       | -       | -        | -        | -       |  |
|     |     |        | Total Uses                   | 6,680   | 80,856  | 456,830 | 56,830   | 56,830   | 56,830  |  |
|     |     |        | Ending fund balance          | -       | -       | -       | -        | -        | -       |  |



# **Street Gas Tax Fund**

#### **Street Fund**

The Street Fund supports the City's street utilities. The fund provides for the maintenance, and repair of more than 52.5 miles of paved and unpaved streets, sidewalks & gutters and the maintenance of the City's traffic control and safety devices (street signage & striping). The Street Fund receives revenue primarily from the state motor fuel taxes.

#### **Street Fund – Summary**

|                            | Actual      | Actual    | Adopted   | Proposed  | Approved  | Adopted   |
|----------------------------|-------------|-----------|-----------|-----------|-----------|-----------|
|                            | 2011-12     | 2012-13   | 2013-14   | 2014-15   | 2014-15   | 2014-15   |
| Resources                  |             |           |           |           |           |           |
| Beginning working capital  | 1,709,028   | 615,037   | 516,567   | 538,502   | 538,502   | 538,502   |
| Revenues                   |             |           |           |           |           |           |
| Intergovernmental          | 702,847     | 704,841   | 760,000   | 784,000   | 784,000   | 784,000   |
| System development         | -           | -         | -         | -         | -         | -         |
| Miscellaneous              | 18,058      | 14,553    | 18,000    | 15,000    | 15,000    | 15,000    |
| Transfer In                | -           | -         | -         | -         | -         | -         |
| Total Revenues             | 720,905     | 719,394   | 778,000   | 799,000   | 799,000   | 799,000   |
| Total resources            | 2,429,933   | 1,334,431 | 1,294,567 | 1,337,502 | 1,337,502 | 1,337,502 |
| <u>Uses</u>                |             |           |           |           |           |           |
| Personnel services         | 173,370     | 267,099   | 386,980   | 319,740   | 319,740   | 319,740   |
| Materials and services     | 306,715     | 366,410   | 458,850   | 461,510   | 461,510   | 461,510   |
| Capital outlay             | -           | -         | 20,000    | -         | -         | -         |
| Transfers                  | 1,334,811   | 138,750   | -         | 137,500   | 137,500   | 137,500   |
| Contingency                | -           | -         | 100,000   | 100,000   | 100,000   | 100,000   |
| Total uses                 | 1,814,896   | 772,259   | 965,830   | 1,018,750 | 1,018,750 | 1,018,750 |
| Net change in fund balance | (1,093,991) | (52,865)  | (187,830) | (219,750) | (219,750) | (219,750) |
| Ending fund balance        | 615,037     | 562,172   | 328,737   | 318,752   | 318,752   | 318,752   |

Gas Tax growth has not kept pace with infrastructure maintenance demands, resulting in reductions to the operating fund reserves which are not sustainable. While in the current year the fund is balanced and ending fund reserves will be approximately 45% of operating costs, this is significantly down from two years ago when reserves were 120% of operating costs. A discussion on alternative revenue sources (Local Gas Tax, Transportation Utility Fee, etc.) may be appropriate during budget deliberation to gain a sense of how to address future shortfalls.

Transfer represents a purchase of a new Street Sweeper. Please note that 50% of the purchase is being funded by Stormwater Utility.

# Street Fund – Line Item Budget

| Fd  | Dpt |        | Acct                               | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed<br>2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----|--------|------------------------------------|----------------|----------------|-----------------|---------------------|------------------|-----------------|
|     |     |        | Resources                          |                |                |                 |                     |                  |                 |
| 011 | 000 | 301000 | Beginning working capital Revenues | 1,709,028      | 615,037        | 516,567         | 538,502             | 538,502          | 538,502         |
| 011 | 000 | 327000 | Motor vehicle tax                  | 702,847        | 704,841        | 710,000         | 734,000             | 734,000          | 734,000         |
| 011 | 000 | 334000 | State grants                       | -              | _              | 50,000          | 50,000              | 50,000           | 50,000          |
| 011 |     | 335000 | Donations- bicycle safety          | 1,363          | 1,078          | 500             | 500                 | 500              | 500             |
| 011 |     | 335100 | Map fund donation                  | 2,600          | -              | _               |                     |                  |                 |
| 011 |     | 342000 | Bicycle helmet donations           | 3,036          | 1,549          | 500             | 500                 | 500              | 500             |
| 011 |     | 345000 | Interest- state pool               | 9,629          | 10,981         | 15,000          | 12,000              | 12,000           | 12,000          |
| 011 |     | 354000 | Miscellaneous                      | 1,430          | 945            | 2,000           | 2,000               | 2,000            | 2,000           |
|     | -   |        | Total Revenues                     | 720,905        | 719,394        | 778,000         | 799,000             | 799,000          | 799,000         |
|     |     |        | Total resources                    | 2,429,933      | 1,334,431      | 1,294,567       | 1,337,502           | 1,337,502        | 1,337,502       |
|     |     |        | <u>Uses</u> Personnel services     |                |                |                 |                     |                  |                 |
| 011 | 011 | 449100 | Direct labor charge                | 173,370        | 267,099        | 386,980         | 319,740             | 319,740          | 319,740         |
| 011 | 011 | 77100  | Direct most charge                 | 173,370        | 267,099        | 386,980         | 319,740             | 319,740          | 319,740         |
|     |     |        |                                    | 173,370        | 201,077        | 300,700         | 317,740             | 317,740          | 317,740         |
|     |     |        | Materials and Services             |                |                |                 |                     |                  |                 |
| 011 | 011 | 453000 | Street lighting                    | 62,662         | 75,711         | 93,600          | 81,200              | 81,200           | 81,200          |
| 011 |     | 454000 | Attorney                           | 2,235          | 4,795          | 3,000           | 3,000               | 3,000            | 3,000           |
| 011 |     | 470000 | Building expense                   | 18             | -              | -               | -                   | -                | -               |
| 011 | 011 | 473000 | Miscellaneous                      | 87             | 276            | -               | -                   | -                | -               |
| 011 | 011 | 475000 | Lease expense                      | 917            | 2,319          | 2,700           | 2,700               | 2,700            | 2,700           |
| 011 | 011 | 501000 | Operating materials & supplies     | 21,521         | 53,841         | 45,000          | 45,000              | 45,000           | 45,000          |
| 011 | 011 | 502000 | Equipment expense                  | 8,847          | 2,518          | -               | -                   | -                | -               |
| 011 | 011 | 505000 | Street signs                       | 4,533          | 2,297          | 7,000           | 5,000               | 5,000            | 5,000           |
| 011 | 011 | 508000 | Janitorial services                |                | -              | -               | -                   | -                | -               |
| 011 | 011 | 515000 | Internal maint expense             | 73,960         | 62,500         | 62,500          | 62,500              | 62,500           | 62,500          |
| 011 | 011 | 521000 | Bicycle safety grant exp           | 1,204          | -              | -               | -                   | -                | -               |
| 011 | 011 | 521000 | Map Project                        | 2,600          | -              | -               | -                   | -                | -               |
| 011 | 011 | 522000 | Bicycle helmet expense             | 1,715          | 3,133          | 3,000           | 3,000               | 3,000            | 3,000           |
| 011 | 011 | 523000 | Road patching projects             | 4,772          | 21,098         | 40,000          | 40,000              | 40,000           | 40,000          |
| 011 | 011 | 549980 | Street Striping                    | -              | -              | 25,000          | 25,000              | 25,000           | 25,000          |
| 011 |     | 549990 | Crack Seal Project                 | -              | -              | 50,000          | 50,000              | 50,000           | 50,000          |
| 011 |     | 554000 | Contractual/consult serv.          | 51,697         | 32,225         | 15,000          | 10,000              | 10,000           | 10,000          |
| 011 | 011 | 579100 | Indirect cost allocation           | 69,947         | 105,697        | 112,050         | 134,110             | 134,110          | 134,110         |
|     |     |        |                                    | 306,715        | 366,410        | 458,850         | 461,510             | 461,510          | 461,510         |
| 011 | 011 | 575000 | Equipment expense                  |                |                | 20,000          | -                   | -                |                 |
|     |     |        |                                    | -              | -              | 20,000          | -                   | -                | -               |
| 011 | 011 | 596000 | Contingency                        |                | -              | 100,000         | 100,000             | 100,000          | 100,000         |
|     |     |        | Transfers                          |                |                |                 |                     |                  |                 |
| 011 | 011 | 692000 | Transfer to capital - SDC          | 1,134,811      | -              | _               | _                   | _                | _               |
| 011 |     | 692000 | Transfer to capital                | 200,000        | 138,750        | -               | 137,500             | 137,500          | 137,500         |
|     |     |        | Total expenditure                  | 1,814,896      | 772,259        | 965,830         | 1,018,750           | 1,018,750        | 1,018,750       |
|     |     |        | Ending fund balance                | 615,037        | 562,172        | 328,737         | 318,752             | 318,752          | 318,752         |
|     |     |        | Percent of operating revenues      | 128%           |                |                 | 54%                 | 54%              | 54%             |

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# **Administrative Services Fund**

#### **Administrative Services Fund**

#### **Internal Services Fund**

This fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government unit, or to other governmental units, on a cost reimbursement basis. The measurement focus is on determination of net income, financial position and changes in financial position. Internal service funds are accounted for on an accrual basis (transactions are recognized when they occur, regardless of the timing of related cash flow) and are budgeted for on the modify accrual basis, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period." Expenditures are generally recognized when the related fund liability is incurred. For GASB Statement #34 reporting purposes, all these funds are considered Non-Major Funds in the City's CAFR. The City utilizes Administrative Services, Public Works, and Fleet internal service funds.

#### **Administrative Services Fund**

Administrative Services Fund accounts for revenue and expenses associated with providing administrative services to all City departments. The major source of revenue is service paid by operating funds based on a cost allocation formula. Expenses are for the operations of the offices of the City Administrator, City Recorder and Finance; the operations of City Hall facilities (including the Annex); and the information systems and self-insurance infrastructure. As an internal service fund, revenues (charges for service) should equal expenses, with any accrued balance each year returned proportionately to the contributing funds, except for the building of reserves for shared asset replacement and/or contingent claims.

Administration divisions are allocated based on last year's budgetary dollars. Reference the following table.

|                                      |              | General   |           |         |           | Sewer/    |            |
|--------------------------------------|--------------|-----------|-----------|---------|-----------|-----------|------------|
|                                      | FY 14-15 Bud | Fund      | Streets   | Fleet   | Water     | Storm     | Total      |
| Bases for allocation                 | 11 14-13 Buu | Tuna      | Streets   | 11666   | Water     | Storm     | TOtal      |
| Budgets FY 2013-14                   |              | 3,811,140 | 965,830   | 281,237 | 3,835,250 | 5,161,750 | 14,055,207 |
| Transfers                            |              | -         | -         | 201,237 | (300,000) | (915,000) | (1,215,000 |
| Capital                              |              | _         | 665.000   | _       | 965,000   | 2,300,000 | 3,930,000  |
| Operating/Capital Budgets FY 2013-14 |              | 3,811,140 | 1,630,830 | 281,237 | 4,500,250 | 6,546,750 | 16,770,207 |
| FTE City Hall                        |              | 6.1429    | 0.9114    | 0.1054  | 3.3755    | 6.3649    | 16.90000   |
| Op Budget                            |              | 22.73%    | 9.72%     | 1.68%   | 26.83%    | 39%       | 100%       |
| 001 100 City Council                 | 64,410       | 14,638    | 6,264     | 1,080   | 17,284    | 25,144    | 64,410     |
| Op Budget                            |              | 22.73%    | 9.72%     | 1.68%   | 26.83%    | 39%       | 100%       |
| 012 . 101 City Administrator         | 245,080      | 55,696    | 23,833    | 4,110   | 65,767    | 95,674    | 245,080    |
| Op Budget                            |              | 22.73%    | 9.72%     | 1.68%   | 26.83%    | 39%       | 100%       |
| 012 102 City Recorder                | 277,850      | 63,143    | 27,020    | 4,660   | 74,560    | 108,467   | 277,850    |
| 50% Utilities                        |              |           |           |         | 40.74%    | 59%       | 100%       |
| Based on Utilities budget            | 326,420      |           | -         | -       | 132,975   | 193,445   | 326,420    |
| 50% Op Budget                        |              | 22.73%    | 9.72%     | 1.68%   | 26.83%    | 39%       | 100%       |
| Based on all Ops budget              | 326,420      | 74,181    | 31,743    | 5,474   | 87,594    | 127,428   | 326,420    |
| 012 106 Finance                      | 652,840      | 74,181    | 31,743    | 5,474   | 220,569   | 320,873   | 652,840    |
| FTE City Hall                        |              | 36.35%    | 5.39%     | 0.62%   | 19.97%    | 38%       | 100%       |
| 012 107 City Hall Fac                | 92,550       | 33,641    | 4,991     | 577     | 18,485    | 34,856    | 92,550     |
| Total Admin Services                 | 1,268,320    |           | 87,587    | 14,821  | 379,381   | 559,870   | 1,041,659  |

# **Administrative Services Fund - Summary**

|                                   | Actual    | Actual    | Adopted                               | Proposed  | Approved  | Adopted   |
|-----------------------------------|-----------|-----------|---------------------------------------|-----------|-----------|-----------|
|                                   | 2011-12   | 2012-13   | 2013-14                               | 2014-15   | 2014-15   | 2014-15   |
| Resources                         |           | 2012 10   | 2010 11                               | 201110    |           |           |
| Beginning working capital         | =         | 132,567   | 108,087                               | 97,354    | 97,354    | 97,354    |
| Revenues                          |           | ,         | , , , , , , , , , , , , , , , , , , , | ,         | ,         | ,         |
| IT replacement                    | 27,000    | 23,429    | 22,070                                | 25,140    | 25,140    | 25,140    |
| Self insurance                    | 100,000   | -         | -                                     | -         | -         | -         |
| Indirect cost allocation          | 1,209,943 | 1,150,999 | 1,240,320                             | 1,268,320 | 1,268,320 | 1,268,320 |
| Transfer In                       | 31,240    | 4,800     | -                                     | 31,400    | 31,400    | 31,400    |
| Total Revenues                    | 1,368,183 | 1,179,228 | 1,262,390                             | 1,324,860 | 1,324,860 | 1,324,860 |
| Total resources                   | 1,368,183 | 1,311,795 | 1,370,477                             | 1,422,214 | 1,422,214 | 1,422,214 |
| Uses                              |           |           |                                       |           |           |           |
| City Administrator                |           |           |                                       |           |           |           |
| Personnel services                | 222,672   | 134,982   | 161,160                               | 164,620   | 164,620   | 164,620   |
| Materials and services            | 62,335    | 57,812    | 70,860                                | 75,460    | 75,460    | 75,460    |
| Capital outlay                    | -         | -         | -                                     | 5,000     | 5,000     | 5,000     |
| <b>Total City Administrator</b>   | 285,007   | 192,793   | 232,020                               | 245,080   | 245,080   | 245,080   |
| City Recorder                     |           |           |                                       |           |           |           |
| Personnel services                | 205,256   | 215,812   | 229,480                               | 222,900   | 222,900   | 222,900   |
| Materials and services            | 56,350    | 49,168    | 58,960                                | 50,850    | 50,850    | 50,850    |
| Capital outlay                    | -         | 5,000     | -                                     | 4,100     | 4,100     | 4,100     |
| Total City Recorder               | 261,606   | 269,980   | 288,440                               | 277,850   | 277,850   | 277,850   |
| Finance                           |           |           |                                       |           |           |           |
| Personnel services                | 435,147   | 437,843   | 470,200                               | 493,690   | 493,690   | 493,690   |
| Materials and services            | 136,950   | 138,436   | 155,950                               | 157,150   | 157,150   | 157,150   |
| Equipment                         | 2,219     | 3,132     | 2,500                                 | 2,000     | 2,000     | 2,000     |
| Total Finance                     | 574,316   | 579,411   | 628,650                               | 652,840   | 652,840   | 652,840   |
| City Hall Facilities              |           |           |                                       |           |           |           |
| Materials and services            | 89,461    | 89,988    | 91,210                                | 92,550    | 92,550    | 92,550    |
| Capital outlay                    | 1,533     | 19,360    | -                                     | -         |           | -         |
| <b>Total City Hall Facilities</b> | 90,994    | 109,348   | 91,210                                | 92,550    | 92,550    | 92,550    |
| IT/Self-insurance Reserves        |           |           |                                       |           |           |           |
| Capital outlay                    | 23,694    | 15,020    | 32,000                                | 69,300    | 69,300    | 69,300    |
| Transfers                         | -         | -         | -                                     | 2,063     | 2,063     | 2,063     |
| Self Insurance                    | -         | 42,363    | 25,000                                | 25,000    | 25,000    | 25,000    |
| Contingency                       | -         | -         | 73,157                                | 57,531    | 57,531    | 57,531    |
| Total IT/Self-insurance reser     | 23,694    | 57,383    | 130,157                               | 153,894   | 153,894   | 153,894   |
| Total uses                        | 1,235,616 | 1,208,915 | 1,370,477                             | 1,422,214 | 1,422,214 | 1,422,214 |
| Net change in fund balance        | 132,567   | (29,687)  | (108,087)                             | (97,354)  | (97,354)  | (97,354)  |
| Ending fund balance               | 132,567   | 102,879   | _                                     |           | =         | <u> </u>  |

| Fd  | Dpt |        | Acct                                | Actual 2011-12 | Actual 2012-13 | Adopted<br>2013-14 | Proposed<br>2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----|--------|-------------------------------------|----------------|----------------|--------------------|---------------------|------------------|-----------------|
|     |     |        | Resources                           |                |                |                    |                     |                  |                 |
|     |     |        | Revenues                            |                |                |                    |                     |                  |                 |
| 012 | 000 | 301000 | Beginning working capital           | -              | 7,849          | 12,524             | -                   | -                | -               |
| 012 | 000 | 301000 | IT equipment reserve                | -              | 29,746         | 52,609             | 44,745              | 44,745           | 44,745          |
| 012 | 000 | 301000 | Self insurance reserve              | -              | 94,972         | 42,954             | 52,609              | 52,609           | 52,609          |
|     |     |        | Beginning working capital           | -              | 132,567        | 108,087            | 97,354              | 97,354           | 97,354          |
| 012 | 000 | 389100 | Indirect cost allocation - Admin    | 1,209,943      | 1,150,999      | 1,240,320          | 1,268,320           | 1,268,320        | 1,268,320       |
| 012 | 000 | 389200 | Self insurance reserve              | 100,000        | -              | -                  | -                   | -                | -               |
| 012 | 000 | 392000 | IT equipment reserve                | 26,440         | -              | -                  | -                   | -                | -               |
| 012 | 000 | 392000 | Transfers in - Full Court upgrade   | 4,800          | 4,800          | -                  | 31,400              | 31,400           | 31,400          |
| 012 | 000 | 395000 | Reserve for IT replacement          | 27,000         | 23,429         | 22,070             | 25,140              | 25,140           | 25,140          |
|     |     |        | •                                   | 1,368,183      | 1,179,228      | 1,262,390          | 1,324,860           | 1,324,860        | 1,324,860       |
|     |     |        | •                                   | 1,368,183      | 1,311,795      | 1,370,477          | 1,422,214           | 1,422,214        | 1,422,214       |
|     |     |        | City Administrator                  |                |                |                    |                     |                  |                 |
|     |     |        | Personnel services                  |                |                |                    |                     |                  |                 |
| 012 | 101 | 401000 | Salary                              | 156,940        | 88,860         | 102,550            | 111,540             | 111,540          | 111,540         |
| 012 | 101 | 415000 | SSI taxes                           | 11,953         | 6,273          | 7,850              | 8,530               | 8,530            | 8,530           |
| 012 | 101 | 416000 | Retirement                          | 34,295         | 18,172         | 27,900             | 23,040              | 23,040           | 23,040          |
| 012 | 101 | 417000 | Workers comp                        | 114            | 145            | 210                | 230                 | 230              | 230             |
| 012 | 101 | 418000 | Medical benefits                    | 13,697         | 17,380         | 17,880             | 17,380              | 17,380           | 17,380          |
| 012 | 101 | 419000 | Disability/life ins                 | 145            | 186            | 190                | 210                 | 210              | 210             |
| 012 | 101 | 422000 | Longevity                           | 360            | -              | -                  | -                   | -                | -               |
| 012 | 101 | 438000 | VEBA                                | 2,971          | 1,762          | 2,050              | 1,080               | 1,080            | 1,080           |
| 012 | 101 | 471000 | PF health                           | 210            | 175            | 420                | 480                 | 480              | 480             |
| 012 | 101 | 449100 | Direct labor charge                 | 1,987          | 2,027          | 2,110              | 2,130               | 2,130            | 2,130           |
|     |     |        |                                     | 222,672        | 134,982        | 161,160            | 164,620             | 164,620          | 164,620         |
|     |     |        | Materials and Services              |                |                |                    |                     |                  |                 |
| 012 | 101 | 454000 | Attorney expense                    | 155,994        | 91,430         | 100,000            | 55,000              | 55,000           | 55,000          |
| 012 | 101 | 454001 | Attorney expense                    | (111,566)      | (43,458)       | (45,000)           | -                   | -                | -               |
| 012 | 101 | 455000 | Insurance                           | 172,387        | 2,690          | 200,760            | 3,760               | 3,760            | 3,760           |
| 012 | 101 | 455001 | Insurance                           | (168,666)      | -              | (197,800)          | -                   | -                | -               |
| 012 | 101 | 457000 | Office supplies                     | 64             | 99             | 100                | 500                 | 500              | 500             |
| 012 | 101 | 473000 | Miscellaneous                       | 1,295          | 47             | 100                | 500                 | 500              | 500             |
| 012 | 101 | 490000 | Professional development            | 1,046          | 3,247          | 6,000              | 6,000               | 6,000            | 6,000           |
| 012 | 101 | 500000 | Information services                | 102,202        | 83,131         | 94,600             | 3,700               | 3,700            | 3,700           |
| 012 | 101 | 500001 | Information services - direct charg | (100,597)      | (81,966)       | (89,900)           | -                   | -                | -               |
| 012 | 101 | 526000 | Advertisements                      | 870            | 592            | -                  | -                   | -                | -               |
| 012 | 101 | 554000 | Contractual payments                | 9,305          | 2,000          | 2,000              | 6,000               | 6,000            | 6,000           |
|     |     |        |                                     | 62,335         | 57,812         | 70,860             | 75,460              | 75,460           | 75,460          |
| 012 | 102 | 575000 | Equipment                           |                |                |                    | 5,000               | 5,000            | 5,000           |
| 012 | 101 |        | <b>Total City Administrator</b>     | 285,007        | 192,793        | 232,020            | 245,080             | 245,080          | 245,080         |

| Fd  | Dpt |        | Acct                     | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----|--------|--------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     | -   |        | City Recorder            |                |                |                 |                  |                  |                 |
|     |     |        | Personnel services       |                |                |                 |                  |                  |                 |
| 012 | 102 | 401000 | Salary                   | 113,679        | 204,796        | 214,930         | 223,160          | 223,160          | 223,160         |
| 012 | 102 | 415000 | SSI taxes                | 8,697          | 15,638         | 16,520          | 17,150           | 17,150           | 17,150          |
| 012 | 102 | 416000 | Retirement               | 28,425         | 47,116         | 54,300          | 52,100           | 52,100           | 52,100          |
| 012 | 102 | 417000 | Workers comp             | 197            | 398            | 440             | 500              | 500              | 500             |
| 012 | 102 | 418000 | Medical benefits         | 32,676         | 51,863         | 54,740          | 57,630           | 57,630           | 57,630          |
| 012 | 102 | 419000 | Disability/life ins      | 375            | 778            | 760             | 840              | 840              | 840             |
| 012 | 102 | 422000 | Longevity                | 660            | 720            | 960             | 960              | 960              | 960             |
| 012 | 102 | 438000 | VEBA                     | 2,219          | 4,430          | 4,300           | 1,920            | 1,920            | 1,920           |
| 012 | 102 | 449100 | Direct labor charge      | 18,119         |                | -               | -                | -                | -               |
| 012 | 102 | 449200 | Direct labor charge      | -              | (110,346)      | (118,310)       | (132,800)        | (132,800)        | (132,800)       |
| 012 | 102 | 471000 | PF health                | 210            | 420            | 840             | 1,440            | 1,440            | 1,440           |
|     |     |        |                          | 205,256        | 215,812        | 229,480         | 222,900          | 222,900          | 222,900         |
|     |     |        | Materials and Services   |                |                |                 |                  |                  |                 |
| 012 | 102 | 454000 | Attorney expense         | 723            | -              |                 |                  |                  |                 |
| 012 | 102 | 455000 | Insurance                | 7,454          | 5,410          | 5,950           | 7,160            | 7,160            | 7,160           |
| 012 | 102 | 457000 | Office Supplies          | 1,028          | 888            | 500             | 500              | 500              | 500             |
| 012 | 102 | 473000 | Miscellaneous            | 1,403          | 1,849          | 5,500           | 3,650            | 3,650            | 3,650           |
| 012 | 102 | 490000 | Professional development | 3,338          | 2,669          | 8,800           | 9,060            | 9,060            | 9,060           |
| 012 | 102 | 500000 | Information services     | 4,471          | 3,658          | 6,230           | 13,330           | 13,330           | 13,330          |
| 012 | 102 | 501000 | Materials and supplies   | 341            | 725            | 1,000           | 800              | 800              | 800             |
| 012 | 102 | 502000 | Equipment                | 1,049          | 917            | 2,500           | -                | -                | -               |
| 012 | 102 | 524000 | Special programs         | 1,437          | 1,983          | 3,500           | 3,450            | 3,450            | 3,450           |
| 012 | 102 | 526000 | Advertisements           | 25,652         | 26,609         | 12,300          | 5,000            | 5,000            | 5,000           |
| 012 | 102 | 554000 | Professional services    | 9,455          | 4,460          | 12,680          | 7,900            | 7,900            | 7,900           |
|     |     |        |                          | 56,350         | 49,168         | 58,960          | 50,850           | 50,850           | 50,850          |
| 012 | 102 | 575000 | Equipment                | -              | 5,000          | -               | 4,100            | 4,100            | 4,100           |
| 012 | 102 | ,      | Total City Recorder      | 261,606        | 269,980        | 288,440         | 277,850          | 277,850          | 277,850         |

|     |     |        |                          |                | 1              | 1 4 1 1 1       | I n 1            | . ,1             | 41 41           |
|-----|-----|--------|--------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
| Fd  | Dpt |        | Acct                     | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
| 14  | Dpt |        | Finance                  | 2011 12        | 2012 10        | 2010 11         | 2011.10          | 201110           | 201.10          |
|     |     |        | Personnel services       |                |                |                 |                  |                  |                 |
| 012 | 106 | 401000 | Salary                   | 258,337        | 255,019        | 271,450         | 285,790          | 285,790          | 285,790         |
| 012 | 106 | 409000 | Overtime                 | 1,050          | -              | -               | -                | -                | -               |
| 012 | 106 | 415000 | SSI taxes                | 19,874         | 19,349         | 20,820          | 21,930           | 21,930           | 21,930          |
| 012 | 106 | 416000 | Retirement               | 59,446         | 58,507         | 68,440          | 66,500           | 66,500           | 66,500          |
| 012 | 106 | 417000 | Workers comp             | 490            | 510            | 570             | 620              | 620              | 620             |
| 012 | 106 | 418000 | Medical benefits         | 77,357         | 81,486         | 85,580          | 92,660           | 92,660           | 92,660          |
| 012 | 106 | 419000 | Disability/life ins      | 922            | 973            | 950             | 1,050            | 1,050            | 1,050           |
| 012 | 106 | 422000 | Longevity                | 1,230          | 900            | 900             | 900              | 900              | 900             |
| 012 | 106 | 438000 | VEBA                     | 5,441          | 5,464          | 5,420           | 3,600            | 3,600            | 3,600           |
| 012 | 106 | 449100 | Direct labor charge      | 9,390          | 13,969         | 14,810          | 19,200           | 19,200           | 19,200          |
| 012 | 106 | 471000 | PF health                | 1,610          | 1,666          | 1,260           | 1,440            | 1,440            | 1,440           |
|     |     |        |                          | 435,147        | 437,843        | 470,200         | 493,690          | 493,690          | 493,690         |
|     |     |        | Materials and Services   |                |                |                 |                  |                  |                 |
| 012 | 106 | 455000 | Insurance                | 6,125          | _              | _               |                  |                  |                 |
| 012 | 106 | 457000 | Office Supplies          | 9,451          | 6,881          | 7,500           | 7,200            | 7,200            | 7,200           |
| 012 | 106 | 473000 | Miscellaneous            | 805            | 438            | 500             | 500              | 500              | 500             |
| 012 | 106 | 480000 | Postage                  | 22,419         | 26,473         | 30,000          | 28,500           | 28,500           | 28,500          |
| 012 | 106 | 490000 | Professional development | 631            | 2,908          | 6,800           | 7,000            | 7,000            | 7,000           |
| 012 | 106 | 500000 | Information services     | 28,381         | 27,616         | 35,150          | 36,450           | 36,450           | 36,450          |
| 012 | 106 | 502000 | Equipment                | 12,158         | 13,693         | 14,000          | 14,500           | 14,500           | 14,500          |
| 012 | 106 | 526000 | Advertisements           | 2,242          | 1,196          | 1,000           | 1,000            | 1,000            | 1,000           |
| 012 | 106 | 554000 | Professional services    | 54,740         | 59,232         | 61,000          | 62,000           | 62,000           | 62,000          |
|     |     |        |                          | 136,950        | 138,436        | 155,950         | 157,150          | 157,150          | 157,150         |
| 012 | 106 | 575000 | Equipment                | 2,219          | 3,132          | 2,500           | 2,000            | 2,000            | 2,000           |
| 012 | 106 |        | <b>Total Finance</b>     | 574,316        | 579,411        | 628,650         | 652,840          | 652,840          | 652,840         |
|     |     |        | City Hall                |                |                |                 |                  |                  |                 |
|     |     |        | Materials and Services   |                |                |                 |                  |                  |                 |
| 012 | 107 | 455000 | Insurance                | 6,153          | 6,560          | 7,210           | 8,680            | 8,680            | 8,680           |
| 012 | 107 | 457000 | Office supplies          | 9,962          | 11,284         | 13,500          | 12,870           | 12,870           | 12,870          |
| 012 | 107 | 458000 | Telephone                | 13,086         | 15,867         | 14,600          | 16,700           | 16,700           | 16,700          |
| 012 | 107 | 459000 | Utilities                | 13,482         | 11,678         | 13,000          | 13,800           | 13,800           | 13,800          |
| 012 | 107 | 502000 | Equipment                | 10,802         | 11,208         | 13,200          | 12,100           | 12,100           | 12,100          |
| 012 | 107 | 554000 | Professional services    | 35,975         | 33,392         | 29,700          | 28,400           | 28,400           | 28,400          |
|     |     |        |                          | 89,461         | 89,988         | 91,210          | 92,550           | 92,550           | 92,550          |
| 012 | 107 | 575000 | Equipment                | 1,533          | 4,200          | -               | -                | -                | -               |
| 012 | 107 | 575000 | Vagt Bldg. Roof          |                | 15,160         | -               | -                | -                |                 |
|     |     |        | Total Capital            | 1,533          | 19,360         | -               | -                | -                | -               |
| 012 | 107 |        | Total City Hall          | 90,994         | 109,348        | 91,210          | 92,550           | 92,550           | 92,550          |

| Fd  | Dpt |        | Acct                              | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----|--------|-----------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
| Tu  | Dpt |        | Reserves - IT / Self-insurance    | 2011-12        | 2012-13        | 2013-14         | 2014-15          | 2014-15          | 2014-13         |
|     |     |        | Reserves - 11 / Sen-insurance     |                |                |                 |                  |                  |                 |
| 012 | 108 | 575000 | IT equipment                      | 23,694         | 15,020         | 32,000          | 28,300           | 28,300           | 28,300          |
| 012 | 108 | 692000 | IT - Transfer to PEG Access       | -              | -              | -               | 2,063            | 2,063            | 2,063           |
| 012 | 108 | 595000 | Attorney expense                  | -              | 42,363         | 25,000          | 25,000           | 25,000           | 25,000          |
| 012 | 108 | 575000 | Full Court                        |                |                |                 | 41,000           | 41,000           | 41,000          |
| 012 | 108 | 596000 | Contingency - Full court          | -              | -              | 9,600           | -                | -                | -               |
| 012 | 108 | 596000 | Contingency - IT Equipment        | -              | -              | 10,736          | 29,922           | 29,922           | 29,922          |
| 012 | 108 | 596000 | Contingency - Self Insurance      | -              | -              | 44,972          | 27,609           | 27,609           | 27,609          |
| 012 | 108 | 596000 | Contingency - Operations          |                | -              | 7,849           | -                | -                |                 |
|     |     |        | Total Reserve - IT/Self-insurance | 23,694         | 57,383         | 130,157         | 153,894          | 153,894          | 153,894         |
|     |     |        | Total Uses - Fund                 | 1,235,616      | 1,208,915      | 1,370,477       | 1,422,214        | 1,422,214        | 1,422,214       |
|     |     |        | Fund Balance                      | 132,567        | 102,879        | -               | -                | -                | -               |

#### IT Replacement cost user charges

|       |        |                               |                                      |                |            | Allocation | - All users | Allocation - | City Hall  |            | Ì          |        |          |
|-------|--------|-------------------------------|--------------------------------------|----------------|------------|------------|-------------|--------------|------------|------------|------------|--------|----------|
|       |        |                               |                                      |                |            | # Empl     |             | # Empl       |            |            | Allocation |        | ĺ        |
|       |        |                               |                                      | Estimated      |            | Base       |             | Base         |            | Directly   | of Network | Total  | Qtr      |
| Dept  | СТ     | Dept / Division               | Comments                             | Cost           | Rplcmt     | Allocation | Cost Alloc  | Allocation   | Cost Alloc |            | Servers    | Rplcmt | Charge   |
| 100   |        | City Council                  |                                      | 7,000          | 1,190      | 5.00       | 110         | -            | -          |            | 110        | 1,300  | 325.00   |
| 002   | 11     | Police                        |                                      | 10,000         | 1,700      | 17.00      | 390         |              | -          | 3,080      | 3,470      | 5,170  | 1,292.50 |
| 003   | 2      | Building                      |                                      | 1,600          | 270        | 1.00       | 20          | 1            | 330        | Ĺ          | 350        | 620    | 155.00   |
| 004   | 8      | Library                       |                                      | 8,000          | 1,360      | 5.50       | 120         |              | -          | 1,250      | 1,370      | 2,730  | 682.50   |
| 101   | 1      | City Admin                    |                                      | 1,000          | 170        | 1.00       | 20          | 1            | 330        |            | 350        | 520    | 130.00   |
| 102   | 6      | City Recorder                 |                                      | 6,000          | 1,020      | 4.00       | 90          | 4            | 1,320      |            | 1,410      | 2,430  | 607.50   |
| 103   | 8      | Municipal Courts              |                                      | 8,000          | 1,360      | 4.00       | 90          | 4            | 1,320      |            | 1,410      | 2,770  | 692.50   |
| 104   | 1      | Planning                      |                                      | 1,000          | 170        | 1.00       | 20          | 1            | 330        |            | 350        | 520    | 130.00   |
| 106   | 7      | Finance                       |                                      | 7,000          | 1,190      | 5.00       | 110         | 5            | 1,660      |            | 1,770      | 2,960  | 740.00   |
| 015   | 1      | Joint-Maint. PC               |                                      | 1,000          | 170        | 2.00       | 50          |              | -          |            | 50         | 220    | 55.00    |
| 019   | 4      | Wastewater treatment          |                                      | 4,000          | 680        | 3.00       | 70          |              | -          |            | 70         | 750    | 187.50   |
| 417   | 8      | Water Filtration Plant        |                                      | 8,000          | 1,360      | 2.00       | 50          |              | -          | 230        | 280        | 1,640  | 410.00   |
| 402   | 5      | PW Engineering                |                                      | 5,000          | 850        | 4.00       | 90          | 4            | 1,320      |            | 1,410      | 2,260  | 565.00   |
| 403   | 4      | PW Operations                 |                                      | 4,000          | 680        | 19.00      | 440         |              | -          | 130        | 570        | 1,250  | 312.50   |
|       | 73     | PC                            |                                      | 71,600         | 12,170     | 74         | 1,670       | 20           | 6,610      | 4,690      | 12,970     | 25,140 | 6,285.00 |
|       |        |                               |                                      |                |            |            | -           |              | -          | -          | -          |        | į        |
| Netwo | ork Se | ervers                        |                                      |                |            |            |             |              |            |            |            |        |          |
| 402   | 1      | COSTengFS01                   | Engr Back up / GIS                   | 10,000         | 1,670      |            |             |              | 1,670      |            | 1,670      | -      |          |
| CH    | 1      | COSTHHost01                   | Virtual Server Host - Primary DC     | 10,000         | 1,670      |            |             |              | 1,670      |            | 1,670      | -      |          |
| CH    |        | COSTHapps01                   | Possible Virt Srvr - Rplcmt - Host 2 |                | 1,000      |            |             |              | 1,000      |            | 1,000      | -      |          |
| 002   |        | SHPDPF01                      | SHPD File + Host Server (TS server   |                | 1,250      |            |             |              |            | 1,250      | 1,250      | -      |          |
| 002   |        | Juniper Firewall              | Portland Police Department Requ      |                | 250        |            |             |              |            | 250        | 250        | -      |          |
| 004   |        | SHPL DC Server                |                                      | 3,500          | 580        |            |             |              |            | 580        | 580        | -      |          |
| 009   |        | SHPL Web Server               | Replacement value \$6,000            |                | -          |            |             |              |            | -          | -          | -      |          |
| 009   |        | SHPL DB Server                | Replacement value \$6,000            |                | -          |            |             |              |            | -          | -          | -      |          |
| all   |        | COSTHex01                     | E-mail & Storage - Virtual Server I  |                | 1,250      |            | 1,250       |              |            |            | 1,250      | -      |          |
| all   |        | E-mail Archive Server         |                                      | 2,500          | 420        |            | 420         |              |            |            | 420        | -      |          |
| Netw  |        | Sonicwall Firewall            | Police Station                       | 1,500          | 380        |            |             |              |            | 380        | 380        | -      |          |
| Netw  |        | Sonicwall Firewall            | Library                              | 1,500          | 380        |            |             |              |            | 380        | 380        | -      |          |
| Netw  |        | Sonicwall Firewall            | City Hall                            | 1,500          | 380        |            |             |              | 380        | 220        | 380        | -      |          |
| Netw  |        | Sonicwall Firewall            | Water Filter Plant                   | 900            | 230        |            |             |              |            | 230        | 230        | -      |          |
| Netw  |        | Sonicwall Firewall            | Parks                                | 500            | 130        |            |             |              |            | 130        | 130        | -      |          |
| Netw  |        | Network Switches              | City hall network switches           | 2,500          | 630        |            |             |              | 630        | 250        | 630        | -      |          |
| Netw  |        | Network Switches              | Library Network Switches             | 1,000          | 250        |            |             |              | C20        | 250        | 250        | -      |          |
| Netw  |        | Battery Backup unit           | City Hall Battery Backup             | 2,500          | 630        |            |             |              | 630        | 310        | 630<br>310 | -      |          |
| Netw  |        | Battery Backup unit           | Police Station (on 10/25 purchase    |                | 310        |            |             |              |            | 310<br>310 |            | -      |          |
| Netw  |        | Battery Backup unit           | Library Battery backup               | 1,250          | 310<br>630 |            |             |              | 630        | 310        | 310<br>630 | -      |          |
| Netw  |        | Backup Devices Backup Devices | City Hall<br>Police Station          | 2,500          | 310        |            |             |              | 630        | 310        | 310        | -      |          |
| Netw  |        | Backup Devices                | Library                              | 1,250<br>1,250 | 310        |            |             |              |            | 310        | 310        | -      |          |
| netw  | 27     | backup Devices                | LIDIAIY                              | 67,900         | 12,970     |            | 1,670       |              | 6.610      | 4,690      | 12,970     |        | 1        |
| Ь     | ۷/     | -                             |                                      | 07,900         | 12,970     |            | 1,0/0       |              | 0,010      | 4,090      | 12,9/0     | -      | ı        |

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# **Public Works Fund**

#### **Public Works**

#### **Internal Services Fund**

This fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government unit, or to other governmental units, on a cost reimbursement basis. The measurement focus is on determination of net income, financial position and changes in financial position. Internal service funds are accounted for on an accrual basis (transactions are recognized when they occur, regardless of the timing of related cash flow) and are budgeted for on the modify accrual basis, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period." Expenditures are generally recognized when the related fund liability is incurred. For GASB Statement #34 reporting purposes, all these funds are considered Non-Major Funds in the City's CAFR. The City utilizes Administrative Services, Public Works, and Fleet internal service funds.

#### **Public Works Fund**

The Public Works fund accounts for revenue and expenses associated with providing services to public facilities consisting of Parks, Streets, Water, Sewer and Storm. The major source of revenue is service paid by operating funds based on a cost allocation formula. Expenses are for the operations of the offices of the Public Works Director, Engineering and Operations. As an internal service fund, revenues (charges for service) should equal expenses, with any accrued balance each year returned proportionately to the contributing funds.

The costs are to be distributed based on annual time studies reflecting the pattern of services being provided. The following table illustrates the method by which these cost pools will be allocated.

|         |                            |                     |              | General |         |        |        | Sewer/  |          |
|---------|----------------------------|---------------------|--------------|---------|---------|--------|--------|---------|----------|
|         |                            |                     | FY 14-15 Bud | Fund    | Streets | Fleet  | Water  | Storm   | Total    |
| Bases f | or allo                    | cation              |              |         |         |        |        |         |          |
| FTE AI  | locatio                    | on - PW Engineering |              | 0.0030  | 0.3025  | 0.0060 | 0.6585 | 2.2800  | 3.25000  |
| FTE - A | Allocati                   | ion - PW Operations |              | 0.8030  | 3.1820  | 0.0050 | 6.7980 | 8.7120  | 19.50000 |
|         |                            | Admin Allocat       | ion          | 0.09%   | 9.31%   | 0.18%  | 20.26% | 70%     | 100%     |
| 013     | 402                        | PW - Engineering    | 54,910       | 51      | 5,111   | 101    | 11,126 | 38,521  | 54,910   |
|         |                            |                     |              |         |         |        |        |         |          |
|         |                            | Admin Allocat       | ion          | 4.12%   | 16.32%  | 0.03%  | 34.86% | 45%     | 100%     |
| 013     | 403                        | PW - Operations     | 215,390      | 8,870   | 35,147  | 55     | 75,088 | 96,230  | 215,390  |
| Total P | Fotal Public Works 270,300 |                     |              |         | 40,258  | 157    | 86,214 | 134,751 | 270,300  |

### <u>Public Works Fund – Summary</u>

| -                          | Actual  | Actual  | Adopted | Proposed | Approved | Adopted |
|----------------------------|---------|---------|---------|----------|----------|---------|
| -                          | 2011-12 | 2012-13 | 2013-14 | 2014-15  | 2014-15  | 2014-15 |
| Resources                  |         |         |         |          |          |         |
| Beginning working capital  | -       | -       | -       | -        | -        | -       |
| Revenues                   |         |         |         |          |          |         |
| Indirect cost allocation   | 297,513 | 177,021 | 199,130 | 270,300  | 270,300  | 270,300 |
| Engineering fees           |         |         |         | 2,000    | 2,000    | 2,000   |
| Transfer In                | -       | 720     | 40,000  | 40,000   | 40,000   | 40,000  |
| Total Revenues             | 297,513 | 177,741 | 239,130 | 312,300  | 312,300  | 312,300 |
| Total resources            | 297,513 | 177,741 | 239,130 | 312,300  | 312,300  | 312,300 |
| Uses                       |         |         |         |          |          |         |
| Administration             |         |         |         |          |          |         |
| Personnel services         | 82,668  | -       | -       | -        | -        | -       |
| Materials and services     | 4,409   | -       | -       | -        | -        | -       |
| Total Administration       | 87,077  | -       | -       | -        | -        | -       |
| Engineering                |         |         |         |          |          |         |
| Personnel services         | 20,590  | 31,639  | 33,970  | 26,240   | 26,240   | 26,240  |
| Materials and services     | 34,280  | 18,312  | 24,500  | 24,170   | 24,170   | 24,170  |
| Capital outlay             | 4,569   | 6,191   | 6,500   | 6,500    | 6,500    | 6,500   |
| Total Engineering          | 59,440  | 56,142  | 64,970  | 56,910   | 56,910   | 56,910  |
| Operations                 |         |         |         |          |          |         |
| Personnel services         | 4,042   | -       | -       | -        | -        | -       |
| Materials and services     | 146,955 | 121,599 | 134,160 | 215,390  | 215,390  | 215,390 |
| Equipment                  | -       | -       | -       | -        | -        |         |
| <b>Total Operations</b>    | 150,996 | 121,599 | 134,160 | 215,390  | 215,390  | 215,390 |
| Contingency                | -       | -       | 40,000  | 40,000   | 40,000   | 40,000  |
| Total uses                 | 297,513 | 177,741 | 239,130 | 312,300  | 312,300  | 312,300 |
| Net change in fund balance | -       | -       | -       | -        | -        | -       |
| Ending fund balance        | -       | -       | -       | -        | -        | -       |

# <u>Public Works Fund – Line Item Budget</u>

|     |                   |          |                                | Actual    | Actual    | Adopted   | Proposed  | Approved  | Adopted   |
|-----|-------------------|----------|--------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Fd  | Dpt               |          | Acct                           | 2011-12   | 2012-13   | 2013-14   | 2014-15   | 2014-15   | 2014-15   |
| 013 | 000               | 301000   | Beginning working capital      |           |           |           |           |           |           |
| 013 | 000               | 389100   | Indirect cost allocation       | 297,513   | 177,021   | 199,130   | 270,300   | 270,300   | 270,300   |
| 013 | 000               | 362000   | Engineering fees               | -         | -         | -         | 2,000     | 2,000     | 2,000     |
| 013 | 000               | 392000   | Transfer - Sewer - Contingency | -         | 720       | 40,000    | 40,000    | 40,000    | 40,000    |
|     |                   | Total Re | esources                       | 297,513   | 177,741   | 239,130   | 312,300   | 312,300   | 312,300   |
|     | PW Administration |          |                                |           |           |           |           |           |           |
|     |                   |          | Personnel services             |           |           |           |           |           |           |
|     |                   |          | Total Personnel services       | 82,668    | -         | -         | -         | -         | -         |
|     |                   |          | Materials and Services         |           |           |           |           |           |           |
|     |                   |          | Total Materials and Services   | 4,409     | _         | _         | _         | _         |           |
| 012 | 401               |          |                                |           |           |           |           |           |           |
| 013 | 401               |          | Total PW Admin                 | 87,077    | -         | -         | -         | -         | -         |
|     |                   |          | PW Engineering                 |           |           |           |           |           |           |
|     |                   |          | Personnel services             |           |           |           |           |           |           |
| 013 |                   | 401000   | Salary                         | 346,062   | 259,480   | 265,390   | 226,310   | 226,310   | 226,310   |
| 013 | 402               | 415000   | SSI taxes                      | 26,325    | 19,741    | 20,410    | 17,410    | 17,410    | 17,410    |
| 013 | 402               | 416000   | Retirement                     | 82,389    | 62,558    | 70,090    | 50,790    | 50,790    | 50,790    |
| 013 |                   | 417000   | Workers comp                   | 2,831     | 2,187     | 2,570     | 2,280     | 2,280     | 2,280     |
| 013 | 402               | 418000   | Medical benefits               | 60,651    | 42,201    | 44,240    | 39,050    | 39,050    | 39,050    |
| 013 | 402               | 419000   | Disability/life ins            | 1,079     | 779       | 760       | 630       | 630       | 630       |
| 013 | 402               | 422000   | Longevity                      | 1,770     | 1,500     | 1,500     | 1,260     | 1,260     | 1,260     |
| 013 | 402               | 438000   | VEBA                           | 6,671     | 5,280     | 5,130     | 2,040     | 2,040     | 2,040     |
| 013 | 402               | 449100   | Direct labor charge            | 20,563    | 31,428    | 33,190    | 26,240    | 26,240    | 26,240    |
| 013 | 402               | 449200   | Direct labor charge            | (528,919) | (394,475) | (410,510) | (340,250) | (340,250) | (340,250) |
| 013 | 402               | 471000   | PF health                      | 1,170     | 960       | 1,200     | 480       | 480       | 480       |
|     |                   |          | Total Personnel services       | 20,590    | 31,639    | 33,970    | 26,240    | 26,240    | 26,240    |
|     |                   |          | Materials and Services         |           |           |           |           |           |           |
| 013 | 402               | 454000   | Attorney expense               | 2,897     | -         | 6,000     | 5,000     | 5,000     | 5,000     |
| 013 | 402               | 455000   | Insurance                      | 7,970     | -         | -         | -         | -         | -         |
| 013 | 402               | 457000   | Office supplies                | 1,166     | 111       | 500       | 500       | 500       | 500       |
| 013 | 402               | 458000   | Telephone                      | 1,039     | 1,443     | 800       | 1,220     | 1,220     | 1,220     |
| 013 | 402               | 490000   | Professional development       | 1,682     | 3,497     | 3,700     | 3,750     | 3,750     | 3,750     |
| 013 | 402               | 500000   | Information services           | 19,248    | 13,261    | 13,500    | 13,700    | 13,700    | 13,700    |
| 013 |                   | 526000   | Advertisements                 | 232       |           |           |           | •         | •         |
|     |                   |          | Total Materials and Services   | 34,280    | 18,312    | 24,500    | 24,170    | 24,170    | 24,170    |
| 013 | 402               | 575000   | Equipment                      | 4,569     | 6,191     | 6,500     | 6,500     | 6,500     | 6,500     |
| 013 | 402               |          | Total PW Engineering           | 59,440    | 56,142    | 64,970    | 56,910    | 56,910    | 56,910    |

# <u>Public Works Fund – Line Item Budget</u>

|     |                                      |        |                              | Actual      | Actual      | Adopted | Proposed    | Approved    | Adopted     |
|-----|--------------------------------------|--------|------------------------------|-------------|-------------|---------|-------------|-------------|-------------|
| Fd  | Dpt                                  |        | Acct                         | 2011-12     | 2012-13     | 2013-14 | 2014-15     | 2014-15     | 2014-15     |
|     | - 1                                  |        | PW Operations                |             |             |         |             |             |             |
|     |                                      |        | Personnel services           |             |             |         |             |             |             |
| 013 | 403                                  | 401000 | Salary                       | 844,801     | 867,351     | 920,700 | 956.870     | 956,870     | 956,870     |
| 013 | 403                                  | 402000 | Seasonal                     | 36,379      | 30,093      | 29,430  | 29,960      | 29,960      | 29,960      |
| 013 | 403                                  | 409000 | Overtime                     | 13,800      | 9,574       | 12,020  | 12,460      | 12,460      | 12,460      |
| 013 | 403                                  | 411000 | Standby                      | 13,587      | 13,755      | 13,520  | 13,990      | 13,990      | 13,990      |
| 013 | 403                                  | 415000 | SSI taxes                    | 69,910      | 70,303      | 75,360  | 78,370      | 78,370      | 78,370      |
| 013 | 403                                  | 416000 | Retirement                   | 205,563     | 207,523     | 240,970 | 231,590     | 231,590     | 231,590     |
| 013 | 403                                  | 417000 | Workers comp                 | 18,920      | 18,648      | 23,190  | 25,320      | 25,320      | 25,320      |
| 013 | 403                                  | 418000 | Medical benefits             | 258,847     | 263,518     | 283,900 | 292,740     | 292,740     | 292,740     |
| 013 | 403                                  | 419000 | Disability/life ins          | 3,190       | 3,319       | 3,420   | 3,780       | 3,780       | 3,780       |
| 013 | 403                                  | 420000 | Unemployment                 | 2,864       | -           | -       | -           | -           | -           |
| 013 | 403                                  | 422000 | Longevity                    | 8,550       | 8,495       | 9,840   | 11,220      | 11,220      | 11,220      |
| 013 |                                      | 438000 | VEBA                         | 16,840      | 35,720      | 18,240  | 14,640      | 14,640      | 14,640      |
| 013 |                                      | 449200 | Direct labor charge          | (1,492,446) | (1,531,395) |         | (1,675,260) | (1,675,260) | (1,675,260) |
| 013 | 403                                  | 471000 | PF health                    | 3,237       | 3,096       | 3,780   | 4,320       | 4,320       | 4,320       |
|     |                                      |        |                              | 4,042       | -           | -       | -           | -           | -           |
|     |                                      |        | Materials and Services       |             |             |         |             |             |             |
| 013 | 403                                  | 454000 | Attorney expense             | 8,521       | -           | 5,000   | 2,500       | 2,500       | 2,500       |
| 013 | 403                                  | 455000 | Insurance                    | 82,296      | 61,255      | 62,260  | 80,910      | 80,910      | 80,910      |
| 013 | 403                                  | 457000 | Office supplies              | 2,176       | 3,006       | 2,000   | 5,000       | 5,000       | 5,000       |
| 013 | 403                                  | 458000 | Telephone                    | 8,952       | 9,092       | 10,000  | 6,000       | 6,000       | 6,000       |
| 013 | 403                                  | 459000 | Utilities                    | 6,716       | 6,397       | 5,000   | 5,080       | 5,080       | 5,080       |
| 013 | 403                                  | 470000 | Building                     | 778         | 3,031       | 2,500   | 4,400       | 4,400       | 4,400       |
| 013 | 403                                  | 473000 | Miscellaneous                | 890         | 2,197       | -       | -           | -           | -           |
| 013 | 403                                  | 490000 | Professional development     | 3,700       | 5,482       | 10,000  | 12,000      | 12,000      | 12,000      |
| 013 | 403                                  | 500000 | Information services         | 6,820       | 5,651       | 14,600  | 7,000       | 7,000       | 7,000       |
| 013 |                                      | 501000 | Operating materials/supplies | 4,012       | 4,806       | 5,800   | 5,500       | 5,500       | 5,500       |
| 013 | 403                                  | 531000 | Gasoline                     | -           | -           | -       | 70,000      | 70,000      | 70,000      |
| 013 | 403                                  | 554000 | Professional services        | 22,093      | 20,682      | 17,000  | 17,000      | 17,000      | 17,000      |
|     |                                      |        | Total Materials and Services | 146,955     | 121,599     | 134,160 | 215,390     | 215,390     | 215,390     |
| 013 | 403                                  |        | Total PW Operations          | 150,996     | 121,599     | 134,160 | 215,390     | 215,390     | 215,390     |
| 013 | 403                                  | 596000 | Contingency                  | -           |             | 40,000  | 40,000      | 40,000      | 40,000      |
|     | Total uses                           |        | 297,513                      | 177,741     | 239,130     | 312,300 | 312,300     | 312,300     |             |
|     | Ending fund balance (Unappropriated) |        | -                            | -           | -           | -       | -           | -           |             |

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# **Fleet Fund**

#### **Fleet Fund**

#### **Internal Services Fund**

This fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government unit, or to other governmental units, on a cost reimbursement basis. The measurement focus is on determination of net income, financial position and changes in financial position. Internal service funds are accounted for on an accrual basis (transactions are recognized when they occur, regardless of the timing of related cash flow) and are budgeted for on the modify accrual basis, revenues are recognized when they become both "measurable" and "available to finance expenditures of the current period." Expenditures are generally recognized when the related fund liability is incurred. For GASB Statement #34 reporting purposes, all these funds are considered Non-Major Funds in the City's CAFR. The City utilizes Administrative Services, Public Works, and Fleet internal service funds.

#### **Fleet Fund**

The Fleet Fund is to account for revenues and expenses associated with operating and maintaining the City of St. Helens' vehicles and heavy equipment. The major source of revenue is charged for service paid by operating departments based on the actual use of the garage and fuel purchases. The expenses are directly associated with the costs to operate and maintain City vehicles. As an internal service fund, revenues (charges for service) should equal expenses, with any accrued balance each year returned proportionately to the contributing fund.

Our facility is located in the McNulty Creek Industrial Park and jointly owned with Columbia River Fire & Rescue.

#### <u>Fleet Fund – Summary</u>

|                            | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|----------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
| Resources                  |                |                |                 |                  |                  |                 |
| Beginning working capital  | 20,624         | 55,767         | 34,147          | 34,301           | 34,301           | 34,301          |
| Revenues                   |                |                |                 |                  |                  |                 |
| Charges for services       | 295,840        | 250,000        | 250,000         | 250,000          | 250,000          | 250,000         |
| Miscellaneous              | -              | -              | -               | -                | -                | -               |
| Total Revenues             | 295,840        | 250,000        | 250,000         | 250,000          | 250,000          | 250,000         |
| Total resources            | 316,464        | 305,767        | 284,147         | 284,301          | 284,301          | 284,301         |
| <u>Uses</u>                |                |                |                 |                  |                  |                 |
| Personnel services         | 180,806        | 185,639        | 192,790         | 195,460          | 195,460          | 195,460         |
| Materials and services     | 79,891         | 59,031         | 76,460          | 76,600           | 76,600           | 76,600          |
| Contingency                | -              | -              | 11,987          | 12,241           | 12,241           | 12,241          |
| Total uses                 | 260,697        | 244,670        | 281,237         | 284,301          | 284,301          | 284,301         |
| Net change in fund balance | 35,143         | 5,330          | (31,237)        | (34,301)         | (34,301)         | (34,301)        |
| Adjustment                 |                | (9,666)        | -               | -                | -                | -               |
| Ending fund balance        | 55,767         | 51,431.30      | 2,910           | 0                | 0                | 0               |

# <u>Fleet Fund – Line Item Budget</u>

| Ed  | Dpt |        | Acct                                 | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-----|--------|--------------------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
| ra  | Dpt |        |                                      | 2011-12        | 2012-13        | 2013-14         | 2014-15          | 2014-15          | 2014-15         |
| 015 | 000 | 301000 | Resources  Beginning working capital | 20,624         | 55,767         | 34,147          | 34,301           | 34,301           | 34,301          |
| 013 | 000 | 301000 | beginning working capital            | 20,024         | 33,707         | 34,147          | 34,301           | 34,301           | 34,301          |
| 015 | 000 | 384000 | Interfund- street                    | 73,960         | 62,500         | 62,500          | 62,500           | 62,500           | 62,500          |
| 015 |     | 385000 | Interfund- water dept                | 88,750         | 75,000         | 75,000          | 75,000           | 75,000           | 75,000          |
| 015 |     | 386000 | Interfund- sewer dept                | 44,380         | 37,500         | 37,500          | 37,500           | 37,500           | 37,500          |
| 015 |     | 387000 | Interfund- second dept               | 44,380         | 37,500         | 37,500          | 37,500           | 37,500           | 37,500          |
| 015 | 000 | 388000 | Interfund-primary dept               | 29,580         | 25,000         | 25,000          | 25,000           | 25,000           | 25,000          |
| 015 | 000 | 389000 | Interfund- storm drain               | 14,790         | 12,500         | 12,500          | 12,500           | 12,500           | 12,500          |
|     |     |        | Current resources                    | 295,840        | 250,000        | 250,000         | 250,000          | 250,000          | 250,000         |
|     |     |        | Total resources                      | 316,464        | 305,767        | 284,147         | 284,301          | 284,301          | 284,301         |
|     |     |        | Uses                                 | ,              | Í              | ,               | · ·              | ,                | ,               |
|     |     |        | Personnel services                   |                |                |                 |                  |                  |                 |
| 015 | 015 | 401000 | Salary                               | 103,680        | 103,680        | 105,760         | 108,920          | 108,920          | 108,920         |
| 015 |     | 409000 | Overtime                             | -              | 103,000        | 520             | 540              | 540              | 540             |
| 015 |     | 415000 | SSI taxes                            | 8,069          | 8,007          | 8,260           | 8,520            | 8,520            | 8,520           |
| 015 |     | 416000 | Retirement                           | 26,222         | 26,222         | 29,400          | 28,160           | 28,160           | 28,160          |
| 015 |     | 417000 | Workers comp                         | 1,838          | 1,992          | 2,060           | 2,220            | 2,220            | 2,220           |
| 015 |     | 418000 | Medical benefits                     | 36,749         | 39,835         | 40,980          | 41,180           | 41,180           | 41,180          |
| 015 | 015 | 419000 | Disability/life ins                  | 375            | 389            | 380             | 420              | 420              | 420             |
| 015 | 015 | 422000 | Longevity                            | 1,800          | 1,800          | 1,800           | 1,800            | 1,800            | 1,800           |
| 015 | 015 | 438000 | VEBA                                 | 2,074          | 2,224          | 2,120           | 2,160            | 2,160            | 2,160           |
| 015 | 015 | 449100 | Direct labor charge                  | -              | 1,490          | 1,510           | 1,540            | 1,540            | 1,540           |
|     |     |        | Total Personnel services             | 180,806        | 185,639        | 192,790         | 195,460          | 195,460          | 195,460         |
|     |     |        | Materials and Services               |                |                |                 |                  |                  |                 |
| 015 | 015 | 454000 | Attorney                             | 852            | -              | -               | -                | -                | -               |
| 015 | 015 | 455000 | Insurance                            | 4,673          | 2,430          | 2,680           | 3,220            | 3,220            | 3,220           |
| 015 | 015 | 457000 | Office supplies                      | 291            | -              | -               | -                | -                | -               |
| 015 | 015 | 458000 | Telephone expense                    | 1,253          | 1,238          | 1,300           | 1,320            | 1,320            | 1,320           |
| 015 | 015 | 470000 | Building expense                     | 13,475         | 12,373         | 14,000          | 14,000           | 14,000           | 14,000          |
| 015 | 015 | 473000 | Misc. expense                        | 257            | -              | -               | -                | -                | -               |
| 015 | 015 | 500000 | Information services                 | 343            | 282            | 600             | 1,000            | 1,000            | 1,000           |
| 015 | 015 | 501000 | Operating materials & supplies       | 27,597         | 29,029         | 40,000          | 40,000           | 40,000           | 40,000          |
| 015 | 015 | 502000 | Equipment expense                    | 9,922          | -              | -               | -                | -                | -               |
| 015 | 015 | 531000 | Gasoline expense                     | 5,722          | 817            | 1,500           | 1,000            | 1,000            | 1,000           |
| 015 | 015 | 579100 | Indirect cost allocation             | 15,507         | 12,862         | 16,380          | 16,060           | 16,060           | 16,060          |
|     |     |        | Total Materials and Services         | 79,891         | 59,031         | 76,460          | 76,600           | 76,600           | 76,600          |
| 015 | 015 | 596000 | Contingency                          | -              | -              | 11,987          | 12,241           | 12,241           | 12,241          |
|     |     |        | Total Uses                           | 260,697        | 244,670        | 281,237         | 284,301          | 284,301          | 284,301         |
|     |     |        | Inventory                            |                | (9,666)        |                 |                  |                  |                 |
| 015 | 015 |        | Ending fund balance                  | 55,767         | 51,431         | 2,910           | 0                | 0                | 0               |

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# **Water Reserve Fund**

#### **Water Reserve Fund**

Fund account for \$350,000 of watershed logging revenue from the Water General Fund. The Water System Improvement Reserve will transfer to the City General Fund interest earned until the City General Fund's total cash reserve accumulates to \$350,000. Thereafter, the Water System Improvement Reserve fund will be abolished and all monies remaining will be transferred back to the Water General Fund.

The proposed FY 2013-14 budget recommends rescinding the resolution, returning the funds to the water operating fund and using it as resources to loan to fund a new economic initiative in the City (reference new Economic Development cost center highlighted in the Community Enhancement Fund).

#### Water Reserve Fund – Line Item Budget

| Fd  | Dpt            |        | Acct                      | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|----------------|--------|---------------------------|----------------|----------------|-----------------|------------------|------------------|-----------------|
|     |                |        | Resources                 |                |                |                 |                  |                  |                 |
| 016 | 000            | 301000 | Beginning working capital | 350,000        | 350,000        | 350,000         | -                | -                | -               |
|     |                |        | Revenues                  |                |                |                 |                  |                  |                 |
| 016 | 000            | 345000 | Interest- state pool      | 1,841          | 2,027          |                 | -                | -                | -               |
| 016 | 000            | 346000 | Interest earnings         |                |                |                 | -                | -                | -               |
|     | Total Revenues |        |                           | 1,841          | 2,027          | -               | -                | -                | -               |
|     |                |        | Total Resources           | 351,841        | 352,027        | 350,000         | -                | -                | -               |
|     |                |        | Uses                      |                |                |                 |                  |                  |                 |
| 016 | 016            | 692000 | Interfund transfer        | 1,841          | 2,027          | 350,000         | -                | -                | -               |
|     |                |        | Total Uses                | 1,841          | 2,027          | 350,000         | -                | -                | -               |
|     |                |        | Ending fund balance       | 350,000        | 350,000        | -               | -                | -                | -               |



# **Water Operating Fund**

#### **Water Operating Fund**

The Water Fund supports the City's water utility which provides for the delivery of adequate quantities of safe, high quality water to domestic and commercial/industrial water users. The Water Fund's purpose is to operate and maintain the existing Water Filtration Facility, the existing wells and all other facilities and preventative maintenance for all equipment. This Fund is an enterprise fund. It is self-supporting with expenses paid for from its own revenue sources.

Based on a five-year forecast, in order to successfully meet the debt ratio required in the debt bond covenants, water rates are planned to increase 4.5% in December 2014.

**Water Operating Fund – Summary** 

| Operating Fund – Sun                | Actual      | Actual     | Adopted   | Proposed    | Approved    | Adopted     |
|-------------------------------------|-------------|------------|-----------|-------------|-------------|-------------|
|                                     | 2011-12     | 2012-13    | 2013-14   | 2014-15     | 2014-15     | 2014-15     |
| Resources                           |             |            |           |             |             |             |
| Beginning working capital           | 3,592,147   | 1,568,729  | 1,784,079 | 1,689,912   | 1,665,012   | 1,665,012   |
| Revenues                            |             |            |           |             |             |             |
| Charges for services                | 2,296,666   | 2,662,821  | 2,920,000 | 2,900,000   | 2,900,000   | 2,900,000   |
| Interest earnings                   | 15,839      | 17,611     | 20,000    | 18,000      | 18,000      | 18,000      |
| Watershed logging                   | -           | 689,657    | -         | -           | -           | -           |
| Miscellaneous                       | 75,278      | 31,399     | 34,000    | 29,000      | 29,000      | 29,000      |
| Bond proceeds                       |             | 6,145,813  | -         | -           | -           |             |
| Total Revenues                      | 2,387,783   | 9,547,301  | 2,974,000 | 2,947,000   | 2,947,000   | 2,947,000   |
| Total resources                     | 5,979,930   | 11,116,029 | 4,758,079 | 4,636,912   | 4,612,012   | 4,612,012   |
| <u>Uses</u>                         |             |            |           |             |             |             |
| Water Production and Delive         | ry          |            |           |             |             |             |
| Personnel services                  | 1,008,666   | 685,777    | 689,660   | 695,080     | 695,080     | 695,080     |
| Materials and services              | 1,233,238   | 1,087,806  | 1,100,230 | 1,084,020   | 1,084,020   | 1,084,020   |
| Debt service                        | 541,843     | -          | -         | -           | -           | -           |
| Transfers                           | 1,627,454   | 508,750    | 300,000   | 465,000     | 465,000     | 465,000     |
| Contingency                         | -           | -          | 840,000   | 214,610     | 214,610     | 214,610     |
| Total Water Production and          | 4,411,201   | 2,282,332  | 2,929,890 | 2,458,710   | 2,458,710   | 2,458,710   |
| Water Filtration Facility           |             |            |           |             |             |             |
| Personnel services                  | -           | 206,868    | 220,830   | 235,320     | 235,320     | 235,320     |
| Materials and services              | -           | 120,752    | 139,850   | 131,680     | 131,680     | 131,680     |
| Debt service                        | -           | 6,687,966  | 544,680   | 503,000     | 503,000     | 503,000     |
| <b>Total Water Filtration Plant</b> | -           | 7,015,586  | 905,360   | 870,000     | 870,000     | 870,000     |
| Total uses                          | 4,411,201   | 9,297,918  | 3,835,250 | 3,328,710   | 3,328,710   | 3,328,710   |
| Net change in fund balance          | (2,023,418) | 249,383    | (861,250) | (381,710)   | (381,710)   | (381,710)   |
| Ending fund balance                 | 1,568,729   | 1,818,112  | 922,829   | 1,308,202   | 1,283,302   | 1,283,302   |
| Forestry reserve                    |             |            |           |             |             |             |
| Beginning working capital           | -           | -          | -         | 1,000,000   | 1,000,000   | 1,000,000   |
| Timber Revenue                      | -           | -          | -         | 1,000,000   | 1,230,000   | 1,230,000   |
| Land Management Expense             | -           | -          | -         | (45,000)    | (75,000)    | (75,000)    |
| Land Acquistion                     | -           | -          | -         | (1,800,000) | (2,000,000) | (2,000,000) |
| <b>Total Forestry Reserve</b>       | -           | -          | -         | 155,000     | 155,000     | 155,000     |
| Combined ending fund balance        | 1,568,729   | 1,818,112  | 922,829   | 1,463,202   | 1,438,302   | 1,438,302   |

# Water Operating Fund – Line Item Budget

|     |     |        |                                  | Actual    | Actual     | Adopted   | Proposed  | Approved  | Adopted   |
|-----|-----|--------|----------------------------------|-----------|------------|-----------|-----------|-----------|-----------|
| Fd  | Dpt |        | Acct                             | 2011-12   | 2012-13    | 2013-14   | 2014-15   | 2014-15   | 2014-15   |
|     |     |        | Resources                        |           |            |           |           |           |           |
| 017 | 000 | 301000 | Beginning working capital        | 3,592,147 | 1,568,729  | 1,784,079 | 1,689,912 | 1,665,012 | 1,665,012 |
|     |     |        | Revenues                         |           |            |           |           |           |           |
|     |     |        | Charges for Services             |           |            |           |           |           |           |
| 017 | 000 | 377000 | Sale of water                    | 2,296,666 | 2,662,821  | 2,920,000 | 2,900,000 | 2,900,000 | 2,900,000 |
|     |     |        | Total Charges for services       | 2,296,666 | 2,662,821  | 2,920,000 | 2,900,000 | 2,900,000 | 2,900,000 |
| 017 | 000 | 346000 | Interest earnings                | 15,839    | 17,611     | 20,000    | 18,000    | 18,000    | 18,000    |
|     |     |        | Miscellaneous                    |           |            |           |           |           |           |
| 017 | 000 | 354000 | Miscellaneous revenues           | 39,869    | 17,424     | 16,000    | 20,000    | 20,000    | 20,000    |
| 017 |     | 362000 | Engineering fees                 | 5,973     | 50         | 5,000     |           | ,         | ,         |
| 017 |     | 376000 | Water connections                | 8,600     | 4,375      | 5,000     | 9,000     | 9,000     | 9,000     |
| 017 |     | 379000 | Sale of gas other dept           | 20,836    | 9,550      | 8,000     | -         | -         | -         |
|     |     |        | Total Miscellaneous              | 75,278    | 31,399     | 34,000    | 29,000    | 29,000    | 29,000    |
|     |     |        |                                  |           |            |           |           |           |           |
| 017 | 000 | 378000 | Watershed logging                | -         | 689,657    | -         | -         | -         | -         |
| 017 | 000 | 379000 | Bond proceeds - Debt Refinancing |           | 6,145,813  | -         | -         | -         | -         |
|     |     |        | Total Revenues                   | 2,387,783 | 9,547,301  | 2,974,000 | 2,947,000 | 2,947,000 | 2,947,000 |
|     |     |        | Total Resources                  | 5,979,930 | 11,116,029 | 4,758,079 | 4,636,912 | 4,612,012 | 4,612,012 |
|     |     |        | Uses                             |           |            |           |           |           |           |
|     |     |        | Production and Transmission      |           |            |           |           |           |           |
|     |     |        | Personnel services               |           |            |           |           |           |           |
| 017 | 017 | 401000 | Salary                           | 108,948   | -          | -         | -         | _         | -         |
| 017 | 017 | 409000 | Overtime                         | 7,226     | -          | -         | -         | -         | -         |
| 017 | 017 | 411000 | Standby                          | 12,141    | -          | -         | -         | -         | -         |
| 017 | 017 | 415000 | SSI taxes                        | 9,844     | -          | -         | -         | -         | -         |
| 017 | 017 | 416000 | Retirement                       | 26,314    | -          | -         | -         | -         | -         |
| 017 | 017 | 417000 | Workers comp                     | 3,777     | -          | -         | -         | -         | -         |
| 017 | 017 | 418000 | Medical benefits                 | 27,425    | -          | -         | -         | -         | -         |
| 017 | 017 | 419000 | Disability/life ins              | 375       | -          | -         | -         | -         | -         |
| 017 | 017 | 420000 | Unemployment                     | 4,437     | -          | -         | -         | -         | -         |
| 017 | 017 | 422000 | Longevity                        | 360       | -          | -         | -         | -         | -         |
| 017 | 017 | 438000 | VEBA                             | 2,177     | -          | -         | -         | -         | -         |
| 017 | 017 | 449100 | Direct labor charge              | 805,222   | 685,777    | 689,660   | 695,080   | 695,080   | 695,080   |
| 017 | 017 | 471000 | PF health                        | 420       | -          | -         | -         | -         | -         |
|     |     |        | Total Personnel services         | 1,008,666 | 685,777    | 689,660   | 695,080   | 695,080   | 695,080   |

# Water Operating Fund – Line Item Budget

| Fd  | Dpt        | Acct                                     | Actual 2011-12 | Actual 2012-13 | Adopted<br>2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|------------|--|----------------|----------------|--------------------|------------------|------------------|-----------------|
|     |            | Materials and services                   |                |                |                    |                  | J                |                 |
| 017 | 017 454000 | Attorney expense                         | 41,353         | 7,645          | 10,000             | 5,000            | 5,000            | 5,000           |
| 017 | 017 455000 | Insurance                                | 30,124         | 29,600         | 32,530             | 39,170           | 39,170           | 39,170          |
| 017 | 017 457000 | Office supplies                          | 2,609          | 1,348          | -                  |                  |                  |                 |
| 017 | 017 458000 | Telephone expense                        | 9,629          | 2,523          | 4,300              | 1,000            | 1,000            | 1,000           |
| 017 | 017 459000 | Utilities                                | 88,623         | 33,965         | 40,000             | 40,000           | 40,000           | 40,000          |
| 017 | 017 470000 | Building expense                         | 7,110          | 565            | -                  | -                | -                | -               |
| 017 | 017 472000 | Lab testing                              | 8,006          | 5,952          | 5,000              | 10,000           | 10,000           | 10,000          |
| 017 | 017 473000 | Miscellaneous                            | 3,809          | 742            | -                  | -                | -                | -               |
| 017 | 017 475000 | Lease expense                            | 500            | 500            | 500                | 670              | 670              | 670             |
| 017 | 017 480000 | Postage                                  | 3,992          | 2,177          | -                  | -                | -                | -               |
| 017 | 017 484000 | Electricity                              | 2,466          | -              | -                  | -                | -                | -               |
| 017 | 017 490000 | Professional development                 | 3,040          | 3,089          | -                  | -                | -                | -               |
| 017 | 017 500000 | Information services                     | 13,020         | 10,676         | -                  | -                | -                | -               |
| 017 | 017 501000 | Operating materials & sup.               | 73,107         | 65,849         | 75,000             | 75,000           | 75,000           | 75,000          |
| 017 | 017 502000 | Equipment expense                        | 68,703         | -              | -                  |                  |                  |                 |
| 017 | 017 515000 | Internal maint exp.                      | 88,750         | 75,000         | 75,000             | 75,000           | 75,000           | 75,000          |
| 017 | 017 527000 | Chlorine                                 | 20,391         | -              | -                  | -                | -                | -               |
| 017 | 017 530000 | Uncollectable accts                      | 18,119         | 25,173         | 3,000              | 5,000            | 5,000            | 5,000           |
| 017 | 017 531000 | Gasoline expense                         | 51,336         | 59,070         | 55,000             | -                | -                | -               |
| 017 | 017 546000 | Watershed logging                        | 21,642         | 53,648         | 30,000             | -                | -                | -               |
| 017 | 017 551000 | In lieu of franchise                     | 227,855        | 266,282        | 292,000            | 290,000          | 290,000          | 290,000         |
| 017 | 017 554000 | Contractual/consult serv.                | 48,404         | 29,514         | 40,000             | 60,300           | 60,300           | 60,300          |
| 017 | 017 579100 | Indirect cost allocation                 | 400,653        | 414,489        | 437,900            | 482,880          | 482,880          | 482,880         |
|     |            | Total Materials and Services             | 1,233,238      | 1,087,806      | 1,100,230          | 1,084,020        | 1,084,020        | 1,084,020       |
|     |            | Debt Service                             |                |                |                    |                  |                  |                 |
| 017 | 017 563000 | Principle expense                        | 288,670        | -              | -                  | -                | _                | _               |
| 017 | 017 569000 |  | 253,173        | -              | -                  | -                | _                | -               |
|     |            | Total Debt Service                       | 541,843        | -              | -                  | -                | -                | -               |
|     |            | Transfers                                |                |                |                    |                  |                  |                 |
| 017 | 017 692000 | Capital program                          | 1,018,500      | 58,750         | 300,000            | 465,000          | 465,000          | 465,000         |
| 017 | 017 692000 | SDC                                      | 528,954        | 450,000        | -                  | -                | _                | _               |
| 017 | 017 692000 | Capital equipment                        | 80,000         | -              | -                  | -                | -                | _               |
| 017 | 017 692000 |  | -              | -              | -                  | -                | -                | -               |
|     |            | Total Transfers                          | 1,627,454      | 508,750        | 300,000            | 465,000          | 465,000          | 465,000         |
| 017 | 017 596000 | Contingency                              |                | -              | 840,000            | 214,610          | 214,610          | 214,610         |
|     |            | <b>Total Production and Transmission</b> | 4,411,201      | 2,282,332      | 2,929,890          | 2,458,710        | 2,458,710        | 2,458,710       |

# Water Operating Fund – Line Item Budget

| Fd  | Dpt   |        | Acct                                   | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted 2014-15 |
|-----|-------|--------|--|----------------|----------------|-----------------|------------------|------------------|-----------------|
| 14  | Dpt   |        | Water Filtration Facility              | 2011 12        | 2012 10        | 2010 11         | 201110           | 2011.10          | 2011.10         |
|     |       |        | Personnel services                     |                |                |                 |                  |                  |                 |
| 017 | 417   | 401000 | Salary                                 | _              | 109,825        | 116,630         | 123,320          | 123,320          | 123,320         |
| 017 | 417   | 409000 | Overtime                               | -              | 11,087         | 11,290          | 16,700           | 16,700           | 16,700          |
| 017 | 417   | 411000 | Standby                                | -              | 12,071         | 11,670          | 12,340           | 12,340           | 12,340          |
| 017 | 417   | 415000 | SSI taxes                              | -              | 10,175         | 10,740          | 11,710           | 11,710           | 11,710          |
| 017 | 417   | 416000 | Retirement                             | -              | 27,119         | 31,660          | 31,630           | 31,630           | 31,630          |
| 017 | 417   | 417000 | Workers comp                           | -              | 2,842          | 3,060           | 3,400            | 3,400            | 3,400           |
| 017 | 417   | 418000 | Medical benefits                       | -              | 28,523         | 30,220          | 32,100           | 32,100           | 32,100          |
| 017 | 417   | 419000 | Disability/life ins                    | -              | 389            | 380             | 420              | 420              | 420             |
| 017 | 417   | 422000 | Longevity                              | -              | 600            | 720             | 720              | 720              | 720             |
| 017 | 417   | 438000 | VEBA                                   | -              | 2,327          | 2,500           | 960              | 960              | 960             |
| 017 |       | 449100 | Direct labor charge                    | -              | 1,490          | 1,540           | 1,540            | 1,540            | 1,540           |
| 017 | 417   | 471000 | PF health                              | -              | 420            | 420             | 480              | 480              | 480             |
|     |       |        | Total Personnel services               | -              | 206,868        | 220,830         | 235,320          | 235,320          | 235,320         |
|     |       |        | Materials and services                 |                |                |                 |                  |                  |                 |
| 017 | 417   | 457000 | Office supplies                        | -              | 4              | 500             | 500              | 500              | 500             |
| 017 | 417   | 458000 | Telephone expense                      | -              | 6,491          | 7,500           | 7,500            | 7,500            | 7,500           |
| 017 | 417   | 459000 | Utilities                              | -              | 64,234         | 58,000          | 60,180           | 60,180           | 60,180          |
| 017 | 417   | 470000 | Building expense                       | -              | 4,645          | 5,000           | 5,000            | 5,000            | 5,000           |
| 017 | 417   | 472000 | Lab testing                            | -              | -              | 1,000           | 1,000            | 1,000            | 1,000           |
| 017 | 417   | 490000 | Professional development               | -              | 785            | 1,350           | 1,500            | 1,500            | 1,500           |
| 017 |       | 500000 | Information services                   | -              | 65             | -               | 2,000            | 2,000            | 2,000           |
| 017 |       | 501000 | Operating materials & sup.             | -              | 17,634         | 30,000          | 28,000           | 28,000           | 28,000          |
| 017 |       | 527000 | Chlorine                               | -              | 26,894         | 35,000          | 25,000           | 25,000           | 25,000          |
| 017 | 417 : | 531000 | Gasoline expense                       | -              | -              | 1,500           | 1,000            | 1,000            | 1,000           |
|     |       |        | Total Materials and Services           | -              | 120,752        | 139,850         | 131,680          | 131,680          | 131,680         |
|     |       |        | Debt Service                           |                |                |                 |                  |                  |                 |
| 017 | 417   | 563000 | Principle expense                      | -              | 300,323        | 312,220         | 367,000          | 367,000          | 367,000         |
| 017 | 417   | 569000 | Interest expense                       | -              | 243,019        | 232,460         | 136,000          | 136,000          | 136,000         |
| 017 | 417   | 569000 | Debt refinancing                       | -              | 6,144,623      | -               |                  |                  |                 |
|     |       |        | Total Debt Service                     | -              | 6,687,966      | 544,680         | 503,000          | 503,000          | 503,000         |
|     |       |        | <b>Total Water Filtration Facility</b> | -              | 7,015,586      | 905,360         | 870,000          | 870,000          | 870,000         |
|     |       |        | Total Uses                             | 4,411,201      | 9,297,918      | 3,835,250       | 3,328,710        | 3,328,710        | 3,328,710       |
|     |       |        | Ending fund balance                    | 1,568,729      | 1,818,112      | 922,829         | 1,308,202        | 1,283,302        | 1,283,302       |
|     |       |        | Water Shed Rerserve                    |                |                |                 |                  |                  |                 |
|     |       |        | Resources                              |                |                |                 |                  |                  |                 |
| 017 |       | 301000 | Beginning working capital              | -              | -              | -               | 1,000,000        | 1,000,000        | 1,000,000       |
| 017 | 517 3 | 378000 | Watershed logging                      | -              | -              | -               | 1,000,000        | 1,230,000        | 1,230,000       |
|     |       |        | Total Resources                        | -              | -              | -               | 2,000,000        | 2,230,000        | 2,230,000       |
|     |       |        | <u>Uses</u>                            |                |                |                 |                  |                  |                 |
| 017 |       | 546000 | Watershed logging                      | -              | -              | -               | 45,000           | 75,000           | 75,000          |
| 017 | 517   | 692000 | Transfer - Land Acquisition            | -              | -              | -               | 1,800,000        | 2,000,000        | 2,000,000       |
|     |       |        | Total Water Shed Reserve               | -              | -              | -               | 1,845,000        | 2,075,000        | 2,075,000       |
| 017 | 517   |        | Ending Reserve                         |                |                |                 | 155,000          | 155,000          | 155,000         |
|     |       |        | Ending fund balance with reserve       | 1,568,729      | 1,818,112      | 922,829         | 1,463,202        | 1,438,302        | 1,438,302       |

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# **Sewer Operating Fund**

## **Sewer Operating Fund**

The Sewer Fund supports the City's wastewater and storm drain utilities which ensures the safe collection and discharge of wastewater effluent under the requirements of the City's National Pollutant Discharge Elimination System (NPDES) permit. This fund is an enterprise fund meaning it is self-supporting with expenses paid from its own revenue sources. The main source of revenue is from sewer charges, storm charges, and other sewer/storm revenue is provided through service fees and sewer connections.

The infrastructure maintained consists of Collections, Wastewater Treatment Plant – Primary Lagoon and Secondary Lagoon, Pumps (New), and Storm Drainage.

Sewer revenues assume a 4.5% rate increase and storm revenues assume a 4.5% rate increase for the billing cycle on or after December 15, 2014.

Sewer Operating Fund – Summary

|                                | Actual      | Actual    | Adopted   | Proposed    | Approved    | Adopted     |
|--------------------------------|-------------|-----------|-----------|-------------|-------------|-------------|
|                                | 2011-12     | 2012-13   | 2013-14   | 2014-15     | 2014-15     | 2014-15     |
| Resources                      |             |           |           |             |             |             |
| Beginning working cap          | 3,965,805   | 2,607,144 | 2,528,229 | 2,716,144   | 2,716,144   | 2,716,144   |
| Revenues                       | 2,5 02,002  | 2,007,111 | 2,626,225 | 2,710,111   | 2,710,111   | 2,710,111   |
| Charges for Services           | 4,317,316   | 4,422,922 | 4,511,000 | 4,582,200   | 4,582,200   | 4,582,200   |
| Interest earnings              | 17,441      | 22,598    | 25,000    | 25,000      | 25,000      | 25,000      |
| Miscellaneous                  | 206,308     | 30,675    | 5,000     | 1,000       | 1,000       | 1,000       |
| Loan Proceeds                  | 354,885     | 1,913,187 |           | 500         | 500         | 500         |
| Total Revenues                 | 4,895,950   | 6,389,383 | 4,541,000 | 4,608,700   | 4,608,700   | 4,608,700   |
| Total Resources                | 8,861,755   | 8,996,526 | 7,069,229 | 7,324,844   | 7,324,844   | 7,324,844   |
| <u>Uses</u>                    |             |           |           |             |             |             |
| Sewer Collections              |             |           |           |             |             |             |
| Personnel services             | 825,912     | 776,023   | 743,170   | 710,160     | 710,160     | 710,160     |
| Materials and services         | 1,140,551   | 942,561   | 959,800   | 964,410     | 964,410     | 964,410     |
| Debt service                   | 379,366     | 2,282,093 | 449,270   | 676,494     | 676,494     | 676,494     |
| Capital outlay                 | _           | -         | 20,000    | -           | -           | -           |
| Interfund transfers            | 1,147,504   | 662,500   | 390,000   | 305,000     | 305,000     | 305,000     |
| Contingency                    | -           | -         | 250,000   | 334,910     | 334,910     | 334,910     |
| <b>Total Sewer Collections</b> | 3,493,333   | 4,663,177 | 2,812,240 | 2,990,974   | 2,990,974   | 2,990,974   |
| Sewer Secondary                |             |           |           |             |             |             |
| Personnel services             | 218,397     | 185,451   | 176,520   | 178,360     | 178,360     | 178,360     |
| Materials and services         | 342,711     | 297,133   | 328,210   | 421,760     | 421,760     | 422,660     |
| Contingency                    | -           | -         | 170,000   | 192,590     | 192,590     | 192,590     |
| <b>Total Sewer Secondary</b>   | 573,918     | 482,584   | 674,730   | 792,710     | 792,710     | 793,610     |
| Sewer Primary                  |             |           |           |             |             |             |
| Personnel services             | 135,776     | 144,039   | 141,490   | 137,340     | 137,340     | 137,340     |
| Materials and services         | 309,739     | 192,296   | 239,240   | 225,510     | 225,510     | 226,410     |
| <b>Total Sewer Primary</b>     | 458,326     | 336,335   | 380,730   | 362,850     | 362,850     | 363,750     |
| Sewer Pumps                    |             |           |           |             |             |             |
| Personnel services             | 81,495      | 119,506   | 115,380   | 118,580     | 118,580     | 118,580     |
| Materials and services         | 56,955      | 53,182    | 58,820    | 66,440      | 66,440      | 66,440      |
| Contingency                    | -           | -         | 34,000    | 37,000      | 37,000      | 37,000      |
| Total Sewer Pumps              | 138,450     | 172,688   | 208,200   | 222,020     | 222,020     | 222,020     |
| Sewer - Stormwater             |             |           |           |             |             |             |
| Personnel services             | 193,946     | 194,786   | 209,340   | 261,950     | 261,950     | 261,950     |
| Materials and services         | 210,483     | 182,423   | 251,510   | 287,670     | 287,670     | 287,670     |
| Contingency                    | -           | -         | 100,000   | 109,920     | 109,920     | 109,920     |
| Transfers                      | 1,100,703   | 300,000   | 525,000   | 1,037,500   | 1,037,500   | 1,037,500   |
| Total Sewer - Stormwater       | 1,505,133   | 677,209   | 1,085,850 | 1,697,040   | 1,697,040   | 1,697,040   |
| Total uses                     | 6,169,159   | 6,331,993 | 5,161,750 | 6,065,594   | 6,065,594   | 6,067,394   |
| Net change in fund balance     | (1,273,209) | 57,390    | (620,750) | (1,456,894) | (1,456,894) | (1,458,694) |
| Prior period adjustment        | (85,452)    | -         | -         | -           | -           | -           |
| Ending fund balance            | 2,607,144   | 2,664,534 | 1,907,479 | 1,259,250   | 1,259,250   | 1,257,450   |

| Fd  | Dpt                    |        | Acct                          | Actual 2011-12 | Actual 2012-13 | Adopted 2013-14 | Proposed 2014-15 | Approved 2014-15 | Adopted<br>2014-15 |
|-----|------------------------|--------|-------------------------------|----------------|----------------|-----------------|------------------|------------------|--------------------|
|     | - F                    |        | Resources                     |                |                |                 |                  |                  |                    |
| 018 | 000                    | 301000 | Beginning working capital     | 3,965,805      | 2,607,144      | 2,528,229       | 2,716,144        | 2,716,144        | 2,716,144          |
|     |                        |        | Revenues                      |                |                |                 |                  |                  |                    |
|     |                        |        | Charges for Services          |                |                |                 |                  |                  |                    |
| 018 | 000                    | 381000 | Storm drain revenue           | 673,274        | 738,987        | 810,000         | 810,000          | 810,000          | 810,000            |
| 018 | 000                    | 382000 | Secondary rev. Boise          | 384,074        | 350,748        | 320,000         | 277,000          | 277,000          | 277,000            |
| 018 | 000                    | 384000 | Sewer Service                 | 2,975,500      | 3,155,264      | 3,290,000       | 3,400,000        | 3,400,000        | 3,400,000          |
| 018 | 000                    | 385000 | Sludge disposal charge        | 283,793        | 176,951        | 90,000          | 94,000           | 94,000           | 94,000             |
| 018 | 000                    | 386000 | Connection charge             | 675            | 972            | 1,000           | 1,200            | 1,200            | 1,200              |
|     |                        |        | Total Charges for Services    | 4,317,316      | 4,422,922      | 4,511,000       | 4,582,200        | 4,582,200        | 4,582,200          |
| 018 | 000                    | 346000 | Interest earnings             | 17,441         | 22,598         | 25,000          | 25,000           | 25,000           | 25,000             |
|     |                        |        | Miscellaneous                 |                |                |                 |                  |                  |                    |
| 018 | 000                    | 354000 | Miscellaneous revenue         | (1,515)        | 30,675         | 5,000           | 1,000            | 1,000            | 1,000              |
| 018 | 000                    | 362000 | Engineering fees              | 207,822        | -              | -               | -                | -                | -                  |
|     |                        |        | Total Miscellaneous           | 206,308        | 30,675         | 5,000           | 1,000            | 1,000            | 1,000              |
|     |                        |        | Loan Proceeds                 |                |                |                 |                  |                  |                    |
| 018 | 000                    | 387100 | Sewer Lateral Loan repayments | -              | -              | -               | 500              | 500              | 500                |
| 018 | 000                    | 333000 | Loan proceeds                 | 354,885        | 1,913,187      | -               | -                | -                | -                  |
|     |                        |        | Total Loan Proceeds           | 354,885        | 1,913,187      | -               | 500              | 500              | 500                |
|     | Total Revenues         |        |                               | 4,895,950      | 6,389,383      | 4,541,000       | 4,608,700        | 4,608,700        | 4,608,700          |
|     | <b>Total Resources</b> |        |                               | 8,861,755      | 8,996,526      | 7,069,229       | 7,324,844        | 7,324,844        | 7,324,844          |

|     |     |        |                                   | Actual    | Actual    | Adopted   | Proposed  | Approved  | Adopted   |
|-----|-----|--------|-----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Fd  | Dpt |        | Acct                              | 2011-12   | 2012-13   | 2013-14   | 2014-15   | 2014-15   | 2014-15   |
| ·   | -   | -      | <u>Uses</u>                       |           |           |           |           | -         | -         |
|     |     |        | Sewer collections                 |           |           |           |           |           |           |
|     |     |        | Personnel services                |           |           |           |           |           |           |
| 018 | 018 | 449100 | Direct labor charge               | 825,912   | 776,023   | 743,170   | 710,160   | 710,160   | 710,160   |
|     |     |        | Total Personnel services          | 825,912   | 776,023   | 743,170   | 710,160   | 710,160   | 710,160   |
|     |     |        | Materials and Services            |           |           |           |           |           |           |
| 018 | 018 | 454000 | Attorney                          | 58,876    | 21,205    | 15,000    | 10,000    | 10,000    | 10,000    |
| 018 | 018 | 458000 | Telecommunication expense         | 1,179     | 258       | 500       | -         | -         | -         |
| 018 | 018 | 473000 | Miscellaneous                     | 6,434     | 6,639     | -         | -         | -         | -         |
| 018 | 018 | 490000 | Professional devel and convention | 1,329     | 795       | -         | -         | -         | -         |
| 018 | 018 | 501000 | Operating materials & supplies    | 20,604    | 31,711    | 50,000    | 45,000    | 45,000    | 45,000    |
| 018 | 018 | 515000 | Internal maint expense            | 44,380    | 37,500    | 37,500    | 37,500    | 37,500    | 37,500    |
| 018 | 018 | 530000 | Bad Debt Write-off                | 44,740    | 57,289    | 5,000     | 5,000     | 5,000     | 5,000     |
| 018 | 018 | 531000 | Gasoline expense                  | 11,652    | 5,689     | 10,000    | -         | -         | -         |
| 018 | 018 | 551000 | In lieu of franchise              | 294,654   | 315,526   | 329,000   | 340,000   | 340,000   | 340,000   |
| 018 | 018 | 554000 | Contractual/consulting serv       | 77,262    | 478       | 50,000    | 76,100    | 76,100    | 76,100    |
| 018 | 018 | 557000 | Sewer backup problems             | -         | -         | 10,000    | 10,000    | 10,000    | 10,000    |
| 018 | 018 | 579100 | Indirect cost allocation          | 579,442   | 465,471   | 452,800   | 440,810   | 440,810   | 440,810   |
|     |     |        | Total Materials and Services      | 1,140,551 | 942,561   | 959,800   | 964,410   | 964,410   | 964,410   |
|     |     |        | Debt Service                      |           |           |           |           |           |           |
| 018 | 018 | 563000 | Principal expense                 | 183,986   | 296,989   | 362,167   | 402,665   | 402,665   | 402,665   |
| 018 | 018 | 569000 | Interest expense                  | 185,114   | 58,258    | 68,778    | 247,280   | 247,280   | 247,280   |
| 018 | 018 | 569100 | Fiscal agent                      | 10,265    | 14,589    | 18,324    | 26,549    | 26,549    | 26,549    |
| 018 | 018 | 569000 | Debt refinancing                  | -         | 1,912,257 | -         | -         | -         | -         |
|     |     |        | Total Debt Service                | 379,366   | 2,282,093 | 449,270   | 676,494   | 676,494   | 676,494   |
|     |     |        | Capital Outlay                    |           |           |           |           |           |           |
| 018 | 018 | 575000 | Equipment                         | -         | -         | 20,000    | -         | -         | -         |
|     |     |        | Total Capital Outlay              | -         | -         | 20,000    | -         | -         | -         |
| 018 | 018 | 692000 | Transfers - Equipment             | 110,000   | 147,500   | _         | 15,000    | 15,000    | 15,000    |
| 018 | 018 | 692000 | Transfers - Projects              | 230,500   | 515,000   | 350,000   | 250,000   | 250,000   | 250,000   |
| 018 | 018 | 692000 | Transfers - SDC                   | 807,004   | -         | -         | -         | -         | -         |
| 018 | 018 | 692000 | Transfer - Contingency Ops        | -         | -         | 40,000    | 40,000    | 40,000    | 40,000    |
| 018 | 018 | 596000 |                                   | -         | -         | 250,000   | 334,910   | 334,910   | 334,910   |
|     |     |        |                                   | 1,147,504 | 662,500   | 640,000   | 639,910   | 639,910   | 639,910   |
|     |     |        | Total Sewer Collections           | 3,493,333 | 4,663,177 | 2,812,240 | 2,990,974 | 2,990,974 | 2,990,974 |

|      |     |        | ruting rund Emert                |           |           |              |           |           |           |
|------|-----|--------|----------------------------------|-----------|-----------|--------------|-----------|-----------|-----------|
| 10.7 | D . |        | A 4                              | Actual    | Actual    | Adopted      | Proposed  | Approved  | Adopted   |
| Fd   | Dpt |        | Acct                             | 2011-12   | 2012-13   | 2013-14      | 2014-15   | 2014-15   | 2014-15   |
|      |     |        | Sewer - Secondary                |           |           |              |           |           |           |
|      |     |        | Personnel services               |           |           |              |           |           |           |
| 018  |     | 401000 | Salary                           | 214,834   | 214,743   | 194,160      | 203,800   | 203,800   | 203,800   |
| 018  |     | 409000 | Overtime                         | 18,058    | 15,543    | 16,880       | 17,760    | 17,760    | 17,760    |
| 018  |     | 411000 | Standby                          | 13,613    | 13,932    | 13,500       | 13,590    | 13,590    | 13,590    |
| 018  |     | 415000 | SSI taxes                        | 18,904    | 18,633    | 17,240       | 18,090    | 18,090    | 18,090    |
| 018  |     | 416000 | Retirement                       | 57,574    | 57,099    | 58,500       | 56,740    | 56,740    | 56,740    |
| 018  |     | 417000 | Workers comp                     | 4,397     | 4,231     | 4,460        | 4,920     | 4,920     | 4,920     |
| 018  |     | 418000 | Medical benefits                 | 52,459    | 61,241    | 56,640       | 57,310    | 57,310    | 57,310    |
| 018  |     | 419000 | Disability/life ins              | 746       | 729       | 570          | 630       | 630       | 630       |
| 018  |     | 422000 | Longevity                        | 600       | 600       | 960          | 1,320     | 1,320     | 1,320     |
| 018  |     | 438000 | VEBA                             | 4,297     | 4,595     | 3,890        | 2,640     | 2,640     | 2,640     |
| 018  |     | 449100 | Direct labor charge              | 25,054    | 28,467    | 29,450       | 27,250    | 27,250    | 27,250    |
| 018  |     | 449200 | Direct labor charge              | (193,343) | (235,475) |              | (226,650) | (226,650) | (226,650) |
| 018  | 019 | 471000 | PF health                        | 1,205     | 1,113     | 840          | 960       | 960       | 960       |
|      |     |        | Total Personnel services         | 218,397   | 185,451   | 176,520      | 178,360   | 178,360   | 178,360   |
|      |     |        | Materials and Services           |           |           |              |           |           |           |
| 018  | 019 | 454000 | Attorney                         | 147       | 233       | -            | -         | -         | -         |
| 018  | 019 | 455000 | Insurance                        | 20,726    | 20,270    | 22,270       | 26,820    | 26,820    | 26,820    |
| 018  | 019 | 457000 | Office supplies                  | 177       | 125       | -            | -         | -         | -         |
| 018  | 019 | 458000 | Telecommunication expense        | 2,763     | 2,791     | 3,100        | 3,000     | 3,000     | 3,000     |
| 018  | 019 | 459000 | Utilities                        | 63,400    | 2,064     | 25,000       | 2,500     | 2,500     | 2,500     |
| 018  | 019 | 470000 | Building expense                 | 3,488     | 3,024     | -            | 3,200     | 3,200     | 4,100     |
| 018  | 019 | 472000 | Lab testing                      | 30,051    | 29,199    | 25,000       | 25,500    | 25,500    | 25,500    |
| 018  | 019 | 473000 | Miscellaneous                    | 387       | 1,617     | -            | -         | -         | -         |
| 018  | 019 | 475000 | NPDES permit fees                | 67,143    | 28,341    | 35,000       | 35,000    | 35,000    | 35,000    |
| 018  | 019 | 490000 | Professional developments & conv | 1,066     | 1,237     | 2,000        | 2,000     | 2,000     | 2,000     |
| 018  | 019 | 500000 | Information services             | 4,163     | 3,525     | 3,500        | 3,500     | 3,500     | 3,500     |
| 018  | 019 | 501000 | Operating materials              | 3,992     | 19,191    | 20,000       | 20,000    | 20,000    | 20,000    |
| 018  | 019 | 502000 | Equipment expense                | 17,413    | -         | -            | -         | _         | -         |
| 018  | 019 | 513000 | Chemicals                        | -         | -         | -            | 500       | 500       | 500       |
| 018  | 019 | 515000 | Internal maint expense           | 44,380    | 37,500    | 37,500       | 37,500    | 37,500    | 37,500    |
| 018  | 019 | 531000 | Gasoline expense                 | -         | -         | 2,500        | 1,250     | 1,250     | 1,250     |
| 018  | 019 | 534000 | Electrical energy                | 13,076    | 100,353   | 90,000       | 100,000   | 100,000   | 100,000   |
| 018  | 019 | 553000 | Landscaping maintenance          | -         | 369       | 500          | -         | -         | -         |
| 018  | 019 | 554000 | Contractual/consulting serv      | 1,538     | 112       | -            | 100,000   | 100,000   | 100,000   |
| 018  | 019 | 579100 | Indirect cost allocation         | 68,800    | 47,182    | 61,840       | 60,990    | 60,990    | 60,990    |
|      |     |        | Total Materials and Services     | 342,711   | 297,133   | 328,210      | 421,760   | 421,760   | 422,660   |
|      |     |        | Capital Outlay                   |           |           |              |           |           |           |
| 018  | 010 | 575000 | Equipment                        | 12,811    | _         |              | _         | _         | _         |
| 010  | 017 | 313000 | Total Capital Outlay             | 12,811    | -         | <del>-</del> |           | -         | -         |
|      | _   |        |                                  | 14,011    | -         |              |           |           | -         |
| 018  | 019 | 596000 | Contingency                      | -         | -         | 170,000      | 192,590   | 192,590   | 192,590   |
|      |     |        |                                  | -         | -         | 170,000      | 192,590   | 192,590   | 192,590   |
|      |     | ·      | Total Sewer - Secondary          | 573,918   | 482,584   | 674,730      | 792,710   | 792,710   | 793,610   |

|     | W CI | Орс    | ranng runu – Line ru             | ugei    |         |         |          |             |         |
|-----|------|--------|----------------------------------|---------|---------|---------|----------|-------------|---------|
|     |      |        |                                  | Actual  | Actual  | Adopted | Proposed | Approved    | Adopted |
| Fd  | Dpt  |        | Acct                             | 2011-12 | 2012-13 | 2013-14 | 2014-15  | 2014-15     | 2014-15 |
|     | _    | :      | Sewer - Primary                  |         |         |         |          | <del></del> |         |
|     |      |        | Personnel services               |         |         |         |          |             |         |
| 018 | 020  | 449100 | Direct labor charge              | 135,776 | 144,039 | 141,490 | 137,340  | 137,340     | 137,340 |
|     |      |        | Total Personnel services         | 135,776 | 144,039 | 141,490 | 137,340  | 137,340     | 137,340 |
|     |      |        | Materials and Services           |         |         |         |          |             |         |
| 018 | 020  | 454000 | Attorney                         | 147     | 237     | 5,000   | 1,000    | 1,000       | 1,000   |
| 018 |      | 455000 | Insurance                        | 20,726  | 20,250  | 22,250  | 26,790   | 26,790      | 26,790  |
| 018 |      | 457000 |                                  | 20,720  |         | 250     | 250,790  | 250         | ,       |
| 018 |      |        | Office supplies                  |         | 115     |         |          |             | 250     |
|     |      | 458000 | Telephone expense                | 3,148   | 2,678   | 4,000   | 3,000    | 3,000       | 3,000   |
| 018 |      | 459000 | Utilities                        | 36,123  | 1,914   | 2,500   | 2,500    | 2,500       | 2,500   |
| 018 |      | 470000 | Building expense                 | 3,146   | 2,836   | 3,000   | 3,200    | 3,200       | 4,100   |
| 018 |      | 472000 | Lab testing                      | 8,974   | 8,503   | 20,000  | 20,000   | 20,000      | 20,000  |
| 018 |      | 473000 | Miscellaneous                    | 387     | -       | 1,000   | -        | -           | -       |
| 018 |      | 490000 | Professional developments & conv | 802     | 1,022   | 2,000   | 2,000    | 2,000       | 2,000   |
| 018 |      | 500000 | Information services             | 3,946   | 4,226   | 3,500   | 3,500    | 3,500       | 3,500   |
| 018 | 020  | 501000 | Operating materials & supplies   | 5,276   | 19,584  | 20,000  | 20,000   | 20,000      | 20,000  |
| 018 | 020  | 502000 | Equipment expense                | 19,381  | 208     | -       | -        | -           | -       |
| 018 | 020  | 515000 | Internal maint expense           | 29,580  | 25,000  | 25,000  | 25,000   | 25,000      | 25,000  |
| 018 | 020  | 527000 | Hypochlorite expense             | 33,611  | 28,415  | 36,500  | 32,000   | 32,000      | 32,000  |
| 018 | 020  | 531000 | Gasoline expense                 | -       | -       | -       | 1,250    | 1,250       | 1,250   |
| 018 | 020  | 534000 | Electrical energy                | 9,061   | 38,389  | 45,000  | 45,000   | 45,000      | 45,000  |
| 018 | 020  | 553000 | Landscaping/maint                | 8       | -       | 500     | -        | -           | -       |
| 018 | 020  | 554000 | Contractual/consulting           | 17,075  | 2,426   | 15,000  | 5,000    | 5,000       | 5,000   |
| 018 | 020  | 579100 | Indirect cost allocation         | 118,075 | 36,493  | 33,740  | 35,020   | 35,020      | 35,020  |
|     |      |        | Total Materials and Services     | 309,739 | 192,296 | 239,240 | 225,510  | 225,510     | 226,410 |
| 018 | 020  | 575000 | Equipment                        | 12,811  | -       | -       | _        | _           | _       |
|     |      |        | · ·                              | 12,811  | -       | -       | -        | -           | -       |
| 018 | 020  | 692000 | Transfer                         | -       | -       | -       | -        | -           | -       |
|     |      |        | _                                | -       | -       | -       | -        | -           | -       |
|     |      | ,      | Total Sewer - Primary            | 458,326 | 336,335 | 380,730 | 362,850  | 362,850     | 363,750 |

|            | 11 02 | 1                | craving rana Emeri                            |                    | -                  |                    |                      |                      |                      |
|------------|-------|------------------|---|--------------------|--------------------|--------------------|----------------------|----------------------|----------------------|
| Fd         | Dpt   |                  | Acct  | Actual 2011-12     | Actual 2012-13     | Adopted 2013-14    | Proposed 2014-15     | Approved 2014-15     | Adopted 2014-15      |
| Fu         | Dpt   | <u> </u>         | Sewer - Pumps                                 | 2011-12            | 2012-13            | 2013-14            | 2014-13              | 2014-13              | 2014-13              |
|            |       |                  | Personnel services                            |                    |                    |                    |                      |                      |                      |
| 018        | 022   | 449100           | Direct labor charge                           | 81,495             | 119,506            | 115,380            | 118,580              | 118,580              | 118,580              |
|            |       |                  | Total Personnel services                      | 81,495             | 119,506            | 115,380            | 118,580              | 118,580              | 118,580              |
|            |       |                  | March 10 and Control                          |                    |                    |                    |                      |                      |                      |
| 010        | 022   | 455000           | Materials and Services                        | 1,190              |                    |                    |                      |                      |                      |
| 018<br>018 |       | 455000<br>458000 | Insurance Telecommunications                  | 9,302              | 9,597              | 8,000              | 9,000                | 9,000                | 9,000                |
| 018        |       | 459000           | Utilities                                     | 9,302<br>8,462     | 7,767              | 10,000             | 8,500                | 8,500                | 8,500                |
| 018        |       | 490000           | Professional development                      | 23                 | 7,707              | 10,000             | 0,500                | 6,500                | 0,500                |
| 018        |       | 501000           | Operating materials & supplies                | 366                | 14,202             | 25,000             | 30,000               | 30,000               | 30,000               |
| 018        |       | 502000           | Equipment expense                             | 34,776             | 12,434             | 25,000             | 30,000               | 50,000               | 50,000               |
| 018        |       | 503000           | Pump repair                                   | 31,770             | - 12,131           | _                  |                      |                      |                      |
| 018        |       | 531000           | Gasoline Expense                              | 397                | 462                |                    | _                    | _                    | _                    |
| 018        |       | 579100           | Indirect cost allocation                      | 2,439              | 8,720              | 15,820             | 18,940               | 18,940               | 18,940               |
|            |       |                  | Total Materials and Services                  | 56,955             | 53,182             | 58,820             | 66,440               | 66,440               | 66,440               |
| 010        | 000   | 575000           |   | *                  | ,                  | ,                  | ,                    | ,                    |                      |
| 018        | 022   | 575000           | Equipment                                     | -                  | -                  | -                  | -                    | -                    | -                    |
| 018        | 022   | 692000           | Transfers                                     |                    | _                  | _                  | _                    | _                    | _                    |
| 018        |       | 596000           | Contingency                                   |                    | _                  | 34,000             | 37,000               | 37,000               | 37,000               |
| 010        | 0     | 270000           | Commigency                                    | -                  | -                  | 34,000             | 37,000               | 37,000               | 37,000               |
|            |       |                  | Total Sewer - Pumps                           | 138,450            | 172,688            | 208,200            | 222,020              | 222,020              | 222,020              |
|            |       |                  | •   | 150,150            | 172,000            | 200,200            | 222,020              | 222,020              | 222,020              |
|            |       |                  | Sewer - Stormwater Personnel services         |                    |                    |                    |                      |                      |                      |
| 018        | 021   | 449100           |   | 102 046            | 104 786            | 200.240            | 261.050              | 261.050              | 261.050              |
| 010        | 021   | 449100           | Direct labor charge Total Personnel services  | 193,946<br>193,946 | 194,786<br>194,786 | 209,340<br>209,340 | 261,950<br>261,950   | 261,950<br>261,950   | 261,950<br>261,950   |
|            |       |                  |   | 193,940            | 194,700            | 209,340            | 201,930              | 201,930              | 201,930              |
|            |       |                  | Materials and Services                        |                    |                    |                    |                      |                      |                      |
| 018        |       | 454000           | Attorney expense                              | -                  | -                  | -                  | 2,500                | 2,500                | 2,500                |
| 018        |       | 458000           | Telephone expense                             | 12                 | 13                 | 250                | -                    | -                    | -                    |
| 018        |       | 459000           | Utilities                                     | 17.022             | 22.021             | 25,000             | 700                  | 700                  | 700                  |
| 018        |       | 501000           | Operating materials & supplies                | 17,933             | 22,031             | 25,000             | 25,000               | 25,000               | 25,000               |
| 018<br>018 |       | 502000<br>515000 | Equipment expense Internal maint expense      | 2,904              | 12,500             | 12.500             | 12,500               | 12,500               | 12,500               |
| 018        |       | 530000           | Bad Debt Write-off                            | 14,790<br>7,357    | 4,340              | 12,500<br>2,000    | 2,000                | 2,000                | 2,000                |
| 018        |       | 534000           | Electrical energy                             | 166                | 4,540              | 2,000              | 2,000                | 2,000                | 2,000                |
| 018        |       | 551000           | In lieu of franchise                          | 66,539             | 73,899             | 81,000             | 81,000               | 81,000               | 81,000               |
| 018        |       | 554000           | Contractual/consulting                        | 4,995              |                    | 10,000             | -                    | -                    | -                    |
| 018        |       | 579100           | Indirect cost allocation                      | 95,788             | 69,641             | 120,760            | 163,970              | 163,970              | 163,970              |
|            |       |                  | Total Materials and Services                  | 210,483            | 182,423            | 251,510            | 287,670              | 287,670              | 287,670              |
| 018        | 021   | 581000           | Construction expense                          | _                  | _                  | _                  | _                    | _                    | _                    |
| 010        | 021   | 301000           | Constituction expense                         |                    | -                  | -                  | -                    | -                    | _                    |
| 010        | 021   | 602000           | Transform Pople coment                        | 162 500            | 200,000            | 525,000            | 1.027.500            | 1.027.500            | 1.027.500            |
| 018<br>018 |       | 692000<br>692000 | Transfers - Replacement Transfers - Storm SDC | 162,500            | 300,000            | 525,000            | 1,037,500            | 1,037,500            | 1,037,500            |
|            |       | 596000           | Contingency                                   | 938,203            | -                  | 100,000            | 100.020              | 100.020              | 100.020              |
| 018        | 021   | 230000           | Conungency                                    | 1,100,703          | 300,000            | 100,000<br>625,000 | 109,920<br>1,147,420 | 109,920<br>1,147,420 | 109,920<br>1,147,420 |
|            |       |                  | Total Common Storm                            |                    |                    |                    |                      |                      |                      |
|            |       |                  | Total Sewer - Stormwater                      | 1,505,133          | 677,209            | 1,085,850          | 1,697,040            | 1,697,040            | 1,697,040            |
|            |       |                  | Total Sewer Fund expenditures                 | 6,169,159          | 6,331,993          | 5,161,750          | 6,065,594            | 6,065,594            | 6,067,394            |
|            |       |                  | Prior Period Adjustment                       | (85,452)           | 2                  | 1.00= :==          | 1.050.050            | 1050055              | 105= :5=             |
|            |       |                  | Unappropriated ending fund balance            | 2,607,144          | 2,664,534          | 1,907,479          | 1,259,250            | 1,259,250            | 1,257,450            |



# **Debt Service Summary**

## **Debt Service Summary**

#### Overview

The City issues debt to pay for long term capital improvements. The number of years the debt is outstanding is less than the useful life of the capital investment. Debt shall not be used for operating purposes.

Debt service appropriations provide for the payment of principal and interest on bonds and notes. The City's outstanding debt at June 30, 2014 are illustrated in the table below and are backed by either dedicated revenues in the enterprise funds or by full faith and credit of the City with the primary funding source from the applicable enterprise fund revenues.

|                                       | Sun         | mary of ( | Outstanding Debt As of  | June 30, 201 | 14                   |                 |                        |
|---------------------------------------|-------------|-----------|-------------------------|--------------|----------------------|-----------------|------------------------|
|                                       |             | Maturity  |                         | Interest     | Outstanding June 30, | Debt<br>Service |                        |
| Debt Issue                            | Issued      | Date      | Original Amount         | Rate         | 2014                 | FY 14-15*       | Notes                  |
| Water Fund                            |             |           |                         |              |                      |                 |                        |
| Capital One 2013 Note (Water          | 2013        | 12/1/29   | 6,142,000               | 2.35%        | 5,907,000            | 501,502         | Refunding of Water     |
| Refunding)                            |             |           |                         |              |                      |                 | Bonds                  |
| Subtotal Water Filtration Plant Debt  |             |           |                         |              | 5,907,000            | 501,502         |                        |
| Sewer and Stormwater Fund             |             |           |                         |              |                      |                 |                        |
| Oregon Department of Environmental    | 1995        | 9/1/14    | 1,200,000               | 3%           | 41,044               | 41,659          | Fund Storm Drain       |
| Quality (DEQ) - State Revolving Fund  |             |           |                         |              |                      |                 | Projects               |
| Loan R80160                           |             |           |                         |              |                      |                 |                        |
| Capital One 2013 Note (Sewer          | 2013        | 12/1/29   | 1,912,000               | 2.35%        | 1,777,000            | 173,197         | Refunding of Sewer DEQ |
| Refunding)                            |             |           |                         |              |                      |                 | Loan R80161            |
| Oregon Department of Environmental    | Assumed     | 5 - yr    | 550,000                 | 1.25%        | 550,000              | 80,310          | Fund Wastewater        |
| Quality (DEQ) - State Revolving Fund  | closing for | term      |                         |              |                      |                 | Treatment Facilities   |
| Loan R80162                           | FY 14-15    |           |                         |              |                      |                 | Project                |
| Oregon Department of Environmental    | Assumed     | 20 - yr   | Initial Authorization   | 2.83% plus   | 3,559,700            | 272,577         | Fund Inflow and        |
| Quality (DEQ) - State Revolving Fund  | closing for | term      | \$4,559,700, Estimated  | .5% fee      |                      | }               | Infiltration Project   |
| Loan R80163                           | FY 14-15    |           | Utilization \$3,559,700 |              |                      |                 |                        |
| Oregon Department of Environmental    | 2012        | 9/1/23    | 2,000,000               | 0.00% plus   | 1,750,000            | 108,750         | Fund Wastewater        |
| Quality (DEQ) - State Revolving Fund  |             |           |                         | .5% fee      |                      |                 | Treatment Facilities   |
| Loan R06801                           |             |           |                         |              |                      | [               | Project                |
| Subtotal Sewer and Stormwater Facilit | ies Debt    | <b></b>   |                         |              | 7,677,744            | 676,493         |                        |
| City of St Helens Total Debt          |             |           |                         |              | 13,584,744           | 1,177,995       | =                      |

## **Debt Service Summary**

The City fulfills its obligation for continuing disclosure requirements under the Securities and Exchange Commission Rule 15c2-12 by filing its audited financial reports and other disclosures as may be required.

#### Legal Debt Margin

ORS 287.004 provides a debt limit general obligation bonds of 3% of the real market value of taxable property within the City's boundaries. The City is not at risk of exceeding its legal limit.

|   | Real        |             |
|---|-------------|-------------|
| Computation of Legal Debt Margin:                                 | Market      | Assessed    |
| Certified Tax Roll Valuation (FY 13-14)                           | 923,206,712 | 815,441,324 |
| Source: Columbia County Assessor's Office                         |             |             |
|   |             |             |
| Debt Limit Rate   | 3.00%       |             |
|   |             |             |
| Debt Limit  | 27,696,201  |             |
|   |             |             |
| Less general bonded debt June 30, 2014                            |             |             |
|   |             |             |
| Legal debt maring   | 27,696,201  |             |
|   |             |             |
| Total net debt applicable to the limit as a percent of debt limit | 0.00%       |             |

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# Five Year Forecasts General Fund Street Fund Water Fund Sewer Fund

#### **Five Year Forecasts**

#### **Key Assumptions**

#### Revenue

- Property taxes progress growth from 2% to 3% over period
- Franchise fees 2% growth per year
- Intergovernmental 2% to 3% growth per year
- Licensing and permits 2% growth per year
- Fines and forfeitures no growth
- Water rate revenues assumes a 4.5% rate increase in December 2014 and 3% per year for each subsequent year
- Sewer rate revenues assumes a 4.5% rate increase in December 2014 and 3% per year for each subsequent year
- Storm rate revenues assumes a 4.5% rate increase in December 2014 and 3% per year for each subsequent year

#### Personnel Costs

- Anticipated cost of living increases of 2 to 2.8% annually,
- Increase in PERS retirement of 10% in FY 15-16 and 5% in FY 17-18,
- Increase in medical costs average 8% increase per year, and

#### Materials and services

• Overall increases projected at 2 to 3% per year

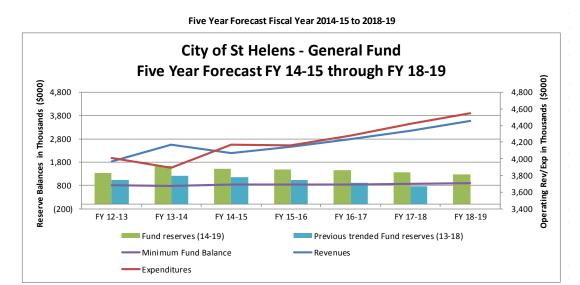
#### Debt Service

- Water Bonds anticipate no new debt over this time horizon
- Sewer DEQ Loans increases progressively each year from \$450,000 to \$738,600 over this period as a result of funding the completion of the I&I project

#### Capital Outlay

See five year CIP on page 125-126

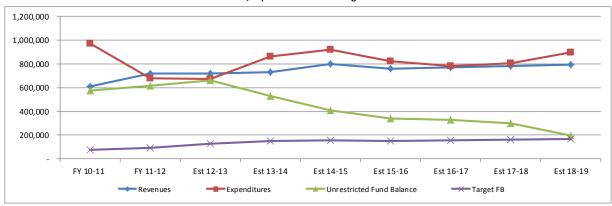
# Five Year Forecasts - General Fund



|                                    | Actual *  |                                       |           | Fore      | cast      |           |           |
|------------------------------------|-----------|---------------------------------------|-----------|-----------|-----------|-----------|-----------|
|                                    | FY 12-13  | FY 13-14                              | FY 14-15  | FY 15-16  | FY 16-17  | FY 17-18  | FY 18-19  |
| <u>Revenues</u>                    |           | · · · · · · · · · · · · · · · · · · · |           |           |           |           |           |
| Property Taxes                     | 1,502,083 | 1,504,900                             | 1,535,200 | 1,565,910 | 1,597,230 | 1,637,160 | 1,686,270 |
| Franchise Fees                     | 1,377,207 | 1,433,000                             | 1,467,540 | 1,511,560 | 1,556,910 | 1,603,620 | 1,651,730 |
| Fines                              | 241,721   | 204,000                               | 207,000   | 207,000   | 207,000   | 207,000   | 207,000   |
| Intergovernmental                  | 381,187   | 395,000                               | 406,520   | 400,390   | 409,540   | 418,970   | 428,700   |
| Licenses & Permits                 | 279,731   | 335,000                               | 334,290   | 340,980   | 347,800   | 354,750   | 361,840   |
| Other Revenues                     | 172,050   | 290,380                               | 104,550   | 105,340   | 106,270   | 107,320   | 108,390   |
| Interest                           | 11,203    | 10,000                                | 10,000    | 10,150    | 10,300    | 10,450    | 10,610    |
| Total Revenues                     | 3,965,182 | 4,172,280                             | 4,065,100 | 4,141,330 | 4,235,050 | 4,339,270 | 4,454,540 |
| <u>Expenditures</u>                |           |                                       |           |           |           |           |           |
| Operating                          |           |                                       |           |           |           |           |           |
| Admin (Council, Court, Planning)   |           |                                       |           |           |           |           |           |
| Council                            | 52,898    | 54,410                                | 64,410    | 64,840    | 65,410    | 66,100    | 66,810    |
| Court                              | 329,211   | 328,930                               | 349,420   | 363,820   | 375,640   | 389,040   | 401,880   |
| Planning                           | 178,293   | 160,260                               | 178,550   | 133,090   | 136,510   | 140,980   | 144,520   |
| Building                           | 172,642   | 158,780                               | 200,420   | 210,290   | 215,710   | 222,540   | 228,430   |
| Police                             | 2,259,014 | 2,385,030                             | 2,393,930 | 2,505,730 | 2,574,340 | 2,666,910 | 2,745,200 |
| Library                            | 492,617   | 527,030                               | 544,200   | 566,550   | 581,020   | 600,630   | 617,410   |
| Parks                              | 270,068   | 228,530                               | 233,250   | 243,880   | 251,030   | 258,400   | 265,970   |
| Non-Departmental                   | 217,645   | 46,850                                | 209,770   | 76,350    | 77,970    | 79,570    | 81,220    |
| Operating expenditures             | 3,972,387 | 3,889,820                             | 4,173,950 | 4,164,550 | 4,277,630 | 4,424,170 | 4,551,440 |
| Capital Outlay / Other             |           |                                       |           |           |           |           |           |
| Debt Service - Parks               | 36,610    | -                                     | -         | -         | -         | -         | -         |
| Capital Outlay - other / transfer  | 1,800     | -                                     | -         | -         | -         | -         | -         |
| Capital expenditures               | 38,410    | -                                     | -         | -         | -         | -         | -         |
| Total Expenditures                 | 4,010,797 | 3,889,820                             | 4,173,950 | 4,164,550 | 4,277,630 | 4,424,170 | 4,551,440 |
| Net income / (expenditures)        | (45,615)  | 282,460                               | (108,850) | (23,220)  | (42,580)  | (84,900)  | (96,900)  |
| Beginning Fund Balance             | 1,261,754 | 1,349,621                             | 1,632,081 | 1,523,231 | 1,500,011 | 1,457,431 | 1,372,531 |
| Prior period adj - Revenue sharing | 133,482   |                                       |           |           |           |           |           |
| Ending Fund Balance                | 1,349,621 | 1,632,081                             | 1,523,231 | 1,500,011 | 1,457,431 | 1,372,531 | 1,275,631 |
| Minimum Reserve (20% of Operating) | 794,477   | 777,964                               | 834,790   | 832,910   | 855,526   | 884,834   | 910,288   |

# **Five Year Forecasts - Streets Fund**

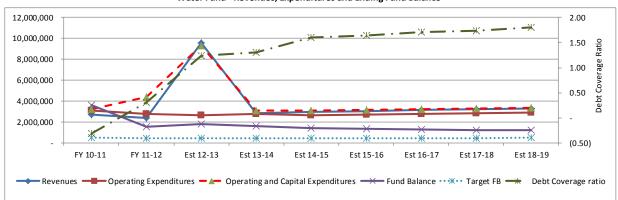
City of St. Helens Street Fund - Revenues, Expenditures and Ending Unrestricted Fund Balance



|                        | FY 10-11 | FY 11-12 | Est 12-13 | Est 13-14 | Est 14-15 | Est 15-16 | Est 16-17 | Est 17-18 | Est 18-19 |
|------------------------|----------|----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|                        |          |          | Re        | venues    |           |           |           |           |           |
| Motor vehicle tax      | 600,242  | 702,847  | 704,841   | 710,000   | 734,000   | 745,010   | 756,190   | 767,530   | 779,040   |
| Interest               | 7,697    | 9,629    | 10,981    | 12,000    | 12,000    | 10,000    | 10,000    | 10,000    | 10,000    |
| State Grants           | -        | -        | -         | -         | 50,000    | -         | -         | -         | -         |
| Other Revenues         | 2,819    | 8,429    | 3,572     | 6,200     | 3,000     | 3,030     | 3,060     | 3,090     | 3,120     |
| Total Revenues         | 610,758  | 720,905  | 719,394   | 728,200   | 799,000   | 758,040   | 769,250   | 780,620   | 792,160   |
|                        |          |          | Expe      | nditures  |           |           |           |           |           |
| Personal Services      | 147,964  | 173,370  | 267,099   | 368,650   | 319,740   | 341,160   | 353,100   | 363,690   | 374,600   |
| Materials and services | 242,681  | 306,715  | 366,410   | 392,920   | 461,510   | 420,740   | 431,260   | 444,200   | 457,530   |
| Capital outlay         | 582,009  | 200,000  | 38,750    | 100,000   | 137,500   | 62,500    | -         | -         | 62,500    |
| Total Expenditures     | 972,654  | 680,085  | 672,259   | 861,570   | 918,750   | 824,400   | 784,360   | 807,890   | 894,630   |
| Ending Fund Balance    | 574,220  | 615,040  | 662,175   | 528,805   | 409,055   | 342,695   | 327,585   | 300,315   | 197,845   |

## Five Year Forecasts - Water Fund

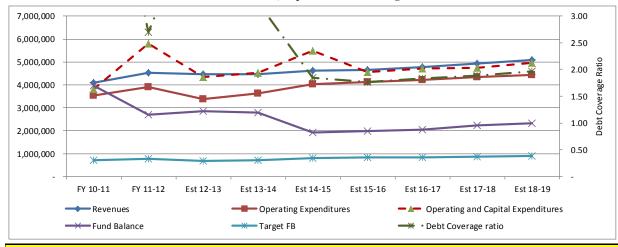
City of St. Helens
Water Fund - Revenues, Expenditures and Ending Fund Balance



| Revenue Slope - Water  | 12.0%                         | 15.5%                        | 15.0%                        | 4.5%                         | 4.5%                               | 3.0%               | 3.0%                               | 3.0%                               | 3.0%                                 |
|--|-------------------------------|------------------------------|------------------------------|------------------------------|------------------------------------|--------------------|------------------------------------|------------------------------------|--------------------------------------|
|  | FY 10-11                      | FY 11-12                     | FY 12-13                     | Est 13-14                    | Est 14-15                          | Est 15-16          | Est 16-17                          | Est 17-18                          | Est 18-19                            |
|  |                               |                              | Reve                         | nues                         |                                    |                    |                                    |                                    |                                      |
| Water fees   | 2,172,312                     | 2,296,666                    | 2,662,821                    | 2,800,000                    | 2,900,000                          | 2,987,000          | 3,076,610                          | 3,168,908                          | 3,263,976                            |
| Interest   | 26,422                        | 15,839                       | 17,611                       | 18,000                       | 18,000                             | 20,379             | 21,860                             | 22,722                             | 25,448                               |
| Water Shed Logging   | 481,588                       | -                            | 689,657                      | -                            | -                                  | -                  | -                                  | -                                  | -                                    |
| Other Financing  | -                             | -                            | 6,142,000                    | -                            | -                                  | -                  | -                                  | -                                  | -                                    |
| Other Revenues   | 37,719                        | 75,278                       | 35,212                       | 29,000                       | 29,000                             | 29,625             | 30,264                             | 30,916                             | 31,583                               |
| Total Revenues   | 2,718,041                     | 2,387,783                    | 9,547,301                    | 2,847,000                    | 2,947,000                          | 3,037,004          | 3,128,734                          | 3,222,546                          | 3,321,007                            |
|  |                               |                              | Expend                       | ditures                      |                                    |                    |                                    |                                    |                                      |
| Personal Services  | 1,434,703                     | 1,008,665                    | 892,645                      | 895,310                      | 930,400                            | 972,420            | 1,003,650                          | 1,046,510                          | 1,079,830                            |
|  |                               |                              |                              |                              |                                    |                    | , ,                                | 1,010,510                          | 1,075,050                            |
| Materials and services   | 819,128                       | 983,743                      | 888,605                      | 1,023,440                    | 925,700                            | 944,210            | 967,830                            | 992,030                            | 1,016,830                            |
|  | 819,128<br>147,078            | 983,743<br>21,642            | 888,605<br>53,648            | 1,023,440<br>45,000          | •                                  | 944,210            |                                    |                                    |                                      |
| Materials and services   | •                             | •                            | •                            |                              | 925,700                            | •                  |                                    |                                    |                                      |
| Materials and services<br>Watershed Logging                          | 147,078                       | 21,642                       | 53,648                       | 45,000                       | 925,700                            | -                  | 967,830                            | 992,030                            | 1,016,830                            |
| Materials and services<br>Watershed Logging<br>Franchise Fees        | 147,078<br>152,062            | 21,642<br>227,855            | 53,648<br>266,300            | 45,000<br>280,000            | 925,700                            | 298,700            | 967,830<br>-<br>307,700            | 992,030<br>-<br>316,900            | 1,016,830<br>-<br>326,400            |
| Materials and services Watershed Logging Franchise Fees Debt Service | 147,078<br>152,062<br>545,093 | 21,642<br>227,855<br>541,843 | 53,648<br>266,300<br>543,343 | 45,000<br>280,000<br>498,596 | 925,700<br>-<br>290,000<br>501,502 | 298,700<br>502,760 | 967,830<br>-<br>307,700<br>498,842 | 992,030<br>-<br>316,900<br>499,748 | 1,016,830<br>-<br>326,400<br>499,430 |

### **Five Year Forecasts - Sewer Fund**

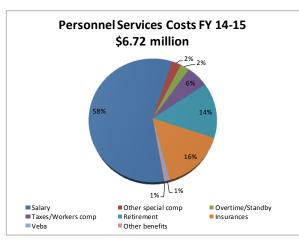
City of St. Helens Sewer Fund - Revenues, Expenditures and Ending Fund Balance

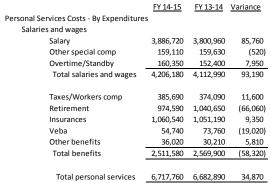


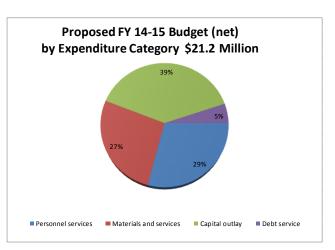
| revenue biope bewer      |             | 7.070     | 7.570     | 7.570     | 4.570     | 3.070     | 3.070     | 3.070     | 3.070     |  |
|--------------------------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|--|
| Revenue Slope - Storm    |             | 9.5%      | 9.5%      | 4.5%      | 4.5%      | 3.0%      | 3.0%      | 3.0%      | 3.0%      |  |
|                          | FY 10-11    | FY 11-12  | FY 12-13  | Est 13-14 | Est 14-15 | Est 15-16 | Est 16-17 | Est 17-18 | Est 18-19 |  |
|                          |             |           |           | Revenues  |           |           |           |           |           |  |
| Sewer/Storm Fees         | 3,966,224   | 4,316,641 | 4,421,951 | 4,440,890 | 4,572,590 | 4,618,766 | 4,756,069 | 4,897,849 | 5,042,707 |  |
| Interest                 | 24,698      | 17,441    | 22,598    | 25,000    | 27,132    | 18,215    | 19,048    | 19,707    | 21,409    |  |
| Connection               | 1,205       | 675       | 972       | 1,000     | 640       | 700       | 800       | 800       | 800       |  |
| Other Revenues           | 101,575     | 206,308   | 31,862    | 5,000     | 5,000     | 5,000     | 5,000     | 5,000     | 5,000     |  |
| Total Revenues           | 4,093,702   | 4,541,065 | 4,477,382 | 4,471,890 | 4,605,362 | 4,642,681 | 4,780,917 | 4,923,356 | 5,069,917 |  |
| Expenditures             |             |           |           |           |           |           |           |           |           |  |
| Collections              | 1,607,836   | 1,671,809 | 1,409,306 | 1,388,880 | 1,424,950 | 1,476,120 | 1,518,710 | 1,569,250 | 1,609,350 |  |
| Secondary                | 813,667     | 561,108   | 483,001   | 508,040   | 520,170   | 536,870   | 551,650   | 568,430   | 581,870   |  |
| Primary                  | 518,764     | 445,515   | 336,829   | 383,250   | 392,490   | 405,270   | 416,480   | 429,290   | 439,530   |  |
| Pumps                    | -           | 138,450   | 175,770   | 176,160   | 180,970   | 187,910   | 193,490   | 200,280   | 205,640   |  |
| Storm                    | 294,560     | 337,891   | 306,486   | 383,600   | 397,630   | 408,910   | 423,730   | 436,000   | 449,670   |  |
| Franchise Fees           | 228,919     | 361,193   | 389,425   | 403,089   | 420,819   | 436,763   | 449,866   | 463,363   | 477,264   |  |
| Debt Service             | 83,319      | 379,366   | 264,996   | 376,920   | 686,019   | 671,497   | 668,562   | 666,549   | 664,444   |  |
| Other Financing          | (2,630,967) | (354,885) | -         | -         | -         | -         | -         | -         | -         |  |
| Capital Outlay           | 2,885,599   | 2,273,828 | 962,500   | 895,000   | 1,474,000 | 436,000   | 492,500   | 420,000   | 530,000   |  |
| Total Expenditures       | 3,801,697   | 5,814,273 | 4,328,313 | 4,514,939 | 5,497,048 | 4,559,340 | 4,714,988 | 4,753,162 | 4,957,768 |  |
| Prior period             |             | (85,453)  |           |           |           |           |           |           |           |  |
| Ending Unrestricted Func | 3,965,805   | 2,607,144 | 2,756,213 | 2,713,165 | 1,821,478 | 1,904,819 | 1,970,747 | 2,140,942 | 2,253,091 |  |



# **Personnel Services Costs**







|   | FY 14-15   | FY 13-14   | Variance    |
|---|------------|------------|-------------|
| Total Approved Budget - By Expenditures |            |            |             |
| Personnel services                      | 6,717,760  | 6,682,920  | 34,840      |
| Materials and services                  | 4,318,360  | 4,022,134  | 296,226     |
| Capital outlay                          | 9,002,250  | 6,969,360  | 2,032,890   |
| Debt service                            | 1,179,494  | 993,950    | 185,544     |
| Net Budget                              | 21,217,864 | 18,668,364 | 2,549,500   |
|   |            |            |             |
| Internal Services                       | 1,878,180  | 1,765,930  | 112,250     |
| Transfers                               | 5,160,263  | 1,747,781  | 3,412,482   |
| Contingencies                           | 2,489,502  | 3,013,689  | (524,187)   |
| Unappropriated reserves                 | 6,317,940  | 8,286,265  | (1,968,325) |
|   |            |            |             |
| Total Requirements                      | 37,063,749 | 33,482,029 | 3,581,720   |
|   | ·          | •          |             |

# **Staffing Complement**

|                |              |                            |         |                   |        | Genera    | I Fund  |             |         |          |                  |         |        |
|----------------|--------------|----------------------------|---------|-------------------|--------|-----------|---------|-------------|---------|----------|------------------|---------|--------|
| Divisions      | FTE          | Position / Job Title       | Council | Courts            | Ping   | Police    | Library | Parks       | Non-Dpt | Building | Streets          | Fleet   | Grant  |
|                |              |                            |         |                   | 5      |           | ,       |             |         |          |                  |         |        |
|                |              |                            |         |                   |        |           |         |             |         |          |                  |         |        |
| Administration |              | City Administrator         | -       | -                 | -      | -         | -       | -           | -       |          | -                | -       | -      |
|                | 1.00         |                            | -       | -                 | -      | -         | -       | -           | -       | -        | -                | -       | -      |
| City Recorder  | 1.00         | City Recorder              | -       | -                 | -      | -         | -       | -           | -       | -        | -                | -       | -      |
| City Recorder  | 1.00         | Administrative Assistant   | -       | -                 | -      | -         | -       | -           | -       | -        | -                | -       | -      |
| City Recorder  | 1.00         | Admin Secretary            | -       | -                 | -      |           | -       | 15,000      | 15,000  | 33,770   | -                | -       | -      |
| City Recorder  | 1.00         | Communications Officer     | -       | -                 | 30,720 | -         | -       |             | 11,520  | -        | -                | -       | -      |
| 0 /            | 4.00         | 0 1011                     | -       | - 04.540          | 30,720 | -         | -       | 15,000      | 26,520  | 33,770   | -                | -       | -      |
| Courts         | 1.00         | Court Clerk                | -       | 84,540            | -      |           | -       | -           | -       | -        | -                | -       | -      |
| Courts         | 1.00<br>2.00 | Legal Assistant            | -       | 80,110<br>164,650 | -      |           | -       | _           | -       | -        | -                | -       | -      |
| Finance        | 1.00         | Finance Director           | -       | 104,030           | -      |           | -       | -           | -       |          | -                |         |        |
| Finance        | 1.00         | Accounting Tech            | -       |                   |        |           | -       |             | -       | -        | -                | -       | -      |
| Finance        | 1.00         | Finance/Admin              | -       |                   | -      | <u> </u>  | -       | <del></del> | -       | -        | -                | -       |        |
| Finance        | 2.00         | Utility Billing Specialist |         |                   |        |           | -       |             |         |          |                  |         |        |
| i illance      | 5.00         | Othity Blilling Opecialist |         |                   | _      |           |         |             | _       |          |                  |         |        |
| Building       | 1.00         | Building Official          | -       |                   | -      | -         | -       | 1,140       | -       | 106,710  | 1,140            | -       | -      |
| Planning       | 1.00         | City Planner               | -       |                   | 69,270 | 3,200     | -       | 3,200       | -       | 10,130   | - 1, 1-+0        |         | -      |
| cmg            | 2.00         | on, raino                  |         | -                 | 69,270 | 3,200     |         | 4,340       |         | 116.840  | 1,140            | _       |        |
| City Council   |              | Mayor                      | 6,470   | -                 | -      | -         | -       | - 1,010     | -       | -        | - 1,110          |         | -      |
| City Council   | 1.00         | Council President          | 6,470   | _                 | -      | _         | -       | -           | -       | -        | -                | -       | -      |
| City Council   | 3.00         | Councilor                  | 19,410  | -                 | -      |           | -       | -           | -       |          |                  | -       | -      |
| ony country    | 5.00         |                            | 32,350  | -                 | -      | -         | -       | -           | -       | -        | -                | -       | -      |
| Library        | 1.00         | Library Director           | -       | -                 | -      | -         | 130,010 | -           | -       | -        | -                | -       | -      |
| Library        | 2.00         | Librarian I                |         |                   | -      | -         | 132,780 | -           | -       |          |                  |         | 22,640 |
| Library        | 1.00         | Librarian Tech II          | -       | -                 | -      | -         | 76,110  | -           | -       | -        | -                | -       | -      |
| Library        | 1.29         | PT Library Assistant       | -       | -                 | -      | -         | 38,560  |             | -       |          |                  |         | 10,300 |
|                | 5.29         |                            | -       | -                 | -      | -         | 377,460 | -           | -       | -        | -                | -       | 32,940 |
| Police         | 1.00         | Chief of Police            | -       | -                 | -      | 166,120   | -       | -           | -       |          | -                | -       | -      |
| Police         | 4.00         | Sergeant                   |         |                   |        | 576,190   |         |             |         |          |                  |         |        |
| Police         | 11.00        | Patrolman                  | -       | -                 | -      | 1,148,640 | -       | -           | -       | -        | -                | -       | -      |
| Police         | 1.00         | Police Records Specialist  | -       | -                 | -      | 74,250    | -       | -           | -       | -        | -                | -       | -      |
|                | 17.00        |                            | -       | -                 | -      | 1,965,200 | -       | -           | -       | -        | -                | -       | -      |
| Engineering    | 1.00         | Eng Tech II / Lat.Prc      | -       | -                 | -      | -         | -       | -           |         |          |                  |         |        |
| Engineering    | 1.00         | Civil Engr/Suprv           | -       | -                 | -      | -         | -       | 380         | -       |          | 17,650           | 760     |        |
| Engineering    | 0.25         | Engineering Tech II        | -       | -                 | -      | -         | -       | -           | -       | -        | 4,410            | -       | -      |
| Engineering    | 1.00         | Construction Inspector     | -       | -                 | -      | -         | -       | -           | -       | -        | 10,500           | -       | -      |
|                | 3.25         |                            | -       | -                 | -      | -         | -       | 380         | -       | -        | 32,560           | 760     | -      |
| Operations     |              | PW Supervisor              | -       | -                 | -      | -         | -       | 470         | -       | -        | 28,250           | 780     | -      |
| Operations     | 1.00         | Parks Field Supervisor     | -       | -                 | -      | -         | -       | 43,600      | -       | -        | 21,800           | -       | -      |
| Operations     |              | PW Field Supr/safety       | -       | -                 | -      | -         | -       | -           | -       | -        | 12,050           | -       | -      |
| Operations     |              | PW Office Assitant         | -       | -                 | -      | -         | -       | -           | -       | -        | -                | -       | -      |
| Operations     | 1.00         | Collection Operator        | -       | -                 | -      | -         | -       | -           | -       | -        | 8,990            | -       | -      |
| Operations     | 1.00         | Parks Specialist           | -       | -                 | -      |           | -       | 39,810      | -       | -        | 24,890           | -       | -      |
| Operations     | 1.00         | Utility Plumber            | -       | -                 | -      | -         | -       | -           | -       | -        | 40.000           | -       | -      |
| Operations     | 1.00         | Utility Craftsman          | -       | -                 | -      | -         | -       | -           | -       | -        | 42,200           | -       | -      |
| Operations     | 1.00         | Water System Operator      | -       | -                 |        | -         | -       |             | -       | -        | - 00.000         | -       | -      |
| Operations     | 5.00         | Utility II Utility I       | -       | -                 | -      | -         | -       | -           | -       | -        | 96,680<br>51,180 | -       | -      |
| Operations     | 1.50         | Seasonal PT                | -       |                   | -      |           | -       |             | -       | -        | 51,180           | -       | -      |
| Operations     | 1.50         | JeaSUlidi F I              | -       |                   | -      |           | -       | 83.880      | -       | -        | 286,040          | 780     | -      |
| Ops - Fleet    |              | Mechanic II                | -       | -                 | -      |           | -       | 83,880      | -       |          | 200,040          | 193,920 | -      |
| ора - пеес     | 2.00         | IVICOIIAI IIO II           | -       |                   | -      | -         | -       |             | -       | -        | -                | 193,920 | -      |
| Ops - WFF      | 1.00         | Water treatment Operator   | -       | -                 | -      |           | -       | -           | -       | -        | -                | 193,920 | -      |
| Ops - WFF      | 1.00         | Water Filtration Opr       | -       |                   | -      | <u> </u>  | -       |             | -       | -        | -                | -       |        |
| Opo - 1111     | 2.00         | vvacor i mianom Opi        |         |                   |        |           |         |             |         |          |                  |         |        |
| WWTP           | 1.00         | WWTP Superintendent        | -       | -                 | -      | -         | -       | -           | -       |          | -                | -       | -      |
| WWTP           | 1.00         | WWTP Operator IV           | -       | <del></del>       | -      | <u>:</u>  | -       | <del></del> | -       | -        | -                |         | -      |
| WWTP           | 1.00         | WWTP Operator III          | -       |                   | -      | <u> </u>  | -       |             | -       | -        | -                | -       |        |
|                | 3.00         | ii Opolatol III            | -       | -                 |        |           |         |             |         |          |                  |         |        |
|                | 0.00         |                            | 32.350  | 164,650           | 99,990 | 1,968,400 | 377,460 | 103.600     | 26,520  | 150.610  | 319,740          | 195,460 | 32,940 |

Schedule continued on next page

# **Staffing Complement**

|                |       |   | IS Admi | inistrative S | Services |                  | PW      | Wate            | r Fund  |                 | Sew     | er/Storm F | und     |                 |                     |
|----------------|-------|---|---------|---------------|----------|------------------|---------|-----------------|---------|-----------------|---------|------------|---------|-----------------|---------------------|
| Divisions      | FTE   | Position / Job Title                    | Admin   | Recorder      | Finance  | IS - PW<br>Admin | Engr    | Oper            | WFP     | Coll.           | Pumps   | Second     | Primary | Storm           | Total               |
| Administration |       | City Administrator                      | 162,490 | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 162,490             |
| City Recorder  | 1.00  | City Basardar                           | 162,490 | 113,220       | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 162,490<br>113,220  |
| City Recorder  | 1.00  | City Recorder Administrative Assistant  | -       | 90,650        | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 90,650              |
| City Recorder  | 1.00  | Admin Secretary                         | -       | 7,500         | -        | -                | 3,750   | -               | -       | _               | -       | -          | -       | -               | 75,020              |
| City Recorder  | 1.00  | Communications Officer                  | -       | 11.530        | 19.200   | -                | 3,730   | -               | -       | -               |         | -          | -       | -               | 76,810              |
| City Recorder  | 4.00  | Communications Officer                  |         | 222 900       | 19,200   | -                | 7,590   |                 |         |                 |         |            | _       |                 | 355 700             |
| Courts         | 1.00  | Court Clerk                             | -       | -             | 15,200   | -                | - 7,000 | -               | -       |                 | -       | -          | -       |                 | 84,540              |
| Courts         | 1.00  | Legal Assistant                         | -       | -             |          | -                | -       |                 | -       |                 |         | -          | _       | -               | 80,110              |
|                | 2.00  |   | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 164,650             |
| Finance        | 1.00  | Finance Director                        | -       | -             | 144,570  | -                | -       | -               | -       | -               | -       | -          | -       | -               | 144,570             |
| Finance        | 1.00  | Accounting Tech                         | -       | -             | 93,770   | -                | -       | -               | -       |                 | -       | -          | -       | -               | 93,770              |
| Finance        | 1.00  | Finance/Admin                           | -       | -             | 80,160   | -                | -       | -               | -       | -               | -       | -          | -       | -               | 80,160              |
| Finance        | 2.00  | Utility Billing Specialist              |         |               | 155,990  |                  |         |                 |         |                 |         |            |         |                 | 155,990             |
|                | 5.00  |   | -       | -             | 474,490  | -                | -       | -               | -       | -               | -       | -          | -       | -               | 474,490             |
| Building       | 1.00  | Building Official                       | -       | -             | -        | -                | -       | 1,140           | -       | 1,140           | -       | -          | -       | 2,850           | 114,120             |
| Planning       | 1.00  | City Planner                            | 2,130   | -             | -        | -                | 18,650  | -               | -       | -               | -       | -          | -       | -               | 106,580             |
|                | 2.00  |   | 2,130   | -             | -        | -                | 18,650  | 1,140           | -       | 1,140           | -       | -          | -       | 2,850           | 220,700             |
| City Council   | 1.00  | Mayor                                   | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 6,470               |
| City Council   | 1.00  | Council President                       | -       |               |          | -                | -       | -               |         |                 |         |            | -       | -               | 6,470               |
| City Council   | 3.00  | Councilor                               | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 19,410              |
|                | 5.00  |   | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 32,350              |
| Library        | 1.00  | Library Director                        | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 130,010             |
| Library        | 2.00  | Librarian I                             | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 155,420             |
| Library        | 1.00  | Librarian Tech II                       | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 76,110              |
| Library        | 1.29  | PT Library Assistant                    | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 48,860              |
|                | 5.29  |   | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 410,400             |
| Police         | 1.00  | Chief of Police                         | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 166,120             |
| Police         | 4.00  | Sergeant                                |         |               |          |                  |         | 51.510          |         | 04.000          |         | 44.470     | 40.000  | 5 450           | 576,190             |
| Police         | 11.00 | Patrolman                               | -       | -             | -        | -                | -       | 54,510          | -       | 21,800          | -       | 14,170     | 13,080  | 5,450           | 1,257,650           |
| Police         | 1.00  | Police Records Specialist               | -       | -             | -        | -                | -       |                 | -       | - 04.000        | -       | -          | -       | 5.450           | 74,250<br>2,074,210 |
| Facianada      | 17.00 | Francisco III / Lat Dec                 | -       | -             | -        | -                | -       | 54,510          | -       | 21,800          | -       | 14,170     | 13,080  | 0,              | -, 0 : -, - : 0     |
| Engineering    | 1.00  | Eng Tech II / Lat.Prc                   | -       | -             | -        | -                | -       |                 | 760     | 45,780          | 380     | 6,430      | 6,050   | 45,780          | 91,560              |
| Engineering    | 0.25  | Civil Engr/Suprv<br>Engineering Tech II | -       | -             | -        | -                | -       | 36,580<br>4,400 | 760     | 38,190<br>4,400 | 380     | 6,430      | 6,050   | 18,910<br>4,400 | 126,090<br>17,610   |
| Engineering    | 1.00  | Construction Inspector                  | -       | -             | -        | -                | -       | 31,510          | -       | 36,730          | -       | -          | -       | 26,250          | 104,990             |
| Engineering    | 3.25  | Construction inspector                  | -       | -             | -        | -                | -       | 72,490          | 760     | 125,100         | 380     | 6,430      | 6,050   | 95,340          | 340,250             |
| Operations     | 1.00  | PW Supervisor                           | -       | -             | -        | -                | -       | 57,140          | 780     | 43,410          | 470     | 780        | 470     | 22,660          | 155,210             |
| Operations     | 1.00  | Parks Field Supervisor                  | -       | -             | -        | -                | -       | 21,800          | -       | 21,790          | -       | -          | -       | -               | 108,990             |
| Operations     | 1.00  | PW Field Supr/safety                    | _       | _             |          | _                | _       | 45,170          | _       | 33,120          | _       | _          | -       | 30,110          | 120,450             |
| Operations     | 1.00  | PW Office Assitant                      | -       | -             |          | -                | -       | 35,970          | -       | 25,160          |         | -          | -       | 10,790          | 71,920              |
| Operations     | 1.00  | Collection Operator                     | -       | -             | -        | -                | -       | 13,480          | -       | 44,940          | -       | -          | -       | 22,470          | 89,880              |
| Operations     | 1.00  | Parks Specialist                        | -       | -             | -        | -                | -       | 14,930          | -       | 19,910          | -       | -          | -       | -               | 99,540              |
| Operations     | 1.00  | Utility Plumber                         | -       | -             | -        | -                | -       | 71,810          | -       | 23,930          | -       | -          | -       | -               | 95,740              |
| Operations     | 1.00  | Utility Craftsman                       | -       | -             | -        | -                | -       | 21,100          | -       | 21,100          | -       | -          | -       |                 | 84,400              |
| Operations     | 1.00  | Water System Operator                   | -       | -             | -        | -                | -       | 44,540          | -       | 44,540          | -       | -          | -       | -               | 89,080              |
| Operations     | 5.00  | Utility II                              | -       | -             | -        | -                | -       | 149,290         | -       | 153,640         | -       | -          | -       | 30,220          | 429,830             |
| Operations     | 4.00  | Utility I                               | -       | -             |          | -                | -       | 75,150          | -       | 114,060         | 4,410   | 5,870      | 4,410   | 42,060          | 297,140             |
| Operations     | 1.50  | Seasonal PT                             | -       | -             | -        | -                | -       | 16,560          | -       | 16,520          |         | -          | -       | -               | 33,080              |
|                | 19.50 |   | -       | -             | -        | -                | -       | 566,940         | 780     | 562,120         | 4,880   | 6,650      | 4,880   | 158,310         | 1,675,260           |
| Ops - Fleet    | 2.00  | Mechanic II                             | -       | -             | -        | -                | -       |                 | _       |                 |         | -          | -       |                 | 193,920             |
|                | 2.00  |   | -       | -             | -        | -                | -       | -               | -       | -               | -       | -          | -       | -               | 193,920             |
| Ops - WFF      | 1.00  | Water treatment Operator                | -       | -             | -        | -                | -       |                 | 124,030 |                 |         | -          | -       | •               | 124,030             |
| Ops - WFF      | 1.00  | Water Filtration Opr                    | -       | -             | -        | -                | -       | -               | 109,750 |                 |         | -          | -       |                 | 109,750             |
|                | 2.00  |   | -       | -             | -        | -                | -       | -               | 233,780 | -               | -       | -          | -       | -               | 233,780             |
| WWTP           | 1.00  | WWTP Superintendent                     | -       | -             | -        | -                | -       |                 | -       |                 | 43,450  | 57,950     | 43,460  | •               | 144,860             |
| WWTP           | 1.00  | WWTP Operator IV                        | -       | -             | -        | -                | -       | -               | -       | -               | 36,510  | 48,690     | 36,510  | -               | 121,710             |
| WWTP           | 1.00  | WWTP Operator III                       | -       | -             | -        | -                | -       | -               | -       | -               | 33,360  | 44,470     | 33,360  | -               | 111,190             |
|                | 3.00  |   | -       | -             | -        | -                | -       | -               | -       |                 | 113,320 | 151,110    | 113,330 |                 | 377,760             |
|                | 71.04 |   | 164,620 | 222,900       | 493,690  | -                | 26,240  | 695,080         | 235,320 | 710,160         | 118,580 | 178,360    | 137,340 | 261,950         | 6,715,960           |

Continued from previous page

Compensation Plan FY 2014-15

| Position  | BU                           | Step 1             | Step 2             | Step 3             | Step 4             | Step 5             | Step 6  | Grade    |
|---|------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------|----------|
| Toblion   | 1 20                         | Step 1             | Step 2             | Monthly Sala       |                    | Step 5             | втер о  | Grade    |
| Summer Labor  | ** NA                        | \$0                | \$0                | \$1,647            | \$1,733            | \$1,820            |         | 0        |
| Library Assistant   | ** AFSCME                    | \$2,055            | \$2,158            | \$2,265            | \$2,379            | \$2,498            |         | 0        |
| Secretarial/Clerical  | ** AFSCME                    | \$2,478            | \$2,602            | \$2,732            | \$2,868            | \$3,012            |         | 0        |
| Library Tech. I   | AFSCME                       | \$2,859            | \$3,001            | \$3,151            | \$3,307            | \$3,472            |         | 1        |
| Parks Utility I   | AFSCME                       | \$3,013            | \$3,163            | \$3,322            | \$3,490            | \$3,661            |         | 2        |
| Receptionist/Utility Billing Specialist                               | AFSCME                       | \$3,013            | \$3,163            | \$3,322            | \$3,490            | \$3,661            |         | 2        |
| Utility Billing Specialist  | AFSCME                       | \$3,013            | \$3,163            | \$3,322            | \$3,490            | \$3,661            |         | 2        |
| Office Assistant  | AFSCME                       | \$3,013            | \$3,163            | \$3,322            | \$3,490            | \$3,661            |         | 2        |
| Utility Worker I  | AFSCME                       | \$3,013            | \$3,163            | \$3,322            | \$3,490            | \$3,661            |         | 2        |
| Library Tech. II  | AFSCME                       | \$3,013            | \$3,163            | \$3,322            | \$3,490            | \$3,661            |         | 2        |
| Police Records Specialist (New)                                       | SHPA                         | \$2,659            | \$2,813            | \$2,971            | \$3,138            | \$3,322            | \$3,508 | 3        |
| Legal Assistant   | AFSCME                       | \$3,058            | \$3,221            | \$3,385            | \$3,548            | \$3,713            |         | 4        |
| Police Records Specialist (Current)                                   | SHPA                         | \$2,752            | \$2,911            | \$3,075            | \$3,248            | \$3,438            | \$3,631 | 5        |
| Bldg/Admin Secretary  | AFSCME                       | \$3,179            | \$3,339            | \$3,508            | \$3,742            | \$3,866            |         | 6        |
| Planning Secretary  | AFSCME                       | \$3,179            | \$3,339            | \$3,508            | \$3,742            | \$3,866            |         | 6        |
| Municipal Court Clerk   | AFSCME                       | \$3,179            | \$3,339            | \$3,508            | \$3,742            | \$3,866            |         | 6        |
| Public Works Office Assistant   | AFSCME                       | \$3,179            | \$3,339            | \$3,508            | \$3,742            | \$3,866            |         | 6        |
| WWTP Operator I   | AFSCME                       | \$3,179            | \$3,339            | \$3,508            | \$3,742            | \$3,866            |         | 6        |
| Code Enforcement Officer  | SHPA                         | \$2,848            | \$3,052            | \$3,258            | \$3,461            | \$3,663            | \$3,869 | 7        |
| Accounting Assistant  | Non-Rep                      | \$3,436            | \$3,605            | \$3,784            | \$3,975            | \$4,171            |         | 8        |
| Administrative Assistant  | Non-Rep                      | \$3,436            | \$3,605            | \$3,784            | \$3,975            | \$4,171            |         | 8        |
| Parks Utility II  | AFSCME                       | \$3,539            | \$3,715            | \$3,903            | \$4,097            | \$4,301            |         | 9        |
| Utility Worker II   | AFSCME                       | \$3,539            | \$3,715            | \$3,903            | \$4,097            | \$4,301            |         | 9        |
| Librarian I   | ** AFSCME                    | \$3,716            | \$4,019            | \$4,139            | \$4,264            | \$4,392            |         | 10       |
| Communications Officer  | AFSCME                       | \$3,614            | \$3,793            | \$3,982            | \$4,181            | \$4,392            |         | 10       |
| Parks Specialist  | AFSCME                       | \$3,737            | \$3,921            | \$4,117            | \$4,323            | \$4,539            |         | 11       |
| Collections System Operator   | AFSCME                       | \$3,737            | \$3,921            | \$4,117            | \$4,323            | \$4,539            |         | 11       |
| Mechanic II   | AFSCME                       | \$3,737            | \$3,921            | \$4,117            | \$4,323            | \$4,539            |         | 11       |
| Utility Craftsman   | AFSCME                       | \$3,737            | \$3,921            | \$4,117            | \$4,323            | \$4,539            |         | 11       |
| Utility Plumber   | AFSCME                       | \$3,737            | \$3,921            | \$4,117            | \$4,323            | \$4,539            |         | 11       |
| WWTP Operator II  | AFSCME                       | \$3,737            | \$3,921            | \$4,117            | \$4,323            | \$4,539            |         | 11       |
| Water Systems Operator  | AFSCME                       | \$3,737            | \$3,921            | \$4,117            | \$4,323            | \$4,539            |         | 11       |
| Water System Filtration Operator                                      | AFSCME                       | \$3,737            | \$3,921            | \$4,117            | \$4,323            | \$4,539            |         | 11       |
| Accounting Tech.  | Non-Rep                      | \$4,019            | \$4,216            | \$4,427            | \$4,648            | \$4,879            |         | 12       |
| Engineering Tech. I   | AFSCME                       | \$3,996            | \$4,191            | \$4,401            | \$4,621            | \$4,851            |         | 12       |
| Water Treatment Operator  | AFSCME                       | \$4,109            | \$4,330            | \$4,551            | \$4,771            | \$4,992            | ¢4.751  | 13       |
| Patrolmen   | SHPA                         | \$3,531            | \$3,787            | \$4,004            | \$4,288            |                    | \$4,751 | 13       |
| WWTP Operator III   | AFSCME                       | \$4,212            | \$4,424            | \$4,644            | \$4,878            | \$5,120            | ¢0      | 14       |
| Detective   | SHPA                         | \$0                | \$0                | \$0                | \$0                | \$4,987            | \$0     | 15       |
| Engineering Tech. II  | AFSCME                       | \$4,443            | \$4,665            | \$4,897            | \$5,144            | \$5,401            |         | 16       |
| PW Construction Inspector   | AFSCME<br>Non-Bon            | \$4,443            | \$4,665            | \$4,897            | \$5,144            | \$5,401            |         | 16       |
| Field Supervisor/Safety Coordinator<br>Water Treatment Ops Supervisor | Non-Rep<br>Non-Rep           | \$4,578<br>\$4,578 | \$4,793<br>\$4,793 | \$5,019<br>\$5,019 | \$5,259<br>\$5,259 | \$5,505<br>\$5,505 |         | 17<br>17 |
| WWTP Operator IV  | Non-Rep                      | \$4,578            | \$4,793            |                    | \$5,239            |                    |         |          |
| City Recorder   | -                            |                    |                    | \$5,088            |                    | \$5,610            |         | 18<br>19 |
| City Planner  | Non-Rep Mgmt<br>Non-Rep Mgmt | \$5,083<br>\$5,083 | \$5,337<br>\$5,337 | \$5,601<br>\$5,601 | \$5,876<br>\$5,876 | \$6,168            |         | 19       |
| Sergeant  | Non-Rep Mgmt                 |                    |                    |                    |                    | \$6,168            |         | 19       |
| WWTP Superintendent   | Non-Rep Mgmt                 | \$0<br>\$5,400     | \$0<br>\$5,675     | \$0<br>\$5,960     | \$0<br>\$6,256     | \$6,168<br>\$6,573 |         | 20       |
| Engineering Supervisor  | Non-Rep Mgmt                 | \$5,400            | \$5,675<br>\$5,675 | \$5,960            | \$6,256            | \$6,573            |         | 20       |
| Public Works Supervisor   | Non-Rep Mgmt                 | \$5,400            | \$5,675<br>\$5,675 | \$5,960            | \$6,256            | \$6,573            |         | 20       |
| Building Official   | Non-Rep Mgmt                 | \$5,400            | \$5,675<br>\$5,675 | \$5,960            | \$6,256            | \$6,573            |         | 20       |
| Library Director  | Non-Rep Mgmt                 | \$5,943            | \$6,241            | \$6,521            | \$6,864            | \$7,223            |         | 21       |
| Lieutenant  | Non-Rep Mgmt                 | \$6,123            | \$6,428            | \$6,749            | \$7,086            | \$7,223            |         | 22       |
| Finance Director  | Non-Rep Mgmt                 | \$6,615            | \$6,945            | \$6,749<br>\$7,292 | \$7,080            | \$8,039            |         | 23       |
| Chief of Police   | Non-Rep Mgmt                 | \$6,814            | \$0,943            |                    |                    |                    |         | 24       |
| Public Works Director   | Non-Rep Mgmt                 | \$6,983            | \$7,133<br>\$7,329 | \$7,512<br>\$7,698 | \$7,888<br>\$8,081 | \$8,282<br>\$8,484 |         | -        |
| City Administrator  | Non-Rep Mgmt                 |                    | \$7,329<br>\$7,959 |                    |                    |                    |         | 25<br>26 |
| City Administrator  | Non-kep Mgmt                 | \$7,681            | \$1,939            | \$8,466            | \$8,888            | \$9,332            |         | 20       |

<sup>\*\*</sup> Part-time positions in excess of 24 hours per week are represented by AFSCME, while Summer Labor and Part-time staff working less than 24 hours a week are not.



# **Other Schedules**

Other Charts

# Inter-fund Transfer Summary

| From |      |        |           | То  |      |        |                                       |
|------|------|--------|-----------|-----|------|--------|---------------------------------------|
| Fd   | Dept | Acct   | Amount    | Fd  | Dept | Acct   | Description                           |
| 001  | 110  | 692000 | 1,800     | 009 | 210  | 392000 | LSTA Grant Residual                   |
| 001  | 110  | 692000 | 25,000    | 009 | 305  | 392000 | General Fund Equipment reserve        |
| 001  | 110  | 692000 | 94,000    | 009 | 305  | 392000 | Police Vehicle                        |
| 001  | 110  | 692000 | 22,000    | 009 | 305  | 392000 | Lawn Mower                            |
| 001  | 110  | 692000 | 20,000    | 009 | 305  | 392000 | Phone System                          |
| 001  | 110  | 692000 | 16,400    | 012 | 108  | 392000 | Full Court                            |
| 001  | 110  | 692000 | 15,000    | 012 | 108  | 392000 | Full Case                             |
| 800  | 800  | 692000 | 19,000    | 001 | 110  | 392000 | Repayment of supplemental budget loan |
| 010  | 301  | 692000 | 500,000   | 009 | 209  | 392000 | Interfund Loan - Economic Development |
| 010  | 303  | 692000 | 500,000   | 009 | 209  | 392000 | Interfund Loan - Economic Development |
| 011  | 011  | 692000 | 137,500   | 010 | 305  | 392000 | Street Sweeper                        |
| 012  | 108  | 692000 | 2,063     | 009 | 206  | 392000 | PEG Access Equipment                  |
| 017  | 017  | 692000 | 450,000   | 010 | 303  | 392000 | Water Projects                        |
| 017  | 017  | 692000 | 15,000    | 010 | 305  | 392000 | Phone System                          |
| 017  | 517  | 692000 | 2,000,000 | 009 | 209  | 392000 | Purchase property - Veneer            |
| 018  | 018  | 692000 | 40,000    | 009 | 403  | 392000 | Contingency for PW Operations         |
| 018  | 018  | 692000 | 15,000    | 010 | 305  | 392000 | Phone System                          |
| 018  | 018  | 692000 | 250,000   | 010 | 303  | 392000 | Sewer Projects                        |
| 018  | 021  | 692000 | 137,500   | 010 | 305  | 392000 | Street Sweeper                        |
| 018  | 021  | 692000 | 900,000   | 010 | 304  | 392000 | Storm water Project                   |
|      |      |        | 5,160,263 |     |      |        |                                       |

#### **Indirect Cost Allocation**

#### **What is Indirect Cost Allocation?**

The Indirect Cost Allocation Plan 1) identifies the costs of support functions (indirect costs) that are required for departments / divisions to provide city services; and 2) allocates each of the support function costs to all departments / divisions on a reasonable and rational methodology. The overall objective in allocation of shared costs is to better identify the full costs of programs and services being provided and be able to discern cost recovery and targeted subsidies as set by current and future city policies.

Some of the support functions identified are:

- City Council Functions Provides overall City policies and directions to City departments.
- City Administrator Functions Oversee and coordinate affairs of the City of St. Helens.
- City Recorder Functions Record public meetings, processing of public records request, records management, human resources, and website administration.
- Finance Functions Utility billing and general accounting services (i.e. processing payroll, processing accounts payables, budget preparation, etc).
- Facilities (City Hall/Annex and Shops) Maintenance of joint facilities that service City Council, Administration, and Public Works staff.
- Public Works Administration Functions Provides administration to public works department that cover operations and maintenance to water, sewer, storm utilities; maintenance of parks, streets; and maintenance to city owned vehicles/equipment.
- Public Works Engineering Functions Provides engineering and project management services to City infrastructure projects
- Public Works Operations Functions Coordination of a pool of staff in the maintenance of wastewater and storm collections, water production and distribution, and facilities maintenance of buildings, grounds and fleet services.

The allocation of support function costs are broken down as follows:

- The City Council, City Administrator, City Recorder and Finance general accounting services are allocated based on the City's Budget.
- Finance utility billing services are allocated to water and sewer utility based on revenue streams derived from billings.
- Facilities are allocated based on FTE housed in each of the facilities.
- Public Works Engineering and Operations functions are allocated based on time surveys
  conducted of staff annually. The personnel services costs for these divisions are directly
  charged through this time survey to the specific funds and costs centers. The applicable
  department overhead (i.e. materials and services that support the work group) is allocated
  through the indirect cost allocation based on the labor allocation.
- Public Works Administration function is allocated based on departments FTE.

The following table illustrates the total direct labor and indirect costs allocations.

|                                     |           | General   | Streets | CE     | Water   | Sewer     |           |       |
|-------------------------------------|-----------|-----------|---------|--------|---------|-----------|-----------|-------|
|                                     | Total     | Fund      | Fund    | Grant  | Fund    | Fund      | Internal  | FTE   |
| Direct Labor Charges                |           |           |         |        |         |           |           |       |
| City Council (001-100)              | 32,350    | 32,350    |         |        |         |           |           | 5.00  |
| Administration / CD                 |           |           |         |        |         |           |           |       |
| City Administrator (012-101)        | 162,490   |           |         |        |         |           | 162,490   | 1.00  |
| City Recorder (012-102)             | 355,700   | 106,010   |         |        |         |           | 249,690   | 4.00  |
| Planning and Building (001-104/105) | 220,700   | 193,650   | 1,140   | -      | 1,140   | 3,990     | 20,780    | 2.00  |
| Finance (012-106)                   | 474,490   |           |         |        |         |           | 474,490   | 5.00  |
| Municipal Court (001-103)           | 164,650   | 164,650   | -       | -      | -       | -         | -         | 2.00  |
| Library                             | 410,400   | 377,460   | -       | 32,940 | -       | -         | -         | 5.29  |
| Police                              | 2,074,210 | 1,965,200 | -       | -      | 54,510  | 54,500    | -         | 17.00 |
| Public Works                        |           |           |         |        |         |           |           |       |
| Engineering                         | 340,250   | 380       | 32,560  | -      | 73,250  | 233,300   | 760       | 4.00  |
| Operations                          | 1,675,260 | 83,880    | 286,040 | -      | 567,720 | 736,840   | 780       | 19.50 |
| Fleet                               | 193,920   | -         | -       | -      | -       | -         | 193,920   | 2.00  |
| Water Filtration Facility           | 233,780   | -         | -       | -      | 233,780 | -         | -         | 2.00  |
| Wastewater Treatment Plant          | 377,760   |           |         |        |         | 377,760   |           | 3.00  |
| Total Direct Labor                  | 6,715,960 | 2,923,580 | 319,740 | 32,940 | 930,400 | 1,406,390 | 1,102,910 | 71.79 |
|                                     |           |           |         |        |         |           |           |       |
| City Council                        | 64,410    | 14,638    | 6,264   | -      | 17,284  | 25,144    | 1,080     |       |
| Administrative Services             |           |           |         |        |         |           |           |       |
| City Administrator                  | 245,080   | 55,696    | 23,833  | -      | 4,110   | 65,767    | 95,674    |       |
| City Recorder                       | 277,850   | 63,143    | 27,020  | -      | 74,560  | 108,467   | 4,660     |       |
| Finance                             | 652,840   | 74,181    | 31,743  | -      | 220,569 | 320,873   | 5,474     |       |
| City Hall                           | 92,550    | 33,641    | 4,991   | -      | 18,485  | 34,856    | 577       |       |
| Public Works - Administration       |           |           |         |        |         |           |           |       |
| Engineering                         | 54,910    | 51        | 5,111   | -      | 11,126  | 38,521    | 101       |       |
| Operations                          | 215,390   | 8,870     | 35,147  | -      | 75,088  | 96,230    | 55        |       |
|                                     |           |           |         |        |         |           |           |       |
| Total Indirect Cost Allocation      | 1,603,030 | 250,220   | 134,109 | -      | 421,222 | 689,858   | 107,621   | -     |

#### Glossary

#### **Accrual Basis**

Method of accounting recognizing transactions when they occur without regard toward cash flow timing.

#### **Actual**

Actual, as used in a fund, revenue, and expenditure summaries within the budget document, represents the actual cost results of operations. This category is presented on a budgetary basis, and thus excludes depreciation and amortization and includes principle payment on debt.

#### Administration

The group of departments that include City Manager's Office, City Recorder, Human Resources, Finance, and City Attorney's Office.

#### **Adopted Budget**

The budget as finally adopted by the City Council and represents the financial plan of the City which forms the basic and limits for appropriations for the fiscal year.

#### **Appropriations**

Legal authorization granted by the City Council to spend public funds.

#### **Approved Budget**

The approved budget is that budget recommended by the Budget Committee and is reviewed by the City Council prior to adoption.

#### **Assessed Value**

The value set by the County Assessor on real and personal taxable property as a basis for levying taxes.

#### **Assets**

Resources having a monetary value and that are owned or held by an entity.

#### Audit

Conducted by an independent Certified Public Accounting (CPA) Firm, the primary objective of an audit is to determine if the City's Financial Statements present the City's financial position fairly and results of operations are in conformity with generally accepted accounting principles.

#### **Balanced Budget**

A budget in which planned expenditures do not exceed projected funds available.

#### **Balance Sheet**

A financial statement reporting the organization's assets, liabilities, and equity activities.

#### **Beginning Working Capital**

The beginning working capital is the residual non-restricted funds brought forward from the previous financial year (ending balance).

#### **Bond**

A written promise to pay a sum of money, called principle or face value at a future date, called the maturity date, along with periodic interest paid at a specified percentage of principle (interest rate). Bonds are typically used to finance long-term capital improvements.

#### **Budget**

Written report showing the local government's comprehensive financial plan for one fiscal year. It must include a balanced statement of actual revenues and expenditures during each of the last two years, and estimated revenues and expenditures for the current and upcoming year.

#### **Budget Calendar**

The schedule of key dates, which government follows in the presentation and adoption of the budget.

#### **Budget Committee**

A panel of citizens consisting of the City Council and equal lay members responsible for the review and recommendation of the annual budget.

#### **Budget Document**

The compilation of the spending plans for the various funds, along with supporting schedules, tables and charts which, in total, comprises the annual revenue and expenditure plan.

#### **Budget Message**

An explanation, prepared by the Finance Director, of the principle budget items, an outline of the City's experience and its current financial status, and recommendation regarding the proposed budget.

#### **Budget Officer**

Person responsible for assembling the budget. For the City of St. Helens, the Finance Director serves this role.

#### **Budget Resolution**

The budget is adopted each year by the City Council through passage of a resolution. This budget resolution is the guiding document for compliance with budget law and for any necessary adjustments during the fiscal year.

#### **Budgetary Basis**

Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP); with the following exceptions in the proprietary funds. The City budgets for bond principal retirements and does not budget for amortization or depreciation.

#### **Capital Improvement Project**

Expenditures, which result in the acquisition of land, improvements to existing facilities, and construction of streets, sewers, storm drains, and other public facilities.

#### **Capital Outlay**

Items which generally have a useful life of one or more years, such as machinery, land, furniture, equipment or building.

#### **Capital Projects**

An object classification which includes major capital improvement projects generally related to Streets, Water, Wastewater, Storm Water systems, and facilities.

#### **CDBG**

This stands for Community Development Block Grant, which is a federal grant program administered by the State.

#### **Contingency**

The General Contingency is not a fund. It is a line item appropriation within an operating fund. Each operating fund is allowed one appropriation for a general operation contingency. The estimate for general operating contingencies is based on the assumption that is any municipal operating fund; certain unforeseen expenditures will become necessary.

#### **Contracted Services**

Services rendered to City activities by private firms, individuals or other government agencies. Example of these services includes engineering, law enforcement, and city attorney services.

#### **Council Expense**

Includes cost for food during lunch meetings and other meeting supplies, as well as the cost for Councilors to attend conferences and other meetings at which they represent the City of St. Helens.

#### **Debt Ratio**

Total debt divided by total assets and used by Finance to assess fiscal health, internal controls, etc.

#### **Debt Service**

The payment of general long-term debt, consisting of principle and interest payments.

#### **Department**

A major unit of the City which has been assigned overall management responsibility for an operation or a group of related operations within a functional area.

#### **Depreciation**

Expiration in the service life of capital assets attributed to wear and tear, deterioration, action of physical elements, inadequacy or obsolescence.

#### **Employee Benefits**

Contributions made by a government to meet commitments or obligations for employee-related expenses. Included is the government's share of costs for social security and the various pensions, medical and life insurance plans.

#### **Ending Balance**

The residual non-restricted funds that are spendable or available for appropriation at the end of the fiscal year.

#### **Enterprise Fund**

A fund established to finance and account for the acquisition, operation, and maintenance of governmental facilities and services which are entirely or predominately self- supporting by user changes and fees.

#### **Expenditures**

The outflow of funds paid for an asset obtained (Requirements) or goods and services obtained regardless of when expense is actually paid. The term applies to all funds.

#### **Fees**

Charges for specific services levied by local government in connections with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include business and non-business licenses, fines, and user charges.

#### **Fiscal Management**

A government's directive with respect to revenues, spending, reserves, and debt management as they relate to governmental services, programs, and capital investments. Financial policy provides an agreed upon set of principles for the planning and programming of governmental budgets and its funding.

#### **Financial Year**

A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City of St. Helens' fiscal year is July 1 through June 30.

#### **Fixed Assets**

Long-lived tangible assets obtained or controlled as a result of past transactions, events or circumstances. Fixed assets include buildings, equipment, improvements other than buildings and land.

#### Fleet Maintenance

Cost of maintenance and repairs to city-owned vehicles.

#### Franchise Fee

A franchise fee is charged for the privilege of using public right-of-way and property within the City for public or private purpose. The City currently assesses franchise fees on cable television, utilities, and gas and telephone services.

#### FTE

An abbreviation for full-time equivalent employees. Staffing levels are measured in FTE to give consistent comparisons from year to year.

#### Fund

A fiscal and accounting entity with balancing revenues and appropriations.

#### **Fund Balance**

The excess of a fund's total assets over its total liabilities. A negative fund balance is often referred to as a deficit.

#### **Funding**

Provides budgetary resources to cover the total cost of a program or project at the time it is undertaken.

#### **GASB** (Governmental Accounting Standards Board)

It is the highest source of accounting and financial reporting guidance for state and local governments.

#### **General Fund**

Financial transactions relating to all governmental activities for which specific types of funds are not required are recorded in a General Fund. The fund is used for all receipts not dedicated for a specific purpose.

#### **GIS**

Geographic Information Services

#### Grant

Contributions of cash or other assets from another governmental agency to be used or expended for a specific purpose, activity or facility.

#### **Indicators**

A desired output oriented accomplishments which can be measured and achieved within given periods of time. The achievement of the indicator advances the program and organization towards accomplishing goals.

#### **Indirect Charges**

Administration costs that are incurred in one fund in support of another operating program.

#### **Indirect Cost Allocation**

The allocation of administrative costs that are incurred in one fund in support of another operating program.

#### **Infrastructure**

That portion of a city's assets located at or below ground level, including the water system, sewer system, and streets.

#### **Insurance**

Payment to insurance services for estimated general liability, property, auto, and employee bond insurance coverage.

#### **Interfund Transfers**

Amounts distributed from one fund to finance activities in another fund. Shown as expenditure in the originating fund and revenue in the receiving fund.

#### **Intergovernmental Revenues**

Levied by one government but shared on a predetermined basis with another government or class of governments. An example would be the state liquor tax, which is distributed in part to cities.

#### **Janitorial Services & Supplies**

Building custodial services and supplies.

#### **Jury/Witness Fees**

Fees incurred by a court case requiring a jury or witness. Fees are paid directly to a juror or witness.

#### Levy

Gross amount of property taxes imposed on taxable property. The net amount received by a government will be less than the gross levy as a result of delinquent or uncollectable payments or early payments discounts. Budgets are developed on the basis of the projected amount of property taxes receivable.

#### **L.I.D.** (Local Improvement District)

The property which is to be assessed for the cost of part of the cost of local improvements and the property on which the local improvement is located.

#### **Local Budget Law**

Oregon Revised Statues (ORS) dictates local budgeting practices. ORS Chapter 294 contains Local Budget Law provisions.

#### **Materials and Services**

An object classification which includes contractual and other services, materials and supplies, and other charges.

#### **Miscellaneous (Revenue)**

Includes all revenues not specified, such as title fees, copies, tow fees, park reservations, police records, etc.

#### Mission

Defines the primary purpose of the City and is intended to guide all organizational decisions, policies, and activities (internal and external) on a daily basis.

#### **Municipal Memberships**

Cost of memberships on a city-wide basis, such as the League of Oregon Cities.

#### **Net Assets**

The equity associated with general government less liabilities.

#### **Non-Operating Budget**

Part of the budget composed of the following items: interfund transfers, reserves, contingencies, capital projects, and debt service payments.

#### **Objective**

Something to be accomplished in specific, well-defined and measureable terms, and that is achievable within a specific time frame.

#### **ODOT**

Refers to the Oregon Department of Transportation.

#### **Operating Budget**

Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

#### **Operating Revenue**

Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings and grant revenues. Operating revenues are used to pay for day-to-day services.

#### **Ordinance**

A formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or a constitutional provision, it is the full force and effect of the law within the boundaries of the municipality to which it applies.

#### **Outstanding Debt**

The balance due at any given time resulting from the borrowing of money or from the purchase of goods and services.

#### **PERS**

Refers to the Public Employment Retirement System.

#### **Personnel Services**

The object classification for costs associated with employees, including salaries, overtime and fringe benefit costs.

#### **Program**

A group of related activities to accomplish a major service or function for which the City is responsible.

#### **Projection**

A projection of the revenue or expenditure as appropriated, to be recognized during the current fiscal period.

#### **Property Tax**

Based according to assessed value of property and is used as the source of monies to support various funds.

#### **Proposed Budget**

The proposed budget is the one proposed by the Finance Director and is reviewed by the Budget Committee.

#### **Real Market Value**

The estimated value of property if sold.

#### Reserve

An account used to indicate that a portion of fund resources is restricted for a specific purpose, or is not available for appropriation and subsequent spending.

#### Resolution

A formal order of a governing body; lower legal status than an ordinance.

#### Resources

Total funds available which include the estimated balances on hand at the beginning of the fiscal year plus all revenues anticipated being collected during the year.

#### Revenue

Monies received during the year to finance City services. (Such as property taxes, franchise fees, license and fees, charges for services, revenue from other governmental agencies, fines and forfeitures, and transfers.)

#### **Special Assessments**

A way to finance a local improvement which allows property owners to pay the City back over time. Special Assessments may be bonded through a special bond or financed internally by the City.

#### **Storm Water**

Run-off from rain water which is directed to a separate pipe and drainage system.

#### **System Development Charges (SDCs)**

Fees charged to new development to pay for capacity adding infrastructure improvements necessary to accommodate new growth within the transportation, parks, water, and watershed infrastructure systems. The framework for collection of SDCs is established per ORS 223.297-223.314.

#### **Taxes**

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

#### **Tax Levy**

The total amount of property taxes needed by the City to meet requirements.

#### **Tax Rate**

A percentage applied to all taxable property to raise general revenues. It is derived by dividing the total tax levy by the taxable net property valuation.

#### **Tax Revenue**

Includes property taxes, hotel and motel tax, and state shared revenues.

#### **Telecommunication**

Communication operation costs including desk telephones, cell phones, and pagers.

#### **Transfers**

An amount distributed from one fund to financial activities in another fund. It is shown as expenditure in the originating fund and a revenue in the reviewing fund.

#### **Unappropriated Fund Balance**

An amount set aside to be used as cash carryover for the next fiscal year's budget. This amount cannot be used under any circumstances in the current fiscal year except under very specific conditions which are set out in State law.

#### **User Fees**

The fees charged for services to the party or parties who directly benefit. Also called Charges for Service.

#### **Working Capital**

The amount carried over from year to year. It is based on the difference between estimated revenues to be received and the estimated amount expected to be spent.

#### WFF or WTP

Water Filtration Facility, aka Water Treatment Plant.

#### **WWTP**

Waste Water Treatment Plant.



# 2013-14 Adopted Budget Resolutions

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# Columbia County Assessor

230 Strand St, Saint Helens, OR 97051 Phone: (503) 397-2240 Fax: (503) 397-5153 Website: www.co.columbia.or.us

| Date: 6/26/14  |
|--|
| District: Cety of St. Aklans   |
| This is to acknowledge receipt of your LB-50, UR-50 or ED-50 and Resolution, documented or The 30 day period for review and possible appeal of the tax levy pursuant to ORS 294.485 expires on |
| Everything seems to be in order and I have forwarded one complete set to the Department of Revenue.  |
| When I have completed my worksheet on values and tax revenues, I will send you a copy.   |
| Sincerely,   |
| Sue Martin Columbia County Assessor  |

# Notice of Property Tax and Certification of Intent to Impose a Tax, Fee, Assessment or Charge on Property

FORM LB-50 **2014-2015** 

To assessor of Columbia County

|  |   | e of Property Tex Levy Forms and Ir   |                              |                            |  | an amended form                         |
|--|---|---|------------------------------|----------------------------|--|---|
| The  | City of St. Helens District Name                      | has the responsibility and authori  | ty to place the              | following pro              | perty tax, fee, charg                                  | e or assessment                         |
| on the tax roll of                                 | Columbia County Name                                  | County. The property to   | ax, fee, charg               | e or assessm               | ent is categorized as                                  | stated by this form.                    |
| Marian   | P.O. Box 278<br>ddress of District                    | St. Helens  | Stal                         | OR                         | 97051<br>ZIP code                                      | 6-24-14                                 |
| -  | han J Ellis   | Finance Director / Budget Officer   |                              |                            | 21P code<br>366-8227                                   | Date<br>jellis@cl.st-helens.or.us       |
|  | lact Person   | Title   |                              |                            | e Telephone  | Contact Person E-Mail                   |
| The tax  | rate or levy amounts certi                            | box if your district is subject to L<br>fied in Part I are within the tax ra<br>fied in Part I were changed by th               | te or levy an                | nounts appro               |  |   |
| PART I: TOTA                                       | L PROPERTY TAX LEVY                                   | ,   |                              |                            | Subject to<br>Il Government Limi<br>-or- Dollar Amount | its                                     |
| 1. Rate per\$                                      | 1,000 or Total dollar amo                             | unt levied (within permanent rate   | limit)                       | 1                          | 1.9078   | *************************************** |
| 2. Local optio                                     | n operating tax                                       |   |                              | 2                          |  |   |
| 3. Local optio                                     | n capital project tax                                 |   |                              | 3                          |  | Excluded from<br>Measure 5 Limits       |
| 4 City of Por                                      | tland I evy for pension and                           | I disability obligations  |                              | 4                          |  | Dollar Amount of Bond<br>Levy           |
| =  |   | conds approved by voters prior  |                              | · L                        |  | 5a.                                     |
| •  |   | conds approved by voters on or  |                              |                            |  |   |
| •  |   | not subject to Measure 5 or Mea   |                              |                            |  |   |
|  |   | iot subject to measure o or mea   | 3016 00 (1016                | ii Oi Ja · Jb,             |  |   |
| PART II: RATE                                      | ELIMIT CERTIFICATION                                  |   |                              |                            |  |   |
| 6. Permanent                                       | rate limit in dollars and co                          | ents per \$1,000  |                              |                            | · · · · · · · · · · · · · · · · · · ·                  | 6 1.9078                                |
| 7. Election da                                     | te when your new distric                              | t received voter approval for you   | ır permanen                  | t rate limit               |  | 7                                       |
| 8. Estimated                                       | permanent rate limit for n                            | ewly merged/consolidated dist   | trict                        |                            |  | 8                                       |
| ART III: SCH                                       | EDULE OF LOCAL OPTI                                   | ON TAXES - Enter all local opti<br>attach a sheet show  |                              |                            |  | re than two taxes,                      |
|  | Purpose   | Date voters approv  | ed F                         | rst tax year               | Final tax year   | Tax amount -or- rate                    |
| (operat  | ing, capital project, or mixed                        | local option ballot me  | asure                        | levied                     | to be levied   | authorized per year by voters           |
|  |   |   |                              |                            |  |   |
|  |   |   |                              |                            |  |   |
|  |   |   |                              |                            | 1  |   |
| art IV. SPECIA                                     | AL ASSESSMENTS, FEE                                   | S AND CHARGES   |                              |                            |  |   |
| Description  |   | Subject to General C  | Government L                 | imitation                  | Exclud   | ed from Measure 5 Limitation            |
| 1  |   |   |                              |                            |  |   |
| 2  |   |   |                              |                            |  |   |
| fees, charges,<br>roperties, by a<br>ssessments un | ssessor's account number<br>iformly imposed on the pr | nposed on specific property with<br>to which fees, charges, or asse<br>operties. If these amounts are n<br>s on the roll is ORS | essments wi<br>ot uniform, s | I be imposed<br>how the am | d. Show the fees, ount imposed on a                    | charges, or<br>each property.           |

## City of St. Helens RESOLUTION NO. 1667

RESOLUTION OF THE COMMON COUNCIL OF THE CITY OF ST. HELENS, OREGON ADOPTING BUDGET, MAKING APPROPRIATIONS, AND LEVYING TAXES FOR THE FISCAL YEAR BEGINNING JULY 1, 2014

**BE IT RESOLVED** that the Common Council of the City of St. Helens, Oregon, hereby adopts the budget for fiscal year 2014-15 in the total of \$37,063,749 now on file in the office of the City Recorder of said City.

**BE IT RESOLVED** that the Common Council of the City of St. Helens, Oregon, hereby imposes taxes provided for in the adopted budget at the rate of \$1.9078 per \$1,000 of assessed value for tax year 2014-15 upon the assessed value of all taxable property within the district.

|              | Subject to the General Government Limitation | Excluded from the General<br>Governmental Limitation |
|--------------|--|--|
| General Fund | \$1.9078/\$1,000                             | N/A  |

**BE IT RESOLVED** that the amounts for the fiscal year beginning July 1, 2014, and for the purposes shown below are hereby appropriated as follows:

| Fund / Department / Program     | Appropriation |
|---------------------------------|---------------|
| General Fund                    |               |
| Mayor and City Council          | 64,410.00     |
| Municipal Court                 | 349,420.00    |
| Planning                        | 178,550.00    |
| Building                        | 200,420.00    |
| Police                          | 2,391,930.00  |
| Library                         | 544,200.00    |
| Parks                           | 233,250.00    |
| Non-Departmental                |               |
| Personnel services              | 26,520.00     |
| Materials and services          | 39,640.00     |
| Transfers                       | 194,200.00    |
| Building reserves               | 3,610.00      |
| Contingency                     | 805,700.00    |
| Total General Fund              | 5,031,850.00  |
| <u>Visitor and Tourism Fund</u> |               |
| Visitor and Tourism             | 215,100.00    |
| Contingency                     | 25,000.00     |
| Total Visitor and Tourism       | 240,100.00    |

|                                  | · · · · · · · · · · · · · · · · · · · |
|----------------------------------|---------------------------------------|
| Fund / Department / Program      | Appropriation                         |
| Community Enhancement Fund       |                                       |
| Public Art                       | 63,550.00                             |
| Library Improvements - Building  | 79,620.00                             |
| Library Improvements - Equipment | 2,000.00                              |
| Parks Improvements               | 79,800.00                             |
| PEG Access                       | 21,250.00                             |
| Grants                           | 20,150.00                             |
| LSTA                             | 59,890.00                             |
| Economic Development             | 4,000,000.00                          |
| Library Grant Reserve            | 3,600.00                              |
| Police Reserve Officers Reserve  | 6,500.00                              |
| Contingency                      | 20,000.00                             |
| Total Community Enhancement      | 4,356,360.00                          |
| Capital Improvement Fund         |                                       |
| Parks Projects                   | 50,000.00                             |
| Streets Projects                 | 866,000.00                            |
| Water Projects                   | 1,190,000.00                          |
| Sewer Projects                   | 1,265,000.00                          |
| Storm Projects                   | 2,200,000.00                          |
| Equipment                        | 441,000.00                            |
| Contingency                      | 540,000.00                            |
| Total Capital Improvement        | 6,552,000.00                          |
| Street (Gas Tax) Fund            |                                       |
| Streets                          | 918,750.00                            |
| Contingency                      | 100,000.00                            |
| Total Street (Gas Tax)           | 1,018,750.00                          |
| Community Block Grant Fund       |                                       |
| Community Block Grant            | 56,830.00                             |
| Total Community Block Grant      | 56,830.00                             |
| Administrative Services Fund     | •                                     |
| City Administrator               | 245,080.00                            |
| City Recorder                    | 277,850.00                            |
| Finance                          | 652,840.00                            |
| City Hall                        | 92,550.00                             |
| IT/Self Ins                      | 96,363.00                             |
| Contingency                      | 57,531.00                             |
| Total Administrative Services    | 1,422,214.00                          |
| Public Works Fund                | - · ·                                 |
| Engineering                      | 56,910.00                             |
| Operations                       | 215,390.00                            |
| Contingency                      | 40,000.00                             |
| Total Public Works               | 312,300.00                            |
| • • • • •                        | /                                     |

| Fund / Department / Program          | Appropriation    |
|--------------------------------------|------------------|
| <u>Fleet Fund</u>                    |                  |
| Fleet                                | 272,060.00       |
| Contingency                          | 12,241.00        |
| Total Fleet                          | 284,301.00       |
| Water Operating Fund                 |                  |
| Distribution                         | 2,244,100.00     |
| Water Filtration Factility           | 367,000.00       |
| Debt Service                         | 503,000.00       |
| Water Shed Reserve (Forestry)        |                  |
| Materials and services               | 75,000.00        |
| Transfers                            | 2,000,000.00     |
| Contingency                          | 214,610.00       |
| Total Water Operating                | 5,403,710.00     |
| Sewer / Storm Operating Fund         |                  |
| Collections                          | 1,979,570.00     |
| Debt Service                         | 676,494.00       |
| Secondary                            | 601,020.00       |
| Primary                              | 363,750.00       |
| Storm                                | 1,587,120.00     |
| Pumps                                | 185,020.00       |
| Contingency                          | 674,420,00       |
| Total Sewer / Storm Operating        | 6,067,394.00     |
| Total Appropriated Budget            | \$ 30,745,809.00 |
| Unappropriated Fund Balance/Reserves | ;                |
| General Fund                         | 523,738.00       |
| Visitor and Tourism Fund             | 238,453.00       |
| Community Enhancement Fund           | 190,537.00       |
| Capital Improvement Fund             | 2,350,708.00     |
| Street (Gas Tax) Fund                | 318,752.00       |
| Water Operating Fund                 | 1,438,302.00     |
| Sewer / Storm Operating Fund         | 1,257,450.00     |
| Total Unappropriated                 | 6,317,940.00     |
| Total Budget                         | \$ 37,063,749.00 |

APPROVED AND ADOPTED by the City Council on this 18th day of June, 2014 by the following vote:

Ayes: Locke, Carlson, Conn, Peterson Nays: None

Approved by the Mayor:

June 18, 2014

Randy Peterson, Mayor

# City of St. Helens RESOLUTION NO. 1664

# A RESOLUTION OF THE CITY OF ST. HELENS DECLARING THE CITY'S ELECTION TO RECEIVE STATE REVENUES

#### The City of St. Helens resolves as follows:

**Section 1.** Pursuant to ORS 221.770, the City hereby elects to receive state revenues for fiscal year 2014-15.

**Approved and adopted** by the City Council on June 18, 2014, by the following vote:

Ayes: Locke, Carlson, Conn, Peterson

Nays: None

Randy Peterson, Mayor

ATTEST:

Kathy Payne, City Recorder (